

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday February 24 1983

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UK pay strategy
has sprung
a leak, Page 18

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| Belgium | 100.00 | Italy | 100.00 | Portugal | 100.00 |
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| Greece | 100.00 | UK | 100.00 | Uganda | 100.00 |
| Ireland | 100.00 | Yemen | 100.00 | Uganda | 100.00 |
| Israel | 100.00 | Yemen | 100.00 | Uganda | 100.00 |

No. 29,008

NEWS SUMMARY

GENERAL

Arafat backed on peace strategy

The Palestine Liberation Organisation's (PLO) parliament in exile strongly condemned terrorism yesterday in a move which may help to improve ties with European states though the call was linked to an attack on the U.S. and Israel.

At a crucial session in Algiers, PLO chief Yasser Arafat won room for manoeuvre to explore peaceful Middle East solutions and avoided a major split in his movement.

At the same time, U.S. special envoy, Philip Habib arrived in Lebanon yesterday to continue his mission to secure the withdrawal of all Israeli, Syrian and Palestinian forces from Lebanon. Page 3

Namibia attack

South African troops launched a search and destroy attack on guerrilla insurgents in Namibia as peace talks on the disputed territory began. Page 3

IAEA rift heals

U.S. delegates are attending a meeting of the International Atomic Energy Agency's board of governors in Vienna, six months after a U.S. walkout in a row over Israel's credentials.

Assam flare-up

Troops were called out in Assam to deal with renewed violence as Prime Minister Indira Gandhi's Congress (I) Party swept the board in the state elections.

Hijack ends

The hijackers of a Libyan Airlines Boeing 727 surrendered at Malta's Lufthansa airport and freed their 160 hostages.

Chicago poll 'fraud'

Federal officials impounded ballots in the primary election for Chicago's mayor after a fraud allegation. Representative Harold Washington, seeking to become the city's first black mayor, was tipped to be ahead of incumbent Jane Byrne.

OECD report row

A political row erupted in Australia after claims that the Government "doctored" a report on the economy by the Organisation for Economic Co-operation and Development (OECD). Page 3

Andropov rallying call

Soviet leader Yuri Andropov called for changes in the way the economy was run in a keynote article marking the centenary of Karl Marx's death.

'No truce' for Pope

El Salvadoran troops and left-wing rebels were fighting on three fronts yesterday as Defence Minister Jose Guillermo stated that there would be no ceasefire during the Pope's visit next month.

Coup plotters freed

Spain released seven coup plotters on the second anniversary of their failed takeover as the Government prepared to unveil broad military reforms today.

Briefly...

Brussels: Veteran cycle champion Romain Mesdi, aged 69.
Indonesia: An ancient Buddhist temple re-opened after restoration costing \$2m.
Quebec: A convict was sentenced to 25 years in jail for killing three guards in a prison riot.
Karachi: Police fired tear gas on hundreds of religious protesters in renewed unrest.

BUSINESS

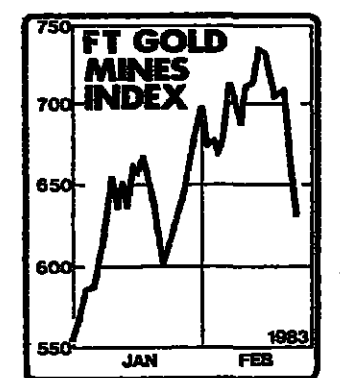
Japanese face new move on steel

THE AMERICAN Iron and Steel Institute and eight major U.S. steel companies yesterday refuted a petition seeking to curb Japanese steel imports by 1.75m tonnes a year. Page 20

● DOLLAR rose to DM 2.419 (DM 2.412) FF 5.38 (FF 5.34), SwFr 2.034 (SwFr 2.02) and Y204.9 (Y204.15). Its Bank of England trade-weighted index stood at 118.8 (118.3). Page 44

● STERLING rose 25 points to \$152.2, and to DM 3.675 (DM 3.67), FF 10.445 (FF 10.4), SwFr 3.1 (SwFr 3.072) and Y358 (Y356.25). Its trade-weighted index was 88.1 (87.7). Page 44

● GOLD lost \$15.5 in London to \$472.5. In Zurich, it shed \$15 to \$471.5 and in Frankfurt it lost \$18 to \$470.25. In New York the Comex February settlement was \$467.9 (\$469). Page 41



● LONDON: FT Industrial Ordinary index dropped 5.2 to 637.2. Government Securities edged up. Page 37. FT Share Information Service, Pages 42, 43.

● WALL STREET closed up 16.45 at 1096.85. Page 37. Full share listings Pages 38, 39.

● HONG KONG: Hang Seng index added 2.29 to close at 92.81. Pages 37, 40.

● TOKYO: Nikkei Dow index gained 13.49 to reach 7931.65. The Stock Exchange Index edged up 0.84 to 579.84. Pages 37, 40.

● FRANKFURT: Commerzbank index was unchanged at 791.3. Pages 37, 40.

● AUSTRALIA: AN-Ordinaries index fell 8.5 to 485.4. Pages 37, 40.

● HONG KONG will sharply increase indirect taxes after a record budget deficit was forecast. Page 3

● TAIPEI district court has thrown out a suit by Apple Inc. of the U.S. accusing two Taiwanese firms of infringement of copyright. Page 4

● EUROPEAN Community's executive commission is to urge 10 member - countries to press for a 0.5 per cent cut in minimum lending rates charged on export credits.

Companies

● DOME Petroleum's Mr Jack Gaffner is resigning as chief executive. The group is negotiating a C\$1bn (\$810m) rescue package. Page 21

● SAINT GOBAIN, French state-owned industrial group, hopes to raise up to FF 750m (\$109m) next month in the first issue of "participatory certificates" sponsored by the Government. Page 21

● B F GOODRICH, U.S. tyre-maker, reported net loss of \$32.8m for last year against a \$108.5m profit in 1981. Page 21

● IG METALL, West Germany's biggest trade union, began to prepare for possible strikes in its pay campaign. Page 2

● NORTH American Philips Corporation has completed two deals worth a total of \$200m with Westinghouse. Page 21

Opec to hold key talks in search for oil price unity

By Roger Matthews and Michael Holman in London

AN EXTRAORDINARY meeting of the Organisation of Petroleum Exporting Countries (Opec) is to be held within a few days to decide on price cuts agreed yesterday by oil ministers meeting in Saudi Arabia. Opec ministers are seeking urgent consultations with key producers outside the organisation, such as Britain Norway and Mexico, to improve chances for success at the meeting. It is admitted that failure at these talks could set off a savage price-cutting war.

A Mexican representative is expected in London today for talks with British officials. At the same time Opec continues its efforts to bring the dissidents, Nigeria, Libya and Iran, back into the fold.

At least six Opec members, headed by Saudi Arabia, are understood to have agreed on a cut in the reference price from \$34 to \$30. If the \$4 cut fails to win full Opec acceptance, Saudi Arabia and its Gulf allies are prepared for more substantial reductions.

Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, said the six states were Saudi Arabia, Kuwait, the United Arab Emirates, Qatar, Iraq and Indonesia. Venezuela and Ecuador are also thought to have agreed to the \$4 cut.

Nigeria, which broke Opec ranks at the weekend with a \$5.50 price

cut, reducing its Bonny Light to \$30, was brought into the negotiations yesterday. Nigerian agreement on a new reference price is critical to efforts to halt a potential price slide.

Nigeria is understood to be willing to review and bring up its price, provided there is a binding agreement between Opec and non-Opec producers, including Britain, Norway and Mexico.

London officials said they had not been approached by the Gulf states for talks but confirmed that such discussions would be welcomed. The Government would favour an increase in price from Nigeria, but would not consider pressuring companies to cut their production levels.

Industry officials in Lagos say that Nigeria would not accept any proposal which leaves Bonny Light more expensive than North Sea crude oil - Bonny is now \$50 cents less than North Sea. But reduction of this differential was open to negotiation, the officials said.

Two other conditions must be met before Nigeria reviews its reference price, the officials said. Nigeria is likely to call for strict adherence to already agreed production quotas for Opec countries, and confirmation of a price differential of \$1.50 for its premium grade crude oil.

The officials said that liftings have improved dramatically since the price cut to around 1m barrels a day (b/d) after a low earlier this month of 400,000 b/d. The month-end average is expected to be 750,000, slightly down on January and well below Nigeria's Opec quota of 1.3m b/d.

In an apparent reference to Nigeria, Sheikh Yamani said yesterday the Gulf producers would not enter a price war but would use their weight to make other producers rethink their positions. He said: "We have ample weight and power to make the others think twice before waging a price war against us."

The Saudi Minister refused to speculate on the size of the cuts. We said: "It depends on circumstances. If this happens we will do that, and if that happens we will do this."

The agreement in Riyadh came after two days of talks. Ministers from other Opec countries are expected in Saudi Arabia within the next 48 hours.

Dr Mansur al Otaibi, the UAE Oil Minister, confirmed that, if there was no agreement within Opec, then the Gulf states "would slash

Continued on Page 20

Why prices may drop further, Page 8

Lombard, Page 19

Japanese Y300bn bond cancelled over rate row

By Alan Friedman in London and Jurek Martin in Tokyo

A Y300bn (\$128bn) issue of Japanese 10-year government bonds planned for this month has been cancelled as a result of disagreements between Japanese underwriters and the Ministry of Finance over the interest level to be paid.

The underwriters, which include major commercial banks as well as Japanese securities houses, are refusing to accept the same terms as those on the January issue - a 1.5 per cent coupon at a price of 98.50, to yield 7.78 per cent on the grounds that they are too low.

Such a refusal is rare, when it last happened, in the summer of 1982, the result was an increase in the coupon paid on government bonds to 8 per cent from 7.5 per cent.

The cancellation of the February issue means that the Japanese Government, which must raise

Y18,000bn in the fiscal year to March may have to increase its March offer by Y300bn to a total of between Y1,000bn and Y1,100bn.

The Japanese underwriters have balked because the yields available on outstanding government 10-year bond issues are running about 25 to 30 basis points higher than the proposed 7.78 per cent yield on the February issue. The Finance Ministry, reluctant to allow Japanese interest rates to rise at a time when it is trying to see them follow U.S. rates downward, insisted upon maintaining the January terms.

Negotiations are now resuming with the March issue in mind, but Japanese bankers say these will be tough. If Japanese interest rates decline before March, there is a considerable chance that prices on the currently flat secondary bond market could turn bullish and yields on

existing issues could fall. This would strengthen the Finance Ministry's hand in insisting on a 7.5 per cent coupon level.

On the other hand, the Finance Ministry is now proceeding with a new West German-style placement worth Y300bn of 15-year floating rate notes.

This is the first time the Government has attempted such a placement to insurance companies, trust banks and other institutions. The maturity is longer than normal bonds and the interest level, 30 basis points over the 10-year government bond yield, is higher than is normal.

This placing, modelled loosely on German "Schuldschein" placements, does not replace the February public bond offer.

International capital markets, Page 36

IBM and Mitel plan UK exchange plant

By Guy de Jonquieres in London

INTERNATIONAL Business Machines (IBM), of the U.S., the world's largest computer company, and Mitel, the Canadian telecommunications manufacturer, are discussing plans for the production in Britain of a new range of private exchanges to be sold internationally.

The exchanges (PABXs), would be made at a £32.5m (\$49.4m) plant which Mitel has built recently near Newport, South Wales, and sold by IBM in Europe, the Middle East and Africa as well as in the UK.

IBM is also planning to phase out production of its existing PABX 3750 at its plant in Bordeaux. The 3750 was introduced 11 years ago and is nearing the end of its useful life.

IBM has made only small sales of telecommunications equipment to date, but plans to capture a much larger share of markets on both sides of the Atlantic. It is also inter-

ested in negotiating partnerships with European telecommunications companies.

The PABXs, which are expected to be made at Caldicot, Berkshire, would extend a collaborative arrangement with Mitel. IBM last year commissioned the Canadian company to develop a new "family" of switching systems.

IBM presently makes in its European factories most of the equipment which it sells in the region, though it purchases large quantities of components and some sub-assemblies from outside suppliers.

It has not collaborated with any companies in Europe, but in the U.S. it recently acquired 12 per cent of Intel, a leading semiconductor supplier. It is also discussing a proposal with Matsushita, the large Japanese electronics manufacturer.

Continued on Page 20

Reim sues Plessey, Page 20

Superdrug starts on a high

By Dominic Lawson in London

DEALINGS in the shares of Superdrug Stores, the UK discount retailers of medicines and toiletries, got off to a hectic start on the London Stock Exchange yesterday.

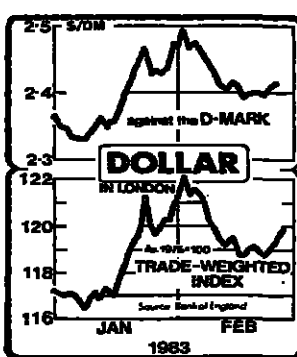
The offer for sale of 25 per cent of Superdrug's equity last week was oversubscribed 95 times, the highest multiple of a new issue offer for 30 years.

Yesterday the shares opened at 295p each, a premium of 69 per cent over the 175p offer price, and capitalising the company at more than £100m.

At 9.30 am the crush around the dealers in the shares was intense. One dealer prominently displayed Superdrug promotional placards with slogans such as, "Low prices this week - low prices every week."

Continued on Page 20

Lex, Page 20



Dollar's early advance fades

By Jeremy Stone in London

APPREHENSION about the crude oil price again dominated the foreign exchange markets yesterday, but with conflicting effects as dealers struggled to weigh up the consequences of a reported agreement between the Gulf oil ministers on a new benchmark price.

For most of the day the dollar was very strong against all currencies. At one stage it reached its record high against the pound, which was then briefly traded at \$1.5120.

"But the dollar is running around like a chicken with its head off," said one dealer. "You can find a thousand buyers at DM 2.415 and a thousand sellers at DM 2.425."

"People are very torn between last week's conviction that the dollar was fundamentally overvalued and this week's feeling that the U.S. may have the most to gain from cheaper oil."

The dollar buying ran out of steam late in the London trading day. Starting recovered to close at \$1.5220, 25 points higher than on Tuesday, and was also able to show a gain in its effective exchange rate of 0.4 to 80.1 on the Bank of England's index (which measures its value against a trade-weighted basket of currencies).

The dollar also lost most of its early gains against the continental currencies, nevertheless closing in London at DM 2.4190, a gain of 70 points, and gaining 140 points on the Swiss franc to finish at SwFr 2.0400.

Gold again fell sharply as speculators continued to extricate themselves from the long positions taken up as the price showed signs, in recent weeks, of lifting off from its \$500 platform. Yesterday the bullion price closed in London at \$472.50 an ounce, making a two-day drop of \$32.

Money markets, Page 44

French banks and Saudis in Poclain rescue

By David Marsh in Paris

A MAJOR rescue package, involving a total of more than FF 650m (\$95m) in capital injections and bank loans and an equity stake from Saudi Arabia, has been agreed for Poclain, France's troubled construction equipment group.

The package, orchestrated at top level by the French finance and industry ministries, includes significant fresh equity injections into the group by nationalised banks.

Some banks - which already hold stakes in the company - have tried during the past few months of complex negotiations to avoid putting up extra capital. But, as a sign of the extent of Poclain's difficulties and of the Government's power to influence banking decisions, Credit Lyonnais, the No 2 French bank, confirmed last night that it was joining in a FF 252m capital increase.

A Poclain spokesman yesterday could not give full details, but the plan is for the capital increase to be subscribed jointly by Case Tencoco, the U.S. construction group which owns 40 per cent of Poclain, by the Jeddah-based Arabian Auto Agency and by a group of French banks and financial organisations.

The banks will put up a further FF 440m or more in a mixture of medium-term and long-term credits and subordinated loans, increasing the package to an overall FF 650m.

Some of this will represent refi-

nancing of existing short-term debt. Along with Credit du Nord, Credit Lyonnais is the company's main banker.

The package was agreed in principle on Tuesday, but the funds will not be paid until April or May, according to spokesmen for Poclain and Credit Lyonnais yesterday.

The capital increase more than doubles Poclain's present capital of FF 157m. This has proved to be sadly inadequate in the face of a sharp run-down in the building industry and losses of more than FF 200m last year.

Poclain, France's largest construction plant-maker, has already announced a heavy redundancy programme and factory closures. It does not expect to return to the black until next year.

The effect of the capital increase will be to keep Case Tencoco's stake unchanged at 40 per cent, to give the Saudi Arabian partner around 7 per cent, and to increase the stake of 11 per cent owned by French financial institutions.

The Arabian Auto Agency is Poclain's agent in Saudi Arabia, and is owned by Emir Sudairi, a member of the Kingdom's far-flung Royal Family.

Tencoco took its stake in 1977 as part of a previous rescue package made necessary by the first post-1973 collapse of the construction market.

Debtors' economic strategy, Page 2

Caracas imposes exchange controls

By Kim Fuad in Caracas

THE VENEZUELAN Government yesterday imposed selective foreign exchange controls in a move aimed at stemming massive capital flight. According to central bank figures, \$738m left the country in the first two weeks of February.

Foreign exchange markets, which were closed on Sunday night, will remain closed for the rest of the week.

The decision was announced in the early hours of yesterday. It followed four days of heated debate within the Cabinet in which a proposed 45 per cent devaluation of the bolivar was defeated by Dr Arturo Sosa, the Finance Minister.

Dr Sosa said that the current rate of 4.30 to the dollar would be maintained for payment of public and

private sector debt, government expenditures abroad, imports of essential goods and services, expenses of students abroad, and dollar-purchases made by the state-owned oil and iron industries and the Venezuelan investment fund.

Dr Sosa, with other members of President Luis Herrera Campins' Cabinet, had strongly opposed a proposal by Sr Leopoldo Dias Brual, Central Bank president, that the bolivar be devalued by about 45 per cent.

The deteriorating economic situation has forced Venezuela to seek re-negotiation of more than the estimated \$9m in short-term public sector foreign debt falling due this year. The country's foreign debt totals \$23.4bn.

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EUROPEAN NEWS

Nato considers cutting up to 2,000 nuclear weapons in Europe

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

SENIOR OFFICIALS of the North Atlantic Treaty Organisation are preparing a report for defence ministers which could recommend cuts of up to 2,000 nuclear weapons in Western Europe.

The High Level Group (HLG) of senior alliance officials met in California earlier this month to assess how far Nato could cut its stockpile of some 6,000 nuclear warheads in Europe without jeopardising its nuclear deterrence strategy.

It will submit an interim report to the Nuclear Planning Group of defence ministers in Portugal next month. The

ministers will decide, probably in the autumn, what action to take.

The HLG's study, which began last year, is concerned principally with so-called battlefield nuclear weapons. These range from nuclear artillery shells and short-range missiles to bombs dropped by aircraft. Most, but not all, are owned and operated by the United States. The study is partly related to Nato's 1979 decision to deploy 572 cruise and Pershing 2 missiles in Europe from the end of this year. The alliance has guaranteed that the deployment will not result in a net increase of

nuclear weapons in Western Europe.

However, the study is also taking place amid growing conviction within Nato that the use of battlefield nuclear weapons could be politically and militarily untenable.

Though they rarely state their views publicly, Nato politicians see the practical impossibility of ordering the use of nuclear weapons which effectively would destroy their own territory, while many of Nato's generals believe that early use of even small-yield nuclear weapons would provoke Moscow into massive nuclear retaliation.

Western officials are currently at pains, nevertheless, to point out that the HLG's study is merely an attempt to rationalise nuclear stockpiles in Europe.

They insist that, even if substantial numbers of warheads are withdrawn, Nato's strategy of flexible response—which envisages the graduated use of nuclear weapons of varying yields and ranges—would remain unchanged.

They also insist that the study bears no relation to ideas of establishing zones in Europe which would be free of nuclear battlefield weapons. No Nato government espouses such a

policy, though it has been advocated by the Palme Commission on disarmament, and by the Social Democratic Party in Britain.

The precise nature and size of Nato's nuclear stockpile is a closely guarded secret and officials consequently refuse to speculate on the numbers of weapons which could be withdrawn by the alliance.

The U.S. Government, however, has already indicated areas where cuts could be made. It has said, for example, that it intends over the next few years to replace the Nike Hercules nuclear-armed air defence

system with the conventionally armed Patriot and nuclear landmines with conventional weapons. The cruise missiles are expected to take over the role of some of the nuclear bombs now carried by a variety of aircraft.

Pentagon officials have estimated unofficially that cuts of up to 2,000 weapons could be made.

Nato ministers are agreed that if large numbers of weapons are to be withdrawn, more political capital should be made than was the case in 1979, when the U.S. unilaterally withdrew 1,000 nuclear warheads,

virtually without publicity.

There is less agreement, however, on whether the withdrawal should be offered as bargaining chips in arms control negotiations, as General Bernard Rogers, the Nato supreme commander in Europe, has suggested. At a recent Munich conference, Gen Rogers suggested that the weapons to be withdrawn should be "stuffed in the hip pocket of Paul Nitze," the U.S. negotiator in Geneva. However, many officials feel the weapons should be withdrawn on the sole basis that there is no future military need for them.

Ireland ponders cost of Shergar lawsuit

By Brendan Keenan in Dublin

IRISH TAXPAYERS, already groaning under the weight of a tough budget earlier this month, may be faced with a £20m (£14m) bill for the loss of Shergar, the prize-winning horse, if the claim for £34 owners, headed by the Aga Khan, is successful. The horse was stolen nearly three weeks ago from Ballymany stables in Kildare and all efforts to find him have so far failed.

Should the claim succeed, Kildare ratepayers would be liable for an extra 20p in the pound on their rates—the maximum legal imposition—arising from such a claim. But, with only business premises rated in Ireland, this would raise only £120,000 and the rest would have to be borne by the taxpayer.

Mr Gerard Ward, the county manager, said he did not think the council would be in a position to pay even this amount. Mr Charles McCreery, a local MP and racing enthusiast, pointed out that there was probably more than £100,000 worth of thoroughbreds in the county, the centre of the Irish bloodstock industry.

Mr John Kelly, a Government MP, who is also an eminent constitutional lawyer, tried to call an emergency debate in the Dail (Parliament) on the issues of principle raised by such large claims against the State.

Irish lawyers expect a complicated battle as the case comes to court, especially if Shergar has not been found. If he is found, but injured, the question would arise as to where the injury was sustained, and whether it was "malicious" within the legal definition. It is not known whether Shergar was insured against malicious injury, but one bloodstock agent said the normal Lloyd's policy for breeding stallions would cover only the risk of death through accident or disease.

Police warn about stolen bank drafts

By Our Dublin Correspondent

IRISH POLICE have warned businesses in Ireland and Britain about bank drafts stolen from three bank raids. So far, forged drafts have been used to acquire goods worth more than £200,000. In one of the most spectacular hauls a stolen draft was used to purchase Krugerrands in Jersey worth £25,000.

There is particular concern that, of 1,086 drafts stolen, only 21 have so far been used—but with considerable success.

The most recent incident was in Manchester, where a stolen draft was presented for furniture worth £30,000. However, the police were alerted and the goods, to be delivered to an address in Ireland, were not despatched.

The Dublin Fraud Squad believes the drafts may have been stolen by paramilitary groups—but warn the criminal world. Det. Insp. Frank Haxton said traders should check all references, documents and telephone numbers, if presented with a draft drawn on any of the three banks.

Northern Bank, Sherratt County Cavan; Bank of Ireland, Old Castle, County Meath; and Ulster Bank, Wexford.

Revisions in Swiss company law proposed

By John Wicks in Zurich

THE FEDERAL COUNCIL, Switzerland's decision-making body, has presented Parliament with proposals for a partial revision of company law. The draft amendments, to be published in full in the coming weeks, are the latest form of a revision programme in preparation since 1972.

The proposed amendments would compel joint-stock companies to publish more information about the development of their businesses and their financial situation.

Detailed regulations would be issued for the drawing-up of balance sheets and profit-and-loss accounts. Companies would have to disclose any transfers from hidden reserves and would be forbidden to set off assets against liabilities or earnings against costs.

It is not yet clear to what extent the Government supports full consolidation of corporate accounts. A Justice Ministry working party expressed the opinion in 1975 that it was impossible to insist on international consolidation for corporate groups. But it recommended that consolidation should be "made more attractive" by permitting a parent company to present an abridged form of accounts.

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French Government debates severity of economic curbs

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is conducting an internal debate on the severity of the economic measures needed after next month's municipal elections to curb the external and public sector deficits.

M. Jacques Delors, the Finance Minister, characteristically came out in a broadcast on Monday night on the side of those favouring more restrictive policies. He said that the reduction of the external deficit must be the main aim of policy.

If the trade deficit did not improve, he declared, then further measures would be needed to cut it from FF 93bn (£8.94bn) last year to FF 45bn (£4.3bn) this year. He even set the ambitious objective of bringing the trade account back into balance by 1984.

Apart from protectionist measures to curb imports—opposed by M. Delors—the alternative policies under study by the Government all involve cuts in household purchasing power as a way of reducing the import bill.

Officials have been considering the impact of higher social security contributions, "forced" savings by higher incomes groups and the raising of public sector tariffs. Among the most outspoken supporters of a new phase of "rigour" has been M. Michel Rocard, the Minister of the Plan.

However, according to new figures released by Insee, the Government statistics institute, household consumption of industrial products fell by 5.5 per cent in January compared with December. This reflects the

downturn in incomes resulting from last year's four months wages freeze and from the devaluational package announced in June in the wake of the devaluation of the franc.

These figures have already been seized on by those in the administration who believe that a left-wing Government has no business to follow former Prime Minister Raymond Barre in cutting purchasing power and that, instead, it should help to sustain economic activity and the level of jobs. Within this group fall both the Communist ministers and M. Jean-Pierre Chevènement, Minister of Industry.

They set their case as being strengthened by the fall in the price of oil and the downward slide in the U.S. dollar, both of which will diminish France's import bill. A \$4 drop in the Opec price is seen as saving France some FF 15bn (£1.4bn) on its import bill.

M. Pierre Mauroy, the Prime Minister, has taken a half-way position. He believes that the main stabilisation measures have already been taken but that further adjustments might be needed. He does not see these as amounting to a "new austerity" plan and thus announced with confidence last week that the Government does not have such a plan up its sleeve.

President Francois Mitterrand is keeping his options open. He believes—as he suggested in a New Year broadcast—that a recovery of the world economy would spare the necessity of a further unpleasant economic dose.

Controversial textile aid programme to continue

BY DAVID MARSH IN PARIS

THE FRENCH Government declared yesterday that, in spite of EEC criticism, it would maintain this year its controversial but effective aid programme for the country's struggling textile industry.

But the aid measures, which have cost around FF 800m (£75m) since their introduction last April, will in future be modified to fit them more closely to individual companies' investment plans. The Ministry for Research and Industry said yesterday. The programme will run, as planned, for another year.

The EEC Commission last month rejected French support for the textile sector—built around reductions in companies' social charges in exchange for employment guarantees. The Commission ruled that the aid flew in the face of the EEC attitude that such measures should

be linked to industrial restructuring.

M. Jean-Pierre Chevènement, the Research and Industry Minister, told the weekly cabinet meeting yesterday that the aid had been effective in slowing down job losses in textiles, to less than 8,000 in 1982 from 40,000 in 1981.

A communiqué after the meeting stressed that the Government was ready to examine the difficulties of European textiles together with the Commission. The plan to link the aid to investment decisions may be an attempt to meet the Brussels criticism halfway. But representatives into the factory. Over the past two days it has deliberately challenged the management by encouraging the sacked workers to take up their posts as normal.

Renault delay on sackings

BY OUR PARIS CORRESPONDENT

THE MANAGEMENT of the Renault car plant at Flins outside Paris announced yesterday that it would postpone a decision on whether to press for a Ministry of Labour endorsement of its decision to sack three delegates of the pro-Socialist CFDT union.

As a result, the union decided to suspend the strike action it planned for today. The union brought the factory to a virtual halt on Monday in

protest against the sackings, but has since been attempting to find some compromise with the Renault management.

At the Citroën car plant at Aulnay, the Communist-led CGT union also showed restraint when it decided against instigating the sacked CGT representatives into the factory. Over the past two days it has deliberately challenged the management by encouraging the sacked workers to take up their posts as normal.

Seven coup plotters freed from prison in Spain

BY DAVID WHITE IN MADRID

SEVEN OF the condemned plotters in the Spanish coup attempt two years ago were released early yesterday morning from jails in Madrid and Cadiz, pending the Government's appeal against the leniency of their two-year sentences. Fourteen other plotters are still in jail, including former Lt Col Antonio Tejero and Lt Gen Jaime Milans the only two to receive maximum 30-year sentences.

Yesterday was the second anniversary of the attempted coup. Security forces were placed on what was described as a standard alert for important political anniversaries. The

ultra-right-wing newspaper El Alcazar reported the release of the prisoners without comment on its back page.

One newspaper did mark the occasion with a cartoon showing the moustached figure of Col Tejero, who won fame by storming the Cortes in full parliamentary session. He is drawn not in his shiny Guardia Civil hat but in prison stripes and standing on a stool.

"Keep still, the lot of you," he booms and is heard only by a mouse which throws up in alarm the piece of cheese it was nibbling on.

Jokes about the February 23 revolt are rare and still cut close to the bone.

Schmidt points way out of world depression

BY JONATHAN CARR IN BONN

AN URGENT action programme to help stop the world plunging into deep economic depression has been advocated by Herr Helmut Schmidt, the former West German Chancellor.

At a news conference in Bonn yesterday he outlined a package of steps he would like to see taken by the Western economic summit conference in the United States in May.

The measures include controlled deflation efforts by low-inflation countries, and a binding pledge against new trade protectionism—as well as new efforts to strengthen the international financial system and to

curb erratic exchange rate fluctuations.

Herr Schmidt made clear that of two main threats now facing the West—the arms race and a sustained economic crisis—he felt the latter to be the more pressing.

He combined his presentation with an appeal to the U.S., warning that if Washington failed to show leadership in the international economic field, it could lose its political leadership, too.

Herr Schmidt has been working on what amounts to his "economic testament" since losing office last October—distilling the experience of eight Western economic summits in

New rules to combat 'acid rain'

By Leslie Collett in Berlin

THE WEST GERMAN Government has lowered the amount of sulphur dioxide which may be emitted from power stations and industrial furnaces. The intention is to reduce the annual fall-out of sulphur dioxide in West Germany from the present 3.5m tonnes to 1m tonnes.

The "acid rain" which results from such emissions is destroying forests throughout Europe.

Newly-erected power stations in West Germany will have to be equipped in future with gas scrubbers to lower sulphur dioxide emissions to 400 mg per cubic metre of smoke from the previous level of 650 mg. Electricity plants already in operation will have to meet the new standards within a certain period or close down.

Permissible levels of nitrogen oxide have also been lowered to 1,800 mg per cubic metre of smoke.

The Government has hailed the measure as a significant step toward curbing acid rain. The opposition Social Democrats, however, said it was inadequate to halt the accelerated destruction of woodland. Heavily polluting older power stations fuelled by hard and brown coal will have another 10 years of life under the regulations, they said.

The Social Democrats also pointed out that power stations would not have to install expensive gas scrubbers if they can prove investment is "economically unreasonable."

Environmental damage has become one of the leading issues in the West German general election campaign. The Christian Social and Free Democrats are vying with each other to be seen as concerned about the environment as the "Greens" movement, which was the star campaigner on an ecology platform.

Mediation agreed in Sweden

By Our Stockholm Correspondent

THE SWEDISH Government has persuaded the trade union body, the Landsorganisation (LO), representing 21 blue collar unions, and employers in nine key industries threatened by strike action to accept mediation.

The industries, which belong to the 37-member employers' organisation, SAE, had promised to match any strike with a lock-out, jeopardising the economic recovery programme of the new Social Democratic Government of Mr Olof Palme, the Prime Minister.

Both sides in the national wage negotiations dispute have already indicated they would be prepared to stand down if mediation, which is not binding, could be agreed.

The Prime Minister had originally pressed for an early, low wage settlement to give exporters a competitive advantage on the back of October's 16 per cent devaluation of the krona.

Sweden yesterday announced the lifting of a price freeze on non-imported products, effective on March 1. This had been part of the devaluation package.

Jonathan Carr looks for the facts behind the campaign claims

Kohl seeks lift on rising economy



LITTLE WONDER that Chancellor Helmut Kohl seems to glow with confidence as he urges West Germans to "vote for the economic upswing."

After all, according to the election campaign placards of his Christian Democratic Party (CDU), he has already achieved something of an economic miracle.

In less than five months in office, so the CDU argues, Herr Kohl has followed policies bringing cut in inflation and interest rates, a stronger D-Mark and greater business confidence (especially in the key construction industry).

The previous Social Democrat (SPD) led government of Chancellor Helmut Schmidt, on the other hand, had "driven more than 400,000 companies bankrupt and made more than 2m people unemployed."

According to this reasoning, the choice for voters on March 6 could hardly be more clear. Their only concern might seem to be to hang on to their hats as the "upswing" engineered by Herr Kohl picks up speed.

There are several problems about this picture which seem bound to be spotted by critical voters (a much bigger group than politicians of all parties in this campaign seem to believe).

Inflation (now at 3.9 per cent at an annual rate) and interest rates were falling, and the D-mark was strengthening, long before Herr Kohl's centre-right coalition replaced Herr Schmidt's centre-left alliance last October.

An important reason for the improvements was the gradual return of the country's current account to the black after three years of deficit. This in turn, was caused by a record surplus in West Germany's visible trade (DM 51bn in 1982), partly because imports were slack but also because export sales were buoyant.

For those countries which had big bilateral trade deficits with the Federal Republic (for

example France), West German industry seemed uncomfortably competitive, even after the 13 years of SPD-led "misrule" criticised by the CDU.

Another problem for the CDU is that it is in coalition with the liberal Free Democratic Party (FDP), and Herr Kohl, above all, wants the alliance to continue after March 6 if the FDP clears the minimum 5 per cent hurdle of voter support needed to secure parliamentary seats.

Yet this same FDP was not only in government with the Social Democrats for the past 13 years, it provided the Economic Ministers throughout most of that time. The last of them, Count Otto Lambdorff, held the post under Herr Schmidt and now has it under Herr Kohl.

Voters are thus being asked to perform mental acrobatics in ascribing the bankruptcies and unemployment to the SPD and the positive elements (if any) in the previous government period to the CDU's current liberal partner.

Little wonder if a certain credibility gap has emerged for

the FDP and partly for the CDU too. It has been made all the harder to bridge because there has been less than half a year since the collapse of the SPD-FDP coalition and the effort of the centre-right alliance to confirm itself in power in a (premature) general election.

The Free Democrats may well drag themselves gasping over the 5 per cent hurdle. But if they do so, then at least part of their thanks will be due to voters who are pretty sceptical about the claims of all parties, but see the liberals as a partial brake on the wilder fringes of both Left and Right.

For if the CDU is exaggerating the impact of its policies on the economy, the SPD's proposals to boost growth and cut unemployment would be all the more convincing. This week, the Social Democrats have produced a plan for what they call "a second labour market" under which those out of work for a long time, especially young people, would be given jobs cleaning up public buildings and waterways, helping out the

hangs over the financing. If this did not work out, the scheme's authors hope, budget deficits would increase, government borrowing would rise and interest rates would be higher than they would otherwise.

Private sector investment would flag more than it is already doing, and that would mean fewer jobs in the longer run, not more.

Between the optimistic talk from the CDU about the "upswing" and the warnings from the SPD about rising unemployment under a "do-nothing" government, the real state of the economy is not always easy to discern.

The truth is that after two years in which gross national product contracted in real terms, business and industry are now in a trough which is not becoming deeper—at least not at present. Latest figures show slightly stronger industrial orders, marginally better (but still low) use of capacity—flickers of optimism in sectors like vehicles and chemicals where, before, faces were very long indeed.

Part of the trough results from the existence of the election itself. It almost goes without saying that business and industry on the whole is rooting for Herr Kohl and fears a swing to the Left, perhaps with the radical Greens' movement influencing government strategy. Foreign investors in West Germany clearly feel the same—hence the boost to industrial share prices, through buying from abroad when scraps of information emerge which seem to show that the Christian Democrats will stay in power.

But the real problems—far beyond that of economic "election drag"—remain the continuing international recession, the high level of real interest rates in the Western world and the dwindling prospects for West German exporters who did so well last year. If those elements do not improve, then West Germany's economic problems will deepen no matter who wins the race on March 6.

EEC backs £4bn Mediterranean plan

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN Commission yesterday approved a £4bn development strategy for the EEC's economically hard-pressed Mediterranean regions, primarily for the modernisation of agricultural production.

In deciding to press ahead with the proposed programme, the Commission is honouring a year-old political commitment to Italy, France and Greece to produce an "integrated" aid plan embracing the EEC's regional and social policies in addition to the Common Agriculture Policy.

The plan—which was designed by Sig Lorenz Natali, the Commissioner for Mediterranean Affairs—will try to modernise agricultural infrastructure and marketing in areas dominated by small, inefficient, family farms while

cushioning the possible harmful social effects by providing alternative jobs through parallel development in sectors such as tourism and local industry.

With the decision to go ahead in principle, the Commission will now have to flesh out its programme with specific plans and projects. It could be several months before these are presented for approval by member-states.

While the Ten support in principle the Commission's commitment to broaden Community regional and social policy, several other member-states such as Britain and West Germany will want to make certain that the money will be spent in genuinely disadvantaged areas, and on projects with real potential for lasting improvements.

border formalities and the removal of restrictions on the quantities of petrol which can be carried across national borders.

Although the Commission's view of future transport policy requirements was generally welcomed by ministers yesterday, its suggestion that governments should assume responsibility for railway infrastructures and then charge the railways a users' fee did not win much general support.

Mr Howell said the move at making railway financing more transparent, but it must not be a pretext for greater subsidisation of the railways.

Court move spurs action on transport policy

BY JOHN WYLES IN BRUSSELS

EUROPEAN GOVERNMENTS are attempting to speed up their efforts to assemble a common EEC transport policy following the European Parliament's move to indict them for a "failure to act."

After discussing a European Commission document charting the progress made on new measures for inland transport, transport ministers agreed yesterday to meet again in June.

Mr David Howell, Britain's Transport Minister, said afterwards that the Parliament's prosecution of the Council of Ministers at the European Court had given an "impetus to the discussions that has been healthy."

The Parliament's case is still in its preliminary stages, but it is the first attempt to hold member governments responsible for failing to implement the Treaty of Rome, this called for a common policy in the sphere of transport, which the Parliament alleges has been blocked by division and inertia in the Council of Ministers.

Mr Howell spelled out his priorities at yesterday's meeting—frequent increases in the licence quotas governing heavy goods traffic between member states, the removal of delays to traffic at frontiers, and a relaxation of the EEC rules on lorry drivers' hours, which he said were hampering "the efficiency

and flexibility of our transporters."

The Netherlands is also anxious to exploit the new urgency imposed by the Parliament. Miss Velle Smits-Kroes, the Dutch Transport Minister, warned yesterday that her Government would not agree to any increases in the Community's budget revenues without greater progress on the transport front.

Dutch hauliers are particularly troubled by a variety of West German restrictions which they claim are unduly protective. According to the Dutch minister, they want agreement on commonly acceptable axle weights, the elimination of

border formalities and the removal of restrictions on the quantities of petrol which can be carried across national borders.

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OVERSEAS NEWS

Sharp rise in indirect taxes for Hong Kong

BY ROBERT COTTRELL IN HONG KONG

HONG KONG faces a sharp increase in indirect taxation, following the 1983-84 budget presented yesterday by Mr John Bremridge, the Financial Secretary.

In spite of increased revenues, the Government expects to run a substantial deficit for the second successive financial year.

Mr Bremridge provisionally estimated that, for the financial year ending March 31 1983, the government will have sustained a record deficit of at least HK\$3.5bn (\$760m) on its general revenue account — the first deficit since 1974-75. His original budget forecast this time last year had been for a HK\$2.5bn surplus.

The shortfall is due to the collapse last year in local land prices. Mr Bremridge had expected to raise HK\$1.5bn in capital revenues — almost entirely from the sale of leasehold interests in crown land.

The revised estimate is that just HK\$5.7bn in capital revenue will prove to have been raised, of which land transactions account for HK\$4.5bn, against HK\$9.7bn in 1981-82. For the coming financial year, Mr Bremridge provisionally estimates that land transactions will yield just HK\$3bn.

The indirect tax increases are aimed mainly at smokers, drinkers and drivers. Property rates are also raised. Most increases come into immediate effect. They are expected to yield an additional HK\$3bn in the financial year 1983-84. Nonetheless, said Mr Bremridge, the general revenue account is still likely to show a deficit estimated at HK\$2.2bn.



Bremridge... forecasts real GDP growth of 4 per cent

Mr Bremridge says the deficits for both the current and coming financial years will be financed from Government reserves. "Free reserves" — net of contingent liabilities — will stand at HK\$11.5bn on April 1 1983.

The Government may eventually consider borrowing to finance capital expenditure, said Mr Bremridge, but probably not for at least another year, and only then if recurrent revenue is strong.

According to revised estimates presented yesterday by Mr Bremridge, Hong Kong achieved real growth in gross domestic product (GDP) of 2.4 per cent in the 1982 calendar year.

The budget forecast a year ago had been for 8 per cent growth, in the wake of 11 per cent growth in 1981.

The decline reflects the severity with which world recession has cut into Hong Kong's export-oriented economy. For 1983, Mr Bremridge forecasts real GDP growth of 4 per cent — emphasised to be a tentative projection.

To keep a tight rein on public expenditure this year, Mr Bremridge is introducing the "cash limit" concept. He projects a total public sector expenditure for financial year 1983-84 of HK\$42.5bn, and 11.7 per cent increase in money terms over the HK\$38bn seen in 1982-83.

Total public sector expenditure is measured by the consolidated account, which differs from the general revenue account by taking in "off balance-sheet" items, which include a reserve fund for capital works, loan funds, and housing authority expenditure.

In spite of the Government's non-interventionist policies, the public sector's share of GDP increased from 15.4 per cent in 1977-78 to 24.2 per cent in 1982-83. Mr Bremridge aims to hold the public sector share to 24.1 per cent in 1983-84.

Public sector growth in recent years was fuelled by high capital revenues from land sales as Hong Kong went through a property boom. The Government now views the financial years 1980-81 and 1981-82, when land sales contributed roughly one-third of total revenues, as a "windfall" period, not likely to be repeated.

Mr Bremridge's indirect tax increases reflect the swing back towards recurrent revenue raising.

Row over OECD report on Australia

By Michael Thompson-Noel in Sydney

CLAIMS THAT the Australian Government "doctored" a report on the economy by the Organisation for Economic Co-operation and Development (OECD) produced a Labor Party call yesterday for the resignation of Mr John Howard, the Federal Treasurer.

The claim was denied, but Mr Paul Keating, Labor's shadow treasurer, said that if Labor won next month's general election, a Labor Government would republish the OECD for "compliance" with a series of requests from successive Liberal governments.

According to a leaked treasury memo to Mr Howard, the report, which was published last month, was altered at the request of treasury officials.

The memo said: "In brief, the meetings (with OECD officials) went very well indeed. We achieved all our main objectives, that is, to have removed from the 'conclusions' of the survey suggestions that there would be merit in a return to a centralised system of wage fixation or that, in the context of such a system, 'dialogue, compromise and moderation' would provide the answers to Australia's immediate problems."

Centralised wage fixing is a cornerstone of Labor's election strategy.

Mr Keating sharply criticised the Government for presenting the OECD report as an impartial vindication of its own economic policies.

Mr Howard said a draft copy of the OECD report had been altered in Paris after representation by treasury officials, and claimed this was normal practice.

Mr Bob Hawke, the Labor leader, said yesterday: "It is impossible to overstate the depths of deception which have been practised and perpetrated by the Treasurer."

He demanded publication of the original full draft of the report — after which, "it seems to me beyond question that the resignation of the Treasurer should be demanded by the Prime Minister."

Jim Muir in Algiers assesses the Palestine National Council session

Precarious unity for Palestinians

TO OUTSIDERS, looking for clean-cut decisions and strategies, the endless haggling over phrasology which characterised the nine-day session of the Palestine National Council (PNC), may have looked perilously like rearranging the deck chairs as the ship goes down.

To maintain internal unity in a critically dangerous period, niggling compromises had to be struck, raising the danger that the Palestine Liberation Organisation (PLO), united but adrift, might end up heading nowhere.

Yet the range of directions open to the PLO was severely restricted by conditions far beyond Palestinian control.

Those PNC members most acutely aware of the urgent need to arrest the West Bank's absorption by Israel, had no ammunition with which to argue their case for co-operation with the Reagan initiative.

After the events of the past year, with the U.S. unable to demonstrate any real ability to influence or restrain Israel, Washington's credibility as a peace broker is low.

For the PLO leadership, which accepted U.S. guarantees for the evacuation from Beirut, the Israeli entry into West Beirut and the subsequent massacres at Sabra and Shatila made the lack of U.S. credibility much more than just an intellectual perception.

It is not clear whether Mr Yasser Arafat, the PLO chairman, came to Algiers hoping to win a mandate which would allow him to fall in with the Reagan initiative by authorising West Bank mayors or non-PLO Palestinians to join King Hussein of Jordan in a delegation to peace negotiations.

The resolutions appear to block out such a possibility. It would be difficult — even for Mr Arafat — to find a chink through which to slip in current conditions.

But senior PLO officials made it clear that, if the U.S. injected the concept of Palestinian self-determination into its package,

ISRAEL totally rejected yesterday the resolutions adopted by the Palestine National Council (PNC) at its meeting in Algiers, writes David Lennon in Tel Aviv. But Palestinians in the occupied West Bank and Gaza Strip welcomed what they saw as an opening for King Hussein of Jordan to negotiate with Israel on their future.

Mr Yitzhak Shamir, the Israeli Foreign Minister, said the PNC had re-affirmed previous decisions taken to destroy Israel in stages, the first stage being the establishment of a Palestinian state in the West Bank and Gaza Strip.

But Mr Rashad al-Shawa, the deposed Mayor of Gaza, who has been mentioned as a possible member of a Jordanian-Palestinian delegation in future talks with Israel, welcomed what he believed was a victory for the moderates in Algiers. "The council, indirectly, delegated Jordan to go ahead and hold the peace negotiations with Israel, to try to emerge from the present deadlock that besets the Palestinian problem," he said.

Meanwhile, Israel continued to be cool to President Ronald Reagan's offer to guarantee the security of Israel's northern border after its troops pulled out of Lebanon. The official position remains that U.S. guarantees cannot be a substitute for an agreement between Israel and Lebanon.

the question of representation would melt away.

The problem is that the substance of the Reagan plan withholds self-determination, while the implementation strategy seeks to exclude the symbol of self-determination, the PLO.

If the principle were to be accepted, the symbol would become irrelevant. "If the Americans accept self-determination, we would send a 10-year-old boy to the talks," said one PLO official.

How the U.S. chooses to relate the PNC resolutions to the Reagan initiative is largely up to Washington. Mr Arafat fought hard to avert outright rejection of the Reagan plan and just managed to do so through a formula whereby the PNC declared its "refusal to consider the Reagan plan a suitable basis for a just and lasting solution" because it did not meet Palestinian rights.

The U.S. could take that as rejection. But Washington is looking for signs of a constructive willingness to seek peace, there are plenty of those. Above all, it is clear that, provided the deal was on the table, Mr Arafat would have little difficulty in

carrying the Palestinians towards it.

The Syrians, Libyans and others who in recent months encouraged hard-line factions to deny Mr Arafat's diplomatic manoeuvrings—his collaboration with Jordan, contacts with Cairo, meetings with Israeli liberals—may have done him an enormous service.

In the end, even the radical factions are Palestinians first and foremost. The PNC is fairly representative of the Palestinian population, and there was no doubt about the mood of realism prevailing among its members—not about their overwhelming support for Mr Arafat.

The headline groups were well aware of this. They responded by ultimately swinging into line on virtually all issues, tacitly abandoning the vibrant rejection of Mr Reagan and Fez proposals they had declared from Tripoli in January. Those who recorded a minority position were regarded as having done so, to please their Arab paymasters, and received a contemptuous silence from the floor.

The result is that Mr Arafat's image as Palestinian ringmaster is considerably enhanced. He

leaves Algiers with a freedom of manoeuvre which is remarkable, considering the intensity of the attacks on him.

He got the PNC to endorse the Fez plan without reservations, and to accept the principle of a confederation with Jordan, which could act as a link to pull the U.S. plan towards Fez.

He is left with almost complete freedom to continue contacts with Egypt and Israeli sympathisers, and to pursue the relationship with Jordan. Mr Arafat even managed to slip in, virtually unnoticed in clause 8 of the PNC resolutions on international relations, an unqualified denunciation of terrorism—a step which is not seen as contradictory to the escalation of armed actions against Israeli military targets, and which is presumably aimed at paving the way for PLO inclusion in the Arab League delegation to London.

He got just about as much as he could have hoped for. The fact that he cannot steer the PLO rapidly towards peace is, as far as he is concerned, because the routes are blocked off by others. If he has not jumped towards the U.S. plan now, it is because he cannot see anything yet to risk jumping for.

In spite of all the problems and pressures, Mr Arafat managed to keep the PLO's voice independent, unified and, as far as one can see, in tune with the feelings of most Palestinians.

That makes it something all the Arabs have to listen to and, even if Washington is tempted to try to write the PLO off for "failing to grasp a golden opportunity," Mr Arafat has so far been proven right in his assertion that "we are here, we represent the Palestinians, and our unity cannot be broken up by any Arab or American decision."

S. Africa claims Swapo incursion

BY J. D. F. JONES IN JOHANNESBURG

SOUTH AFRICAN and Angolan delegations are meeting in the Cape Verde Islands to try to negotiate a ceasefire in Namibia (South West Africa) while reports from Windhoek claim there has been a major incursion of Swapo guerrillas into the disputed territory.

The South West African Peoples Organisation is said to have despatched a number of detachments south across the Angolan border. The authorities in Windhoek claim that 129

guerrillas have been killed so far, but it is suggested that further Swapo forces are poised to enter the territory from Angola. Observers here are not surprised that the South African Press has been encouraged to give prominence to these incursions at the very moment that a senior delegation from Pretoria is entering a second round of talks with the Angolans. It makes sense for both sides to try to underline the strength of their military positions even while the Cape Verde talks are

focusing on a *de facto* ceasefire.

Similarly, Mr P. W. Botha, the South African Minister of Foreign Affairs, has cast doubts on peace prospects in view of "certain events," presumably the Swapo incursion.

Mr Botha yesterday confirmed that a South African team had left for the Cape Verde islands led by the director-general of his department, Mr Hans van Dalsen, and including the South African ambassador to the U.S., Mr Brand Fourie.

Iran calls for end to aggression

BY ALEKSANDAR LEBL IN BELGRADE

THE FALL of the Baghdad Government is not a precondition for ending the war between Iran and Iraq, Mr Ali Akbar Velayati, the Iranian Foreign Minister, said in Belgrade yesterday.

Mr Velayati, speaking at the end of a two-day visit, said Iran still hopes that the Iraqi people

will topple their regime. He said it was not Iran's duty to do so because it does not interfere in other countries' internal affairs.

Iran was prepared to make peace on condition that aggression came to an end and Baghdad paid Tehran war damages. But he said Tehran

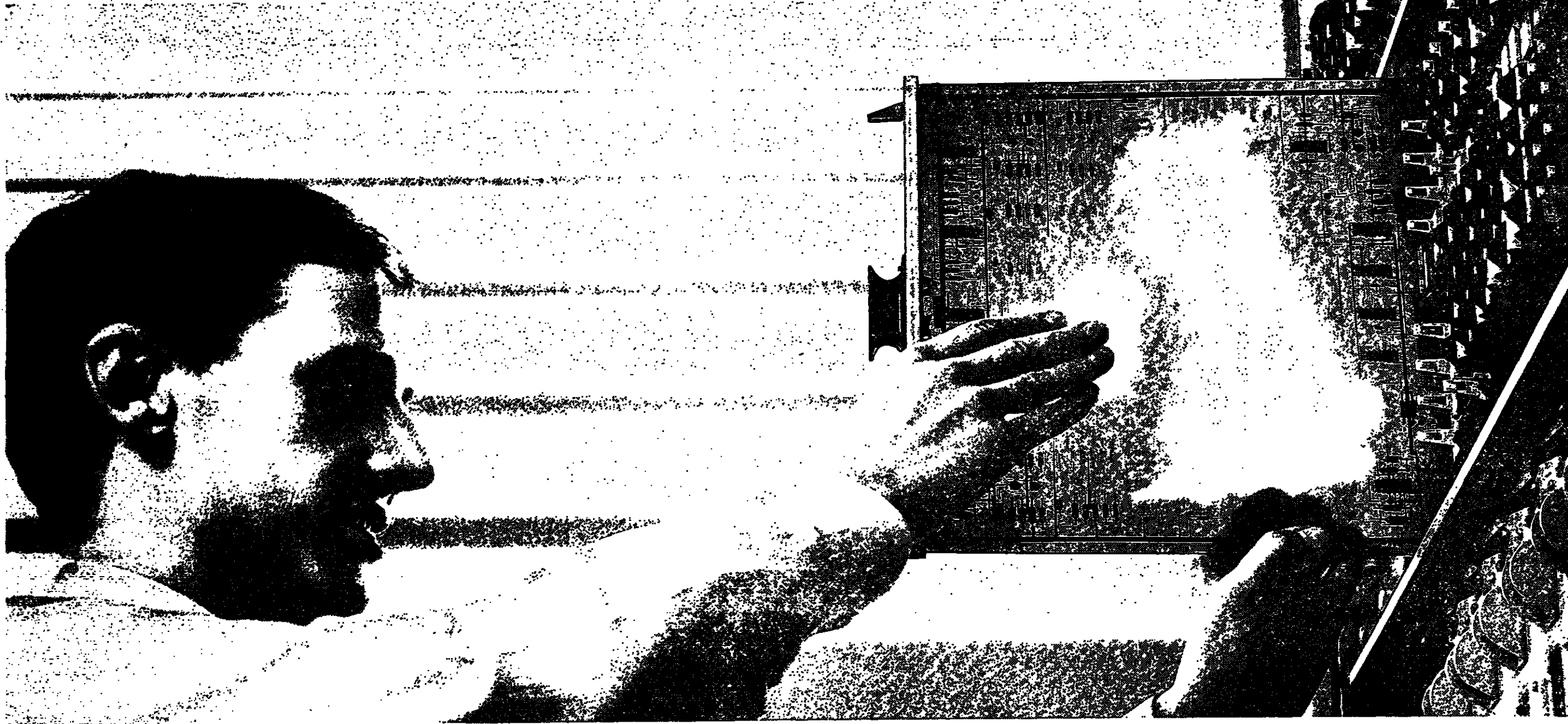
could not sit at the negotiating table with "the aggressors."

Reuters adds from Bahrain: Iran has cleared a debt of \$333m with the French oil company Elf Aquitaine, in spite of France's refusal to repay a \$1bn loan from Iran, Bank Markazi Iran, the central bank, said

Further clashes in Karachi

Police fired tear gas yesterday on several hundred demonstrators during a brief relaxation of a curfew imposed on west Karachi to end religious violence, witnesses reported. Reuters reports from Karachi.

They said the tear gas barrage was fired when Sunni Muslims tried to attack a Shia Muslim place of worship which was guarded by armed police.



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AMERICAN NEWS

Byrne ousted as Chicago mayor in election upset

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR HAROLD WASHINGTON, a 60-year-old Congressman, looked set to become Chicago's first black mayor yesterday after a sensational upset victory over the incumbent Mrs Jane Byrne.

At the latest count, the former underdog Mr Washington had a 3 per cent edge over Mrs Byrne in the Democratic mayoral primary after a massive turn-out by black voters. His next task is to survive an official review of the close vote, after fraud charges, and then beat the Republican nominee, Mr Bernard Epstein, a 61-year-old insurance lawyer, in what is expected to be an easy contest on April 12.

Mrs Byrne, who spent almost \$5m on her campaign for re-election, reluctantly conceded defeat. Mr Washington said: "I proudly and humbly accept on behalf of the people of Chicago."

He said that the Democratic party had been "returned to the people." Mr Washington came from a long way behind, with few campaign funds, to break what has traditionally been a white grip on the levers of power in the U.S.'s second most populous city. Mr Richard Daley, a 40-year-old lawyer, failed to capture the inheritance of his famous father, Mayor Richard Daley, who ran Chicago for 21 years until his death in 1976. Mr Daley Junior finished a poor



Washington... jobiant

third and conceded defeat. Mr Washington has spent 16 years as a state legislator, and over two years in Congress. Last time he ran for mayor, however, in 1977, he finished with only 11 per cent of the vote. He entered Tuesday's race only after a Democratic voter registration drive last year added about 120,000 new black voters to the rolls.

His apparent surprise victory altered the power balance in a city in which blacks narrowly outnumber whites, but in which they have never gained clear cut political expression. In the last vote, in 1979, much of the black vote went to Mrs Byrne.

Askew enters race for Democratic nomination

WASHINGTON — Former Florida Governor Reubin Askew yesterday became the fourth formal candidate for the 1984 Democratic presidential nomination, pledging to unite Americans in prosperity and peace. Mr Askew, chief U.S. trade representative in the latter half of former President Jimmy Carter's Administration, entered the race a distinct longshot behind former vice-president Walter Mondale and Senators Gary Hart and Alan Cranston.

Others, including Senator John Glenn, the former astronaut, are expected to join the race later.

In his announcement at the National Press Club, Mr Askew expressed confidence that he could win the nomination.

So far Mr Askew is the only candidate from the South, which provided the base for winning Jimmy Carter from relative obscurity to the presidency in 1976. Reuter

Why 'toxic turmoil' worries the White House

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

IT HAS BEEN called "Sewer-gate" and "Shreddergate"—thanks to the use of shredding machines to dispose of some allegedly key documents. The Washington Post would dearly love to turn it into a new Watergate, and is trying harder every day.

It has been described as the nastiest scandal that the Reagan Administration has yet faced—"Reagan's toxic turmoil," according to one headline. President Ronald Reagan is not himself directly involved, but the whole affair has become a symbol for his opponents of disregard for the environment and the favouritism of big business.

The issue is the way in which the U.S. Environmental Protection Agency (the EPA), a government body, has handled, or mis-handled, the clean-up of potentially dangerous chemical waste dumps, with the help of a \$1.6bn five-year programme known as the Superfund, set up in 1980.

No fewer than six Congressional committees are now investigating the EPA's activities. Allegations range from a charge that it has failed to account for \$53m to suspicions that one or more of its senior officials have had contacts with major chemical producers that are too close for comfort.

Mrs Anne Gorsuch, the EPA's

chief (Mrs Burford since her marriage at the weekend), has been cited for contempt of Congress for failing to supply documents about the programme. She refused on White House orders.

The White House has also summarily sacked Miss Rita Lavelle, the programme's administrator, for reasons that are still not totally clear. Miss Lavelle has compounded the problem by failing to respond to a Congressional subpoena to give evidence—although she may appear on Capitol Hill later this week.

Mr Reagan devoted a major part of his most recent Press conference last week to the issue, claiming that less than 100 out of a mountain of documents are involved. But there is an important constitutional issue at stake—how far the President can withhold evidence from Congress on the grounds of "executive privilege."

Miss Lavelle's diary has been published in the daily papers, showing that she met representatives of chemical companies during her time at the agency. It also revealed that her lunch-

time taste ran to a chicken salad sandwich and a glass of water, but Washington's nose for ethical misbehaviour has been sniffing nonetheless.

It is, of course, a serious problem. The EPA has identified about 14,000 potentially hazardous dump sites so far and designated 413 "worst" cases for possible allocations from the Superfund. But clean-up work has only been completed at five sites and the agency has adopted a policy of negotiating settlements with dumping companies rather than taking them to court for possible infringements of the law.

The practice has led to allegations that the Administration is negotiating so-called "sweetheart" deals with serious offenders. Environmentalists also claim that only a fraction of the dangerous dumps have so far been identified, and there are tales of Mafia involvement in undercover dumping operations.

Mrs Burford has publicly insisted that she will take a tough line with polluters. In an attempted publicity coup earlier this week she offered to buy the whole town of Times Beach, Missouri, which has been hit by floods and poisoning by the chemical dioxin, which has been proven, in some cases, to be extremely toxic. Residents of the now almost deserted town



EPA workers clear up a chemical waste dump.

were half-overjoyed, half cynical about the \$53m offer. The story is still unfolding, and the extent of wrongdoing, if any, remains to be decided. At

the very least, it seems that the EPA has been naïvely, if not sloppily managed, and that there are murky depths still to be plumbed.

Uruguay to seek \$750m more in loans

By Peter Montagnon, Euromarkets Correspondent

URUGUAY is to seek about \$750m (\$487m) this year from the international banking community to refinance existing debt and cover its new money requirements for 1983.

As announced in Montevideo last month this will include a rescheduling of something over \$500m of short-term debt contracted last year when interest rates were effectively closed to Uruguay because of the Falklands crisis. The balance is intended to cover this year's additional financing needs.

Uruguayan officials in London published news report that it was having trouble paying bills to cover contractors on expansion work on the country's refineries. The total cost of the three projects, to be completed over the next few years, is more than \$3bn.

World Bank plans \$2bn action programme

BY NANCY DUNNE IN WASHINGTON

THE WORLD BANK yesterday announced a special \$2bn (£1.3bn) action programme designed to provide additional lending to mostly upper and middle income developing nations over the period 1983-1985.

The programme, designed to maintain development momentum despite economic stagnation and debt problems in the

developing countries, will raise lending this year from \$9bn to \$9.5bn. It provides for a 36 per cent increase in lending in 1984 and a 30 per cent increase the year after.

Part of the additional financing will be used to help countries like Brazil and Mexico which are suffering debt crises.

Structural adjustment lending, designed to help countries with balance-of-payments problems and previously restricted to 30 per cent of a borrower's total lending, may be increased under the programme.

The bank said it was establishing the programme for two years in the hope that the world economy would begin to recover during this period. However, if recovery takes longer, the programme may be extended.

Mexico offers more aid to ailing private sector

BY WILLIAM CHISLETT IN MEXICO CITY

THE MEXICAN Government has announced a programme of incentives to help the country's ailing private sector, over its liquidity crisis and to encourage businesses to maintain employment.

The programme is part of the Government's pact with trade unions and the private sector to stabilise the economy. In return for offering increased state financing, tax incentives and help in restructuring company debts, the Government expects businesses to minimise the number of job lay-offs and trade unions to stick

to their policy of accepting a cut in real wages and increasing productivity. The main points of the programme, presented by Sr Hector Hernandez, the Trade and Industry Minister, are:

● In purchasing abroad, preference will be given to countries which commit themselves to taking more Mexican exports.

Anti-trust suit filed against airline

By Richard Lambert in New York

THE U.S. Justice Department yesterday filed a civil anti-trust suit against American Airlines and its president and chief executive, Mr Robert Crandall. If the lawsuit is successful, Mr Crandall could be barred from holding any senior position at the airline for two years.

The allegations concern the period a year ago when Braniff International, which was based, like American, at Dallas-Fort Worth, was fighting a desperate and unsuccessful battle to avoid bankruptcy. In a bid to increase its cash flow, Braniff slashed its prices to the bone, damaging its local rival in the process.

The Justice Department alleges that on February 1 last year, Mr Crandall telephoned Braniff's chairman, Mr Howard Putnam, and proposed that Braniff raise its prices on certain key routes by 20 per cent. According to the department, he asserted that American Airlines would follow suit "the next morning."

Braniff rejected the alleged price-fixing attempt, the department added. It charged that Mr Crandall attempted to secure collusive monopoly powers in a number of markets by trying to fix prices, and warned that further such actions may be taken in other cases.

The lawsuit seeks an injunction that would bar Mr Crandall for two years from serving as president or chief executive officer of American, or in any position which would give him some authority over pricing.

At the time of Braniff's bankruptcy last summer, there were a number of allegations that American had indulged in various anti-competitive actions in an attempt to drive Braniff out of business.

American, the third largest U.S. airline, always dismissed these charges as "ludicrous and ridiculous."

Salvador arms plea

Defence Secretary Casper Weinberger has told the House of Representatives that the Foreign Affairs Committee that El Salvador needs an additional \$60m (\$39m) in arms aid to fight left-wing guerrillas trying to overthrow its government. He later reports from Washington.

WORLD TRADE NEWS

Kathryn Davies on Indonesia's move to use barter in its trade with an Asean partner

Jakarta moves to cut Singapore oil intake

INDONESIA is taking further steps to limit its purchase of oil products from Singapore refineries by requiring future contracts to be negotiated on a barter instead of a cash basis.

Oil companies in Singapore have been told that because of Indonesia's "unfavourable financial position," the state oil company, Pertamina, will no longer purchase crude oil, kerosene or diesel from next month unless this is done through a counter-trade system, the details of which have not yet been spelled out.

Although Indonesia produces about 1.2m barrels of crude per day, it imports a special grade of crude oil through Singapore from the Middle East to turn into lubricating oil.

Oil officials say the implications for Singapore's oil sector, which contributes 40 per cent to the country's total industrial output, will not become clear until April or May when Indonesia's domestic demand for oil products is expected to pick up.

The nature of the proposed barter deal, which is expected

PERTAMINA has denied that it is unable to pay bills of up to \$250m for contracting work already completed on three oil refinery expansions now under construction, writes Richard Cowper in Jakarta.

The company rejected a published news report that it was having trouble paying bills to cover contractors on expansion work on the country's refineries. The total cost of the three projects, to be completed over the next few years, is more than \$3bn.

One company official said "that a company with a turnover the size of Pertamina

cannot pay bills of \$250m is patent nonsense.... No one is doubting our intention of paying up."

Pertamina is, however, believed to be up to 90 days overdue on payments for contracting work and supplies worth about \$250m to Bechtel and Fluor of the U.S. Technicas Reunidas and Centurion of Spain are also affected, as are several dozen local contractors in Balikpapan and Indonesia's biggest company with a turnover estimated at more than \$600m a year.

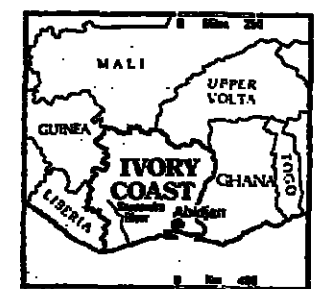
Allegations about payments problems come at a time when the world is poised on the brink of a further decline in the international oil price.

As Asia's largest oil exporter, Indonesia is facing its largest ever current account trade deficit of around \$7bn in fiscal 1982-83, but the government still has reserves of approximately \$6.5bn in the state banking system. Officials say Indonesia is clearly in a position to meet its obligations.

Bechtel is building a 200,000 b/d extension to the existing 60,000 b/d refinery at Balikpapan in East Kalimantan. Fluor is building a similar 200,000 b/d extension at the 100,000 b/d refinery at Cilacap in West Java. Technicas Reunidas and Centurion are jointly building a 62,000 b/d hydro cracker at Dumai in central Sumatra.

capacity of 1.02m b/d, more than the rest of Asean members put together (Indonesia, Malaysia, the Philippines and Thailand). However, Indonesia and Malaysia are close to satisfying a long-held ambition to expand refining capacity in order to reduce dependence on Singapore. Between 30 per cent and 40 per cent of third party crude oil refined in the republic has until recently been for Pertamina. Two new refineries in Indonesia are to come on stream later this year, each with a capacity of 200,000 b/d, doubling the country's existing capacity. Malaysia is also constructing two new refineries and contemplating a third.

The largest oil refiner in Singapore, Shell, recently announced closure of nearly half of its refining capacity, reducing Singapore's overall capacity by 20 per cent. Shell is to concentrate on the production of higher-grade petroleum products, such as kerosene and gas oil. So far the five other refining companies in Singapore have not followed suit.



Ivory Coast power scheme funds agreed

By Peter Blackburn in Abidjan

AGREEMENT TO finance the \$650m Soubré hydroelectric power scheme, the Ivory Coast's most important development project since independence in 1960, was reached this week at a meeting of financial institutions in Abidjan.

Difficulties in mobilising untold aid to finance civil works costing \$266m have delayed start of the project by more than a year.

The breach was eventually fixed by four Arab fund groups—the Kuwait Fund for Arab Economic Development, the Saudi Development Fund, the Opec Fund for International Development and the Arab Bank for Economic Development in Africa—providing a total of \$100m. This is the first major Arab project financing in the Ivory Coast.

Pre-qualified companies will be invited to tender for the nine lot scheme located on the Sassandra River, 350 km west of Abidjan from March 15. Work is expected to start by the end of 1983, and the first set of generators to operate by the end of 1987.

It is understood that only two British companies (Wimpey for civil works and Ebasco for turbines) are among the 175 pre-qualified concerns. The rockfill dam will have a 6,200 metres long, 29 metres high and 187 metres thick crest and a power plant with four 95 MW generating units. Main consultant is Electricité de France, though Kaiser Engineering of the U.S. has also done some feasibility studies. The project is managed by the state-controlled Energie Electrique de la Cote d'Ivoire.

Other civil works aid donors are the World Bank, the African Development Bank, European Investment Bank and Commonwealth Development Corporation.

Taipei court rejects Apple copyright suit

BY OUR TAIPEI CORRESPONDENT

THE District Court of Taipei has thrown out a suit by Apple Inc. of the U.S. charging that two Taiwanese firms had infringed copyrights for the Apple II home computer.

The court based its decision not to hear the case on 1981 interpretation of the Taiwan criminal code. The interpretation held that foreign firms not registered to do business in Taiwan are not legal entities and thus cannot bring criminal charges against Taiwanese companies. Apple has a sales agent in Taiwan, but not a branch office.

The interpretation, which is not binding in civil cases, is generally followed in practice, has for some time been viewed as a major barrier to successful prosecution of copyright and patent infringement cases.

Some Taiwanese lawyers claim that the interpretation is superseded by a 1948 treaty on commerce and navigation which sets out provisions for mutual recognition of the legal rights of American and Taiwanese businesses. But the court maintained in the Apple case that a later company law enacted in Taiwan requires a physical presence before a criminal suit can be brought.

Apple filed criminal complaints against Sunrise Computer Services Ltd and Golden Formosa last September. It filed a separate civil action against Sunrise, asking for damages of about U.S.\$25,000. Both suits alleged that in copying the Apple II home computer, the companies infringed on Apple's copyright on its read-only memory (ROM).

Saudi computer contract

FINANCIAL TIMES REPORTER

A CONTRACT for 500 computers, signed yesterday in London between Saudi Arabia and Britain, boosts to \$10m orders for the Andromeda Zita, a new British-built computer, which claims to be the first in the world which can operate under extremes of climate and yet is fully portable.

The distribution agreement was signed between the Yba Kanoo Group of Riyadh and the Information and Technology Computer Services Group

(ITCS). Some 2,000 of the computers have been ordered since it was launched last month by the Staines, Middlesex, group.

Distribution throughout the Gulf is ensured by the contract, as the Yba Kanoo group is one of the largest merchant houses in the Middle East.

Mr Khalid Mohamed Jasim Kanoo, a descendant of the firm's founder, signed the contract on behalf of his family.

Pressure for changes to Lome pact

By Canute James in Kingston

SIXTY-THREE developing countries are intensifying pressure on the European Economic Community this week to improve several aspects of its economic relations with the Third World.

The countries of the African, Caribbean and Pacific (ACP) group, linked to the Community through the Lomé Convention, are asking the EEC to widen the access of Third World countries to its market, as part of efforts to reduce the ACP's trade deficit in community trade.

The week-long meeting in Kingston of the joint consultative assembly of the two groups is regarded as a first step towards the fashioning of a new trade pact, to replace the Lomé II Convention, which expires at the end of next year.

Both European and ACP delegates have agreed that the current pact has not been working very well, but have discounted suggestions that there will not be a third.

PITFALLS OF TRADE SUCCESS

Japan urged to rethink export strategy

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

TWO BASIC assumptions on which Japan founded its highly successful export strategy during the 1970s are losing their validity simultaneously, according to a special report by the Industrial Bank of Japan (IBJ).

The assumptions cited by the IBJ were that advanced countries would tolerate indefinitely the increasing competitiveness of Japanese industry, and that the economies of developing countries would remain healthy. As neither of these conditions are holding true, the bank says Japan should face the fact that there has been a structural change in its external environment.

The bank charts the Japanese economy's fast-growing dependence on exports by looking at the relationship between exports and investment by industry.

In 1978, only 27.3 per cent of Japan's private investment was directly related to exports but, by 1980, the proportion had jumped to 43.2 per cent. Over the same three years, the domestic consumption-related

portion of private investment fell from 34.1 per cent to only 14.8 per cent, the IBJ notes.

The bank does not say so, but in 1983 private investment is expected to fall for the first time in six years, largely because of falling exports.

The IBJ says Japan may have benefited from earlier bouts of trade friction because the blocking of specific export markets by individual countries forced it to diversify, and so kept Japanese business "one step ahead of the times."

The situation is different now. Trade frictions have become a problem calling for adjustment at the national level rather than at business or industry level.

The bank sees the opening of the Japanese market and the promotion of co-existence through overseas investment as two ways of taking the edge off trade frictions. Even more important, it thinks, is "enlarging world markets through the promotion of relations with the developing world."

Its call for a fundamental rethinking of Japan's export strategy follows from its findings on the speed of Japan's penetration of world markets during the 1970s and on the simultaneous growing "export dependency" of the Japanese economy.

The report points out that Japan's share of international

trade remained constant over the decade (as did that of West Germany). Japan's exports of machinery products, however, grew 20 per cent faster than the expansion of world trade in the same products. The bank attributes this partly to the fact that wage rates remained more stable in Japan than in the U.S. and West Germany, at least in the industries most heavily involved in exporting.

Japan's fast growing machinery exports boosted its share of world trade in 1970 to 13.3 per cent in 1979, the bank report says. This was in contrast to the performances of U.S. machinery exports whose share of world trade fell from 19.3 per cent to 15.7 per cent.

The IBJ sees the upward trend in Japan's share of world markets for machinery as one of the key factors in the escalating trade frictions that marked the second half of the 1970s.

It also says that the chronic undervaluation of the yen provided a boost to Japanese exports.

| | Japan | | U.S. | | W. Germany | |
|---------------|-------|------|------|------|------------|------|
| | 1970 | 1979 | 1970 | 1979 | 1970 | 1979 |
| Food | 1.5 | 0.6 | 12.2 | 14.1 | 2.5 | 4.4 |
| Raw materials | 1.0 | 1.0 | 15.3 | 18.6 | 2.8 | 3.6 |
| Chemicals | 5.5 | 4.7 | 17.3 | 14.6 | 18.5 | 17.3 |
| Machinery | 8.2 | 13.3 | 19.9 | 15.7 | 17.7 | 17.5 |
| Other | 10.0 | 8.4 | 8.5 | 7.0 | 11.8 | 12.4 |
| Total | 6.1 | 6.2 | 13.6 | 10.5 | 10.9 | 10.4 |

Source: IBJ

UK NEWS

St Piran tender offer resisted

By Our Financial Staff

MR Patrick Ravenhill, chairman of the Westminister Property Group, said yesterday that his board had "no intention of inviting Mr Jim Raper or any nominee of his or of St Piran" to become a director of the company.

The statement, contained in a circular letter to shareholders, follows the purchase last Friday of a 23.61 per cent stake in Westminister by St Piran, the mining and house building group which is part of Mr Raper's master company, Gasco Investments of Hong Kong.

This purchase was followed on Monday by a tender offer for shares at 35.5p aimed at building the St Piran stake up to 29.99 per cent - the largest stake possible without triggering a formal bid.

"Shareholders should be aware that Mr Raper has been criticised by the panel on takeovers and mergers as a person unfit to be a director of a public company," Mr Ravenhill warned in his circular.

Subsequent to the statement, made by the takeover panel in June 1980, the Stock Exchange Council issued instructions to members prohibiting them from transacting any further business "either directly or indirectly" for Mr Raper, or anyone acting on his behalf. This instruction still stands.

Since Westminister's share price yesterday stayed at around 31p, an offer priced at 35.5p is thought likely to be attractive to some shareholders. For this reason, the board did not feel able formally to ask shareholders to ignore the tender offer. It advised instead that they consult their own professional advisors.

The implication of the circular was nevertheless that the Westminister board was keen to persuade shareholders not to take up the offer.

Mr Raper said yesterday: "I can't respond to anything until I have been able to read the shareholders' circular in full." He added that the response to his tender had been good. It closes on Tuesday.

This led to a full bid for St Piran, but at 50p, subsequently raised to 60p. St Piran's shares were suspended in May 1980, and an inquiry into the takeover followed.

MPs call for action against Spanish tariff on car imports

By KEVIN BROWN, PARLIAMENTARY STAFF

THE GOVERNMENT yesterday bowed to renewed pressure from Midlands Tory MPs to step up action to force Spain to drop its high tariff barriers against British car exports.

Mr Douglas Hurd, the Foreign Office Minister of State, told the House of Commons that the 1970 EEC trade agreement with Spain would have to be renegotiated before Spanish accession to the Community.

But despite mounting anger among Tory MPs he appeared to rule out unilateral action: "I hope it will not come to that."

Mr Hurd was reporting on the EEC Foreign Affairs Council held in Brussels earlier this week, which agreed a date for elections to the European Assembly and endorsed the Community's deal on video recorders with Japan.

Mr Hurd made clear that Lord Cockfield, the Trade Secretary, had pressed the Community to act on Spanish tariff imbalances.

But Mr Peter Archer, Labour's trade spokesman, demanded: "How long is it likely to be before Britain's car industry sees the end of

the situation in which Spanish cars can enter Britain at a tariff one-tenth of the rate at which British cars are exported to Spain?"

Mr Hurd said the Government was trying to ease problems caused both by the tariffs set in the 1970 agreement and by its implementation.

Negotiations through the EEC were dismissed by Mr Tony Beaumont-Dark (Conservative) as "like trying to move through a sea of treacle."

Mr Beaumont-Dark said: "Spanish car exports to this country are growing at over 30 per cent a year and if this Government does not take action soon, unilaterally if need be because the situation is so unfair, at least 20,000 jobs will be lost in the West Midlands, which could be saved."

Mr Hal Miller (Conservative) demanded immediate action "in the light of the fact that the Spanish industry is now bigger than ours."

Mr Bob Cryer (Labour) urged the Government to act against the volume of cars imported from the EEC, which was four times greater than that imported from Spain.

British car production this year was the lowest since 1957, he said. "If we do not do something the European Community will simply take over our motor industry and destroy it."

The video tape recorder deal also ran into strong criticism from Labour MPs. Mr Archer pointed out that the deal restricting Japanese exports applied to the Community as a whole, while half the 5m Community imports last year had gone to Britain.

"The interests of this country lie in producing more video tape recorders in Britain. The deal would mean an influx of expensive French and German machines."

Mr Hurd said the agreement allowed for import of video recorder kits from Japan to be assembled in Britain.

Mr Ron Leighton (Labour) questioned whether the EEC believed in an open trade policy. "If so why does it raise obstacles in the way of Japan?"

"If it believes in some sort of trade management should it not consider that our trade deficit with Germany is three times our trade deficit with Japan?"

Metro heads UK car sales for first time

By John Griffiths

THE UK new car market appears to be heading for its second best February ever. It is being led for the first time by Austin Rover's Metro model.

Unofficial figures circulating in the industry show that after 20 days of February sales the Metro has taken 10.78 per cent of the market ahead of the Ford Escort (9.38 per cent), Vauxhall Cavalier (8.40), Ford Sierra (7.63) and Fiesta (5.89).

For Austin Rover to top the sales charts for the full month would provide a big promotional boost for its new Maestro model to be launched on March 1.

However, Ford registrations have tended to increase towards the end of the month. And it will not be keen to see Austin Rover pull off such a coup, particularly since Ford has dominated the monthly best-seller list for well over a decade except when it has been disrupted by industrial action.

Figures so far show Ford with a below-target 27.79 per cent of the total market, compared with 19.45 per cent for BL and 15.48 per cent for Vauxhall-Opel.

Price gap narrows, Page 8

A FINANCIAL TIMES SURVEY GOLD

APRIL 14 1983

The Financial Times is proposing to publish a Survey on Gold in its issue of 14th April. The provisional editorial synopsis is set out below.

- | | |
|--|---------------------------|
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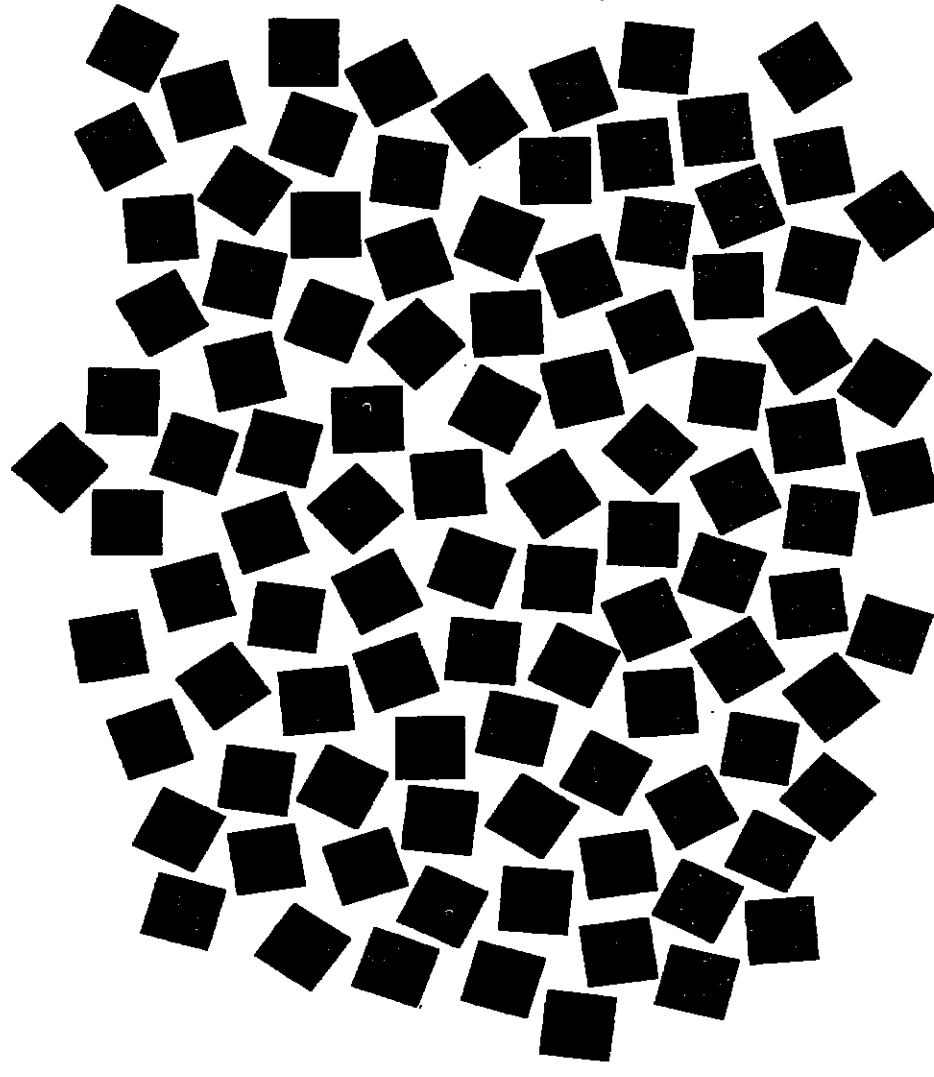
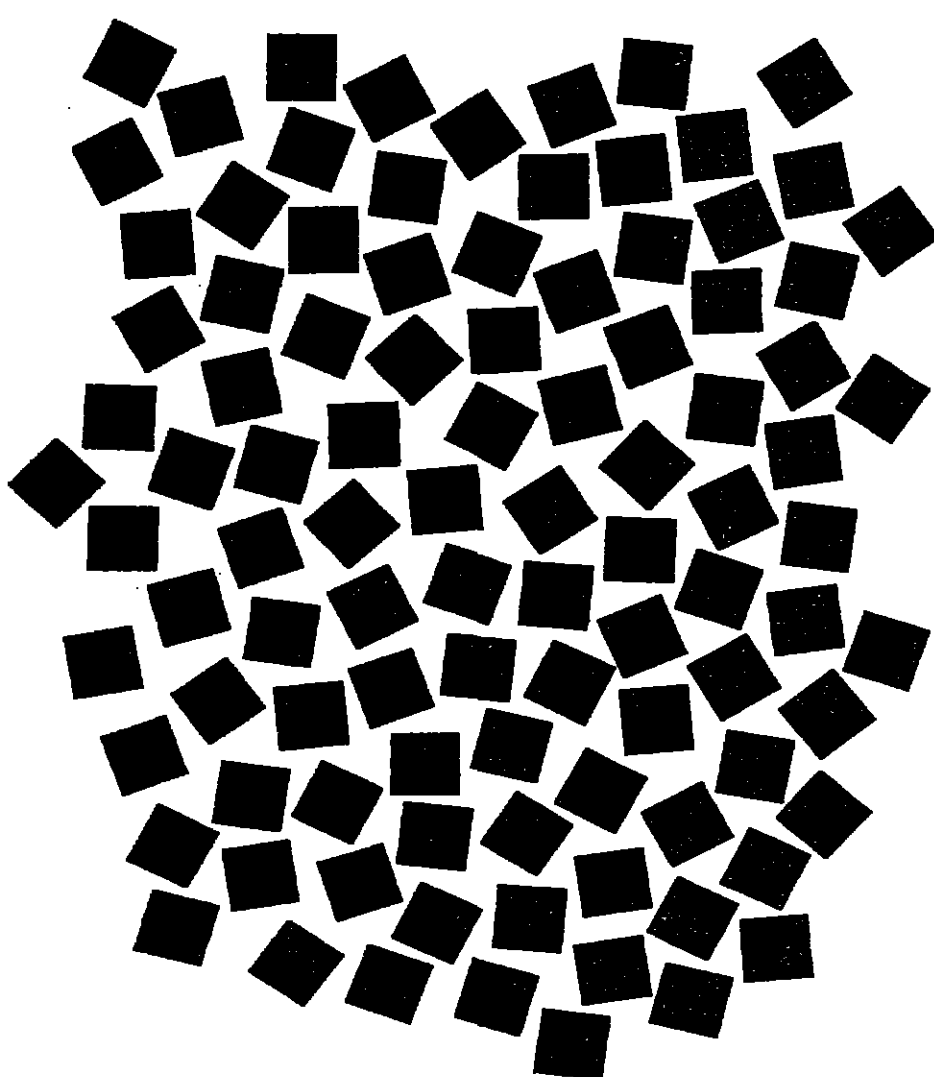
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UK NEWS

Directors are warned against policies of fear

BY JAMES McDONALD

THE FEAR of British industrial employees, and management's "raw power" in a recession to change management-labour contracts "are hardly the basis for a long-lasting productive relationship," according to Mr Richard V. Giordano, the BOC Group's American chief executive.

He told the annual convention of the Institute of Directors yesterday: "Many businessmen I meet believe the lion's share of the problem is solved, that the de-manning is all but complete, and that we are well along the road towards real and lasting change in restrictive work practices."

Directors, however, should not fool themselves, Mr Giordano said: "The over-riding mood among our employees is fear. Most of our employees are well aware that the whole world is in recession. In these circumstances it should be no surprise the power of management to implement change is at its greatest."

Mr Giordano believed that "when employee-fear is diminished and workers rediscover their power to disrupt the workplace, today's so-called good management will find themselves in the same mess their predecessors faced in 'the decade of the 1970s'."

Reform was needed to create a



Richard V. Giordano: "Problems almost over"

lasting framework for management and labour to confront each other, usually without strikes and other work interruptions.

The unions' immunities must be abolished in their present form and incorporated into a major legislative framework, "with protection for both management and labour against the abuses of excessive power."

"It would be great pity if we emerged from this long and dreadful recession and returned to the same ways of doing business that caused all of our problems in the first place."

Longer-term outlook for economy stays gloomy

BY ROBIN PAULEY

ANY GROWTH in UK output during 1983, assuming unchanged Government policies, is unlikely to be strong enough to check the rise in unemployment, and there are few grounds for optimism about 1984, the National Institute says in its latest economic review.

It has taken a gloomier view about the strength of a world recovery since its last assessment in November, although the outlook for British exporters has improved since then because of the lower exchange rate.

The Institute stresses, however, that its forecast assumes present Government policies will be maintained whereas it admits that the budget next month is most likely to introduce "a measure of refraction." No guesses about tax changes are included in the forecast other than the conventional assumption that income tax allowances and excise duties will be indexed.

The sustained consumer boom of the last half of 1982 is expected to fall back sharply in the first half of 1983. In the industrial sector investment will continue to be discouraged by low output growth, low profits and spare capacity so any fixed investment growth is expected to be confined to the housing sector. A further substantial fall in investment in manufacturing is also expected unless policies are changed.

"We do not find the investment

plans in the recent White Paper, which show cash increases of 12 per cent in nationalised industries' fixed investment and 22 per cent by the rest of the public sector, at all credible. Confidence in them is not enhanced by the fact that last year's White Paper showed an increase of 23 per cent in nationalised industries' fixed investment in 1982-83, as against the estimated outturn of 2 per cent."

Destocking is expected to continue in the early part of this year followed by some restocking towards the end of the year, probably leaving the level of stocks unchanged for 1983 as a whole. Since this follows a year destocking, the change in stockbuilding is expected to contribute substantially to the year-on-year change in output, accounting for more than half of the 1.4 per cent increase in GDP.

The concentration on exports and stock changes in domestic demand is expected to suck in a sizeable increase in imports in spite of the improved price competitiveness of British goods.

Even this very modest forecast for GDP growth of 1.4 per cent is about 4 per cent higher than in the November forecast. The improvement results from the fall in the exchange rate which is expected to switch expenditure out of consumption into exports.

But the lower exchange rate has worsened the prospects for inflation, which is expected to climb

from its present rate of 4.9 per cent to about 8 per cent by the end of the year.

The rising rate of increase will be wholly due to higher import prices, since the rate of increase in unit labour costs is expected to be much the same this year as last. Under the double pressure of the recent falls in the exchange rate and a moderate recovery in commodity prices, import prices, which have been almost static for the past year, are expected to rise 15 per cent between the last quarters of 1982 and 1983.

"Looking ahead to 1984, we do not foresee any powerful forces emerging spontaneously to add momentum to the modest upward tendency in output that we envisage this year. In the absence of any policy stimulus we would expect little or no increase in private and public consumption. Industrial investment is unlikely to recover until the prospects for demand improve and capacity utilisation starts to increase significantly," the review says.

The Institute shows in a separate article what some budget changes could mean. A £2bn cut in personal taxation, for example, would raise output by just over 1/2 per cent by the end of 1983 and by almost 1/2 per cent by the end of 1984. The effect of an equal revenue cut in VAT or in the national insurance surcharge would be rather smaller.

Case for a substantial relaxation of policy

By Jeremy Stone

BORROWING postpones the need to raise revenue on the same scale as public spending, but does not remove that need for ever, and higher borrowing will tend to mean higher real interest rates.

But, according to the Institute's analysis, it need not follow that a balanced budget is in the public interest, and at present "a substantial relaxation" of fiscal policy should be possible without the authorities finding it difficult to finance the level of borrowing implied.

A simulation of the effects of policy changes has been used to examine the side effects of policies designed to raise GDP by 5 per cent after three years.

The Institute finds that higher direct public spending has roughly a third as much impact on the budget deficit as tax cuts with the same effect on GDP, and the tax cuts lead to a Public Sector Borrowing Requirement (PSBR) of £15bn compared with the Institute's recent projection of a zero PSBR on "unchanged" policies.

It would be wrong, however, to conclude that refraction on this scale is inevitably tied to growth in the public sector. For example, in the refraction strategy advanced by the Labour Party, "the effect of refraction on the PSBR does not appear to be a problem." This is in part because the output effects come largely from increased spending.

The Institute also looks at the relationship between public borrowing and inflation. Suggesting that the growth of the national debt should be looked at in relation to the changing tax base.

The recent low value of the real national debt is seen as a consequence of "extraordinary circumstances in the last decade. The failure of markets in the 1970s to anticipate inflation meant that the flow of payments to the holders of government debt has been lower than the national long-term real interest rate (assumed to be 2.5 or 3 per cent).

Prospect for world recovery hindered by lack of demand

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

AFTER a year of stagnation in 1982, the Institute expects a gradual recovery in the current year. However, it warns that the world as a whole is still suffering from a deficiency of demand and it is sceptical about the extent to which adequate demand can be generated in the absence of refractionary action by governments.

In spite of the weakening of oil prices, its view about the immediate prospects for the world economy has become rather more pessimistic than it was in its last forecast in November.

It believes the recent fall in interest rates, which it says should continue in the first half of this year, will revive the housebuilding and construction sector generally, and will have an expansionary effect in other sectors, particularly on companies' willingness to hold stocks.

The review says: "Recent indicators from the U.S. leave little doubt that recovery there is on the way and it should be visible quite soon. There have also been some encouraging signs from Canada; and Japan last year was achieving a rate of growth of output which other countries would regard as satisfactory."

It adds, however: "There is still a question mark over Western Europe, but a good chance, we believe, that it will be taking some part in the recovery by the latter part of the year, and participating in it more fully by 1984."

For the Organisation for Economic Co-operation and Development (OECD) countries as a group, the Institute says total output is likely to rise by 1 1/2 per cent this year and by 2 1/2 to 3 per cent in 1984.

The Institute comments: "This implies a substantial increase in unemployment this year; by next year it should be falling in the U.S., but probably only leveling out, at best, in Western Europe."

After increasing at an accelerating rate from 5 per cent of the total workforce in 1979, unemployment in the industrial countries reached 8 1/2 per cent of the workforce last year.

For the OECD area as a whole, the unemployment rate is expected to be 9 1/2 per cent this year and in 1984, even though the unemployment rate in Japan (2.4 per cent last

year) will continue to depress the average.

Inflation is expected to continue to moderate, partly as a result of the continued slackness of demand and partly because of the weakening of oil prices. The inflation rate for consumer prices is projected to fall to 8 1/2 per cent or 7 per cent this year and continue downwards in 1984.

The Institute believes the present decline of the oil price will be only temporary, and will be followed by rises in nominal terms next year. The prices of other commodities are expected to be maintained in real terms.

National Institute Economic Review Number 103, February 1983. National Institute of Economic and Social Research. Annual Subscription £25 (home) and £35 (abroad). Single issue £7 (home) and £10 (abroad). Copies from 2, Dean Trench Street, South Square, London SW1 P 3HE.

In spite of this, the imports of non-oil developing countries are expected to contract further. This contraction will help them to control their trade deficits, but will also help to depress the growth of world trade by past standards.

A further reduction of the oil exporters' trade surpluses is expected, with little change in the deficit of the OECD countries.

The Institute believes the OECD deficit will be concentrated in the U.S. with growing surpluses in Japan and West Germany, with a consequent appreciation of the Japanese yen and the D-Mark against the dollar.

Industrial production is now thought to have declined by about 4 per cent last year in the OECD countries and total output is thought to have fallen by 1/2 per cent - the biggest fall since the Second World War.

The Institute says that it is an unusual feature of the present recession that it is distributed generally throughout the world.

Increased economic interdependence has helped to bring economic cycles more into step with each other than in the past, the Institute believes.

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DAIICHI KANGYO BANK

DKB ECONOMIC REPORT

February 1983; Vol. 12, No. 2

Erratic yen's movements do not justify lowering of interest rates

In response to falling U.S. interest rates, the yen started a sharp rebound in mid-November through the first two weeks of the new year. The currency's turnaround certainly had a favorable impact on Japanese corporate earnings and the trend of prices. But this is about the only good piece of news this year so far. The outlook for the Japanese economy remains severe, with trade friction intensifying and the slump in exports continuing as unemployment in the U.S. and west European countries is on a steady rise. The authorities appear unable to do anything substantial to give a spur to the economy. Government finance is having a negative effect on the economy, while monetary policy, despite rising expectations on it, will not have a major part to play.

High-pitched correction of yen's weakness

The yen's exchange rate against the U.S. dollar started a rapid recovery in the middle of last November due primarily to falls in U.S. interest rates after last summer. This led Japan's long-term capital account to swing into surplus in November for the first time in a year and seven months as net inflows of foreign funds swelled.

Fluctuations in the foreign exchange rate have significant influences on corporate earnings. If it is assumed that the average yen rate against the U.S. dollar changes from 260 for the October-December quarter of last year to 250, an improvement in trade balance of close to ¥800 billion will take place. The assumption is based on seasonally-adjusted exports and imports during the July-September quarter of last year, with other conditions unchanged.

The extent of influence of the yen's strengthening varies from industry to industry, but it works to push up earnings in the nation's industry as a whole. The accompanying diagram shows fairly similar movements of the rate of increase in corporate earnings and the yen's exchange rate.

except for fiscal 1980. (In fiscal 1980, corporate earnings moved in the opposite direction of the exchange rate because of increased interest burdens in the midst of weak domestic demand and production cut-backs.)

Although it is observed that prices tend to rise when the yen is weak and vice versa, wholesale prices were quite stable in 1982, with the average advance turning out to be only 1.8 per cent, despite a weak yen.

Consumer prices also stayed quite calm. In the 23 wards of Tokyo, the index fell 1.2 per cent from the preceding month in November and remained flat in December. Comparison with the year-earlier level in the two months was up 2.4 per cent 2.3 per cent, respectively. The average rise for 1982 was a moderate 3.1 per cent, the smallest since 1959.

As the yen's strengthening progressed in the midst of lingering sluggishness of the domestic business with no firm recovery in sight, expectations on a discount rate cut mounted. A major factor behind the mood was two successive rounds of reduction in long-term interest rates - 0.3 per cent in December and another 0.2 per cent in January - made on the strength of a rally in the government bond market which witnessed inflows of foreign funds.

But the reality at the moment is that the yen's strength is not convincing enough and there are several factors that hinder a discount rate slash. The cuts in the long-term interest rates were made possible by inflows of foreign capital stemming from drops in foreign interest rates, but uncertainties remain as to future trends of overseas interest rates and possible upward pressures on domestic long-term rates owing to increased government bond issues. Another point is that in the wake of the discount rate cut in 1981, the yen continued to slide, leading to foreign allegations that Japan intentionally kept its currency weak; should that happen again, it could exacerbate trade friction. Moreover, even if the discount

rate is cut, its impact on the economy, regarding business investment, is considered rather limited.

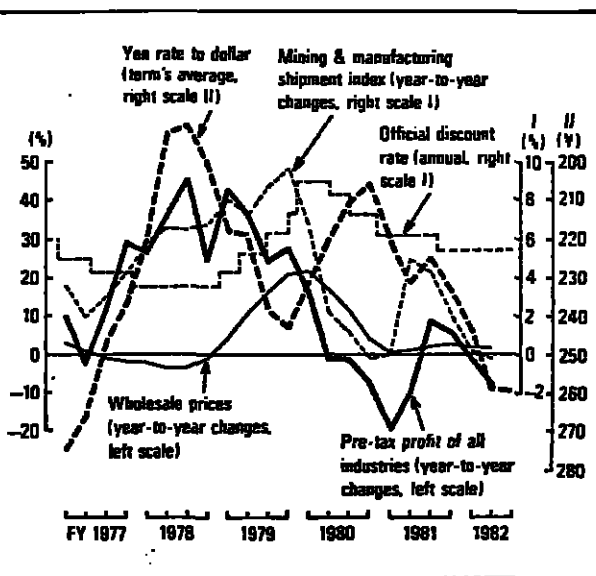
No stirring in domestic demand

After the GATT ministerial meeting in November, last year ended without results to speak of, a series of events have fueled resurgence of trade friction between Japan and the European Community on the one hand and the United States on the other. Such developments included EC's filing with the GATT a petition against Japan and the introduction of the domestic content bill in the U.S. Congress. Sensing danger in the situation, the Japanese Government announced on January 13 what it called the "third package of market-opening measures."

A high level of Japanese exports is not necessarily the culprit for the recent intensification of trade friction, however. The seasonally-adjusted export quantity index between August and November was almost flat. Seasonally-adjusted value of export letters of credit continued to rise over a year earlier during September through November, but it dipped in December. The major reason for aggravation of trade friction lies rather in the rising social frustration stemming from high unemployment in the U.S. and Europe, and Japan's restrictive attitude toward imports of not only agricultural but also industrial products. The recently-announced market-opening package lacks substance to eradicate such irritations on the part of the Western countries. This means Japan's exports cannot but stay in the doldrums for some time.

Among domestic demand, personal consumption does not appear strong enough to lead domestic business recovery. According to the household economy survey, consumption expenditures in October rose by 5.3 per cent over a year earlier after inflation. But this robust rise was attributable to a variety of special factors, and therefore considered to be a temporary aberration.

CHANGES IN MAJOR INDICATORS RELATED TO CORPORATE EARNINGS



Source: Ministry of Finance

Sales at large retailers (such as supermarkets and department stores) dropped 0.2 per cent from a year earlier in November, the first drop ever since the statistics started in 1971. They fared poorly in December as well, failing to spark a year-end sales pitch.

With the index of disposable income of wage earners' families having peaked during the July-September quarter last year, consumers are likely to be increasingly cautious in the future. Other reasons for the prospects of not-so-strong personal consumption are sluggish growth of winter bonuses for last year and a severe outlook for this year's wage increases.

Housing starts, except those financed by public funds, continued to be sluggish, trailing the year-earlier level for 11 months through November. The trend of capital appropriations is also bearish. Shipments of capital goods (excluding transportation machinery) dropped 4.3 per cent from the prior period in April-June last year, rose 4.0 per cent in July-September, but plunged 10.8 per cent in October, followed by a 4.5 per cent rise in November.

Private orders for machinery exclusive of those placed by power utilities and those for ships, an indicator highly sensitive to the trend of spending for plant and equipment, fell 0.2 per cent in April-June and 3.6 per cent in July-September and

15.5 per cent in October from the preceding periods.

Whither the fiscal restructuring?

At the end of last year, the Government decided its fiscal 1983 draft budget, which contains the general account that amounts to ¥50,379.6 billion, up 1.4 per cent over the fiscal 1982 initial budget. The Treasury investment and loans programs are at ¥20,702.9 billion, up 2.0 per cent. Both fiscal programs represent super austerity. After subtracting the repayment to the National Debt Consolidation Fund from which borrowing was made in fiscal 1981 to make up for revenue shortages, the general account budget represents a decrease of 3.1 per cent from the preceding fiscal year's initial budget.

With bond issues soaring to ¥13,345 billion (up 27.8 per cent over fiscal 1982), the new fiscal year's budget contains many factors that point to deterioration of fiscal health.

One thing particularly disturbing in this connection is that the Government failed to come up with a new program for fiscal restructuring in place of the old one which has been completely shattered. In the absence of this, people and businesses do not have guidance for economic activities. Only uncertainties prevail as to the future.

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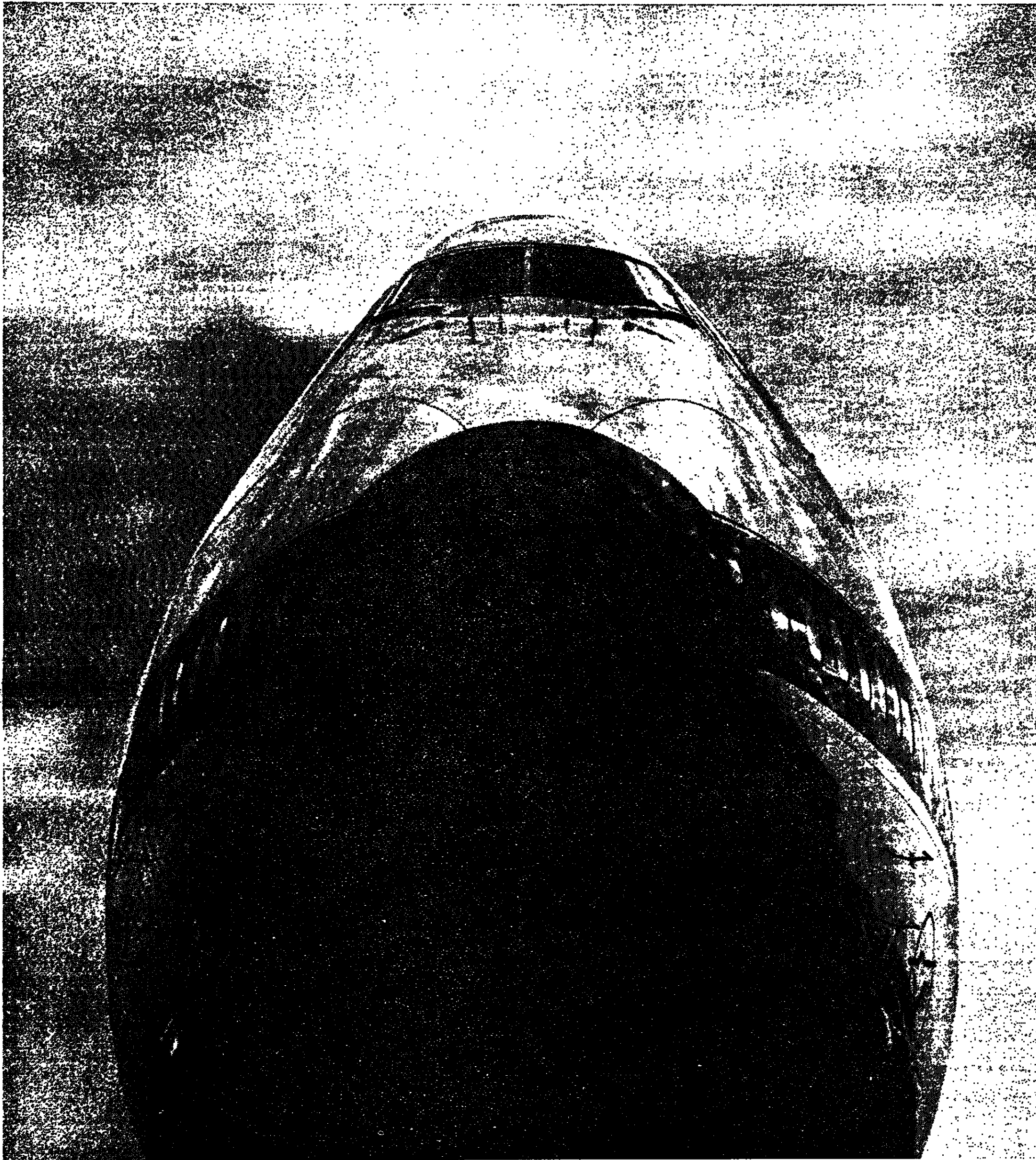
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UK NEWS

Sterling's fall narrows gap in new car prices

BY JOHN GRIFFITHS

THE SLIDE in the value of sterling against Euro-currencies has had a major impact on the gap between UK car prices and those on the European Continent, which have been much cheaper. Both Ford and Vauxhall claim that some models now cost less to buy in Britain.

Last September, when Ford's Sierra model was launched to replace the Cortina, the UK market leader, the top 2.3 Ghia model was 40 per cent more expensive, net of tax, in the UK than in West Germany if no account was taken of the higher standard specification of UK models.

Then, the D-Mark-sterling rate was 4.25. At the beginning of this month, at DM 3.75 to the pound, the gap had been cut to 21 per cent.

The true difference, according to Ford, was 8.6 per cent, because the cost of the German model did not include the sliding sunroof, automatic transmission and other "extras" standard on the UK model and totalling £1,021.

Since then, with the pound falling again to DM 3.64, the gap has narrowed further, to 5.8 per cent.

In cash terms, this means that the German car, if personally imported into the UK from West Germany, would cost £3,619 after VAT

| SOME NEW CAR PRICES (prices net of tax) | | | |
|--|---------|---------|------------|
| | UK | Belgium | W. Germany |
| Jaguar 4.2 | £12,634 | £10,369 | £13,080 |
| Rover Vanden Plas | £10,404 | £7,541 | £9,485 |
| Audi 100 | £12,354 | £9,988 | £12,780 |
| Volvo 740 GLE | £13,818 | £12,861 | £13,236 |
| Mercedes 200 | £7,238 | £6,854 | £8,518 |
| Mercedes 280 SE | £12,742 | £11,628 | £12,129 |

DM converted at £ = 3.64
Belgian franc converted at £ = B.Fr 73
* 5.0% UK price rise imminent

and car tax have been added. This compares with the list price in the UK of £9,008.

Manufacturers are beginning to claim that there is now little to be gained from making a personal import from the Continent. This is because the gap is likely to be further closed by the wide availability of discounts on new UK cars, with 10 per cent or more a common figure.

However, there remain wide variations, as individual manufacturers adopt differing pricing strategies to take account not just of exchange rate variations but of the differing tax regimes in individual European Community countries. Belgium remains, for example, much the cheapest country in

which to buy a Rover Vanden Plas.

At their peak, personal imports into the UK are estimated to have been at the rate of about 50,000 a year, roughly 3 per cent of the new car market. The manufacturers and importers sought to clamp down on such imports using tactics like excessively long delivery periods and high deposits. These tactics brought some of them into conflict with the EEC Commission's rules requiring free movement of goods within the Community.

Now, they argue that even if a slight saving can still be made, it is not sufficient to warrant the risks or incidental expenses of personal importing.

Exchange rate movements are not wholly responsible for the narrowed gap. UK-based makers had in any case come to accept that the price gap should be narrowed. But with most European manufacturers losing money, the pressure has been to raise Continental prices rather than to cut UK ones.

So even though over-capacity and the recession have prevented manufacturers raising prices by as much as they would like, they still rose by an average 10 to 11 per cent on the Continent in 1982, compared with about 4.5 per cent in the UK.

Auctioneers prepare sale of De Lorean plant and equipment

BY ANDREW TAYLOR

PLANT and equipment from the failed De Lorean sports car venture will be publicly auctioned at the company's former Belfast factory on April 13 and 14, marking the end of another sad chapter for the UK motor manufacturing industry.

Some of the items were purchased at an auction of plant and equipment at the former Talbot car plant in Linwood, Scotland, only three months before De Lorean went into receivership.

Henry Butcher, commercial estate agents, valuers and chartered surveyors, is handling the De Lorean auction. The partnership was also responsible for the sales at Linwood.

Mr Nicholas Schofield, a partner in Henry Butcher, said: "Some of the items bought by De Lorean at Linwood still had our auctioneers' labels on them. There was hardly time for the company to install the equipment before it was in the hands of the receivers."

The De Lorean auction will be a much smaller affair than the Linwood sale. About 2,000 lots will be auctioned in Belfast compared with 10,000 lots at the Linwood sale, which took more than a week to complete and raised more than £5m.

Most of the equipment is only two years old. The market for second hand machine tools and factory machinery has worsened since the Linwood auction, however.

Henry Butcher has declined to forecast the possible value of the sale, but an independent estimate suggests the auction could raise about £750,000 - compared with the £41.2m which De Lorean's unsecured creditors claim they are owed and the £80m the Government invested in the enterprise in the form of an equity stake, grants, loans and bank guarantees.

The more expensive items include a 25-unit air-hour body moulding system, using the high volume vacuum-resin injection technology developed by Lotus.

In addition a 39-unit vehicle-carrying system to transport partly completed cars between work stations is to be sold, along with exhaust emission and rolling road test facilities.

De Lorean spent £750,000 on its integrated vehicle-carrying system, supplied by Telus of Sweden, and conveyors bought from Drys King of Letchworth. The emission and rolling road facility was acquired for £400,000.

Receiver called in at machine tool maker

By Peter Bruce

FURTHER evidence of the decline in the fortunes of Britain's machine tools industry emerged yesterday when receivers were called in at Matchless Machine, a small manufacturer and importer of highly specialised machine tools.

The receiver, Mr Tony Houghton, a partner in Touche Ross, said Matchless, which employs 220 people at plants in Horsham and Bletchley, owed its bankers £1.8m. The company, which has been trading for more than 21 years, makes and imports spark erosion machines.

The UK market for these machines is estimated to be worth only £4m a year, about half of what it was five years ago. Spark erosion is a method of removing metal to a high degree of accuracy and finish. The biggest customers for the machines are tool makers and mould makers who need to machine areas inaccessible to conventional grinding tools.

The biggest UK producer, Agnaspark, went into receivership last May before being rescued. Yesterday, Mr Houghton said Matchless did show signs of underlying viability and a buyer would be sought.

Why oil prices may have further to fall

Carla Rapoport says many London analysts believe oil prices could now tumble in a rush

"THE ONLY real platform under the price of oil today is the cost of producing it," a London stockbroker said this week. His sentiments echo a small but growing consensus in the City of London that the present round of price-cutting could well mark the beginning of a more precipitous fall in the price of oil.

Oil prices, however, would have to fall a long way before approaching the costs of producing it in the North Sea. Despite Britain's reputation as a high-cost producer, companies operating in the North Sea pull most of their oil out of the ground for well under \$10 a barrel.

A recent study by stockbrokers Scott, Goff, Hancock shows that producing a barrel of oil in a mature field such as the Forties costs only \$2.30. The average cost of producing a barrel of oil in the North Sea, according to Scott, Goff, is \$7.40.

"We've paid for drilling the holes. We've got to keep producing the oil - if we don't make any money on it, we won't pay any taxes - but we can't stop now," said an executive in a major oil company yesterday. "The price would have to be extremely low before companies would stop producing oil or stop putting money into it," said Mr David Morrison of Wood Mackenzie, the Edinburgh-based stockbrokers.

However, he points out that falling prices would hurt the newer fields such as Brae, where the development has been completed and production is about to start.

"On a \$20-a-barrel price this year, the rate of return on a field like Brae would be around 10 per cent," he said, "which means you might be better off in the gilt market."

The Surrey Energy Economics Centre at the University of Surrey has projected that the real rate of

return on the Forties field, for example, will remain at around 30 per cent regardless of the oil price's movement over the next few years.

A fall in oil prices to \$28 this year, would reduce the rate of return on most of the other fields, but not dramatically.

The study predicts, however, that the rate of return on the Clyde field, due to begin production in 1987, would be less than 8 per cent if prices remained weak, an unpleasantly low return by industry standards.

Falling prices, and lower cash flow for companies, will curtail exploration and development projects, but two factors mitigate against a quick fall-off in E & P. First, sterling's decline against the dollar has offset the impact of a decline in crude oil prices to \$30 a barrel. And a further drop in the price of oil - Britain's official price is now \$30.50 - could well result in a further weakness in sterling.

Second, if prices fall further, the British Government may well consider reducing oil companies' taxes, in order to avoid a sharp decline in oil output which would bring an unwelcome impact on government revenues and Britain's balance of payments.

Scott, Goff states that crude oil prices could fall to below \$25 per barrel at current exchange rates before government revenues fall below those projected last autumn.

Many in the City of London say that once the price starts falling, it may tumble in a rush. "There's no obvious reason to assume that \$28 or \$30 is a more viable price than \$34 or any other price," said Dr David Gray of James Capel yesterday, pointing to the fundamentally weak state of the oil market due to heavy overcapacity.

Minister condemns water pay award

BY IOR OWEN

DISMAY among Ministers over the size of the wage award secured by the water workers was underlined by Mr Tom King, the Environment Secretary, in the House of Commons yesterday when he urged that other public sector pay rises should be kept at "reasonable levels".

He calculated that the settlement which resulted from the findings of the committee of inquiry into the national water strike was equivalent to an annual increase of 5.5 per cent. He described it as "clearly far too high."

To cheers from Government supporters he insisted: "It is significantly above the current rate of inflation and is more than can be justified."

The National Water Council, representing the employers, estimates the annual award at 7.8 per cent.

Mr James Lamond, a Labour MP,

accused Mr King of making a desperate attempt to "talk down" the size of the settlement in the hope of deflecting the anger it had caused in 10 Downing Street. Labour charges that his intervention, which led to the water industry employers limiting their opening offer to 4 per cent, had been a primary cause of the strike.

He argued that many of the strikers would be having second thoughts about union leaders who had taken them into a dispute which had resulted in the incurring of financial losses which, in some cases, would not be recovered for two or three years.

Mr King strongly urged water authorities not to rely solely on overtime working by their staff to clear the backlog of work resulting from the strike.

Threat grows of Welsh pit strike

By Ivo Dawkins

THE THREAT of an all-out strike in the South Wales coalfield rose yesterday when 4,500 miners from eight pits walked out in sympathy with 27 men sitting in protest at the proposed closure of the Lewis Merthyr mine near Pontypridd.

Delegates from all 33 Welsh pits voted yesterday to hold a ballot within 24 hours seeking backing for a sympathy stoppage across the region. Some delegates were angry that an official strike had not been called immediately.

After the three-hour meeting at Bridgend, Mr Emyr Williams, the Welsh miners' president, accused the National Coal Board (NCB) of misleading the union on its investment plans. The pit was the first in a sequence of closures, he warned. "Men and their families must realise that this is the end of the road. We fight or we die."

Union officials reported that the strength of feeling among the delegates had forced the executive committee to bring forward the coalfield ballot by 24 hours from tomorrow.

Fears for the future of the coalfield have been growing among Welsh miners over recent months as losses have soared. A recent NCB forecast projected an operating deficit of £125m in South Wales this year as a result of the large number of ageing high-cost pits and growing unsold coal stocks.

Among the demonstrators at Lewis Merthyr - now beginning their fourth day underground in protest at the planned closure - is Mr Des Duffield, the South Wales National Union of Miners (NUM) vice-president. The men claim that by developing a new seam, the life of the colliery could be extended.

A statement from the NCB yesterday said there was nothing it could do to save the colliery. "Mining conditions are quite hopeless and the situation is irreversible, even if we were to spend many more millions."

Radiation risk 'small' from core accident

By a Special Correspondent

IT WAS unlikely that radioactivity would be released into the atmosphere even in the event of the core of the proposed Sizewell B nuclear reactor melting, it was said yesterday.

Dr John Gittus, UK Atomic Energy Authority safety research programme director, was giving evidence to the public inquiry being held into the planned pressurised water reactor (PWR) on the East Coast of England. If approved, the PWR would be the first to be built in Britain.

The chances of the reactor core melting, Dr Gittus said, was "highly improbable." Even if it did occur - the most serious accident which could happen at Sizewell - it did not follow that the containment building would be breached and radioactivity escape.

Research showed that only 2.5 per cent of all core-melt accidents were likely to lead to a breach of the containment, and even then the breach might not occur for several hours.

Dr Gittus said that even if the "one in a million" accident did occur, there was still only a chance of one in 40 of a serious radiation risk. Counter measures to protect the public in the event of a significant release of radioactivity included sheltering, evacuation and the issue of stable iodine tablets.

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1. Do you think it's a good idea to give school leavers training and practical experience?

☐ YES
☐ NO

2. Do you think it's a good idea for you to give school leavers training and practical experience?

☐ YES
☐ NO

3. Would you be only too happy to do so, if only your company was bigger?

☐ YES
☐ NO

4. Or if you had more time?

☐ YES
☐ NO

5. Have you ever moaned about the quality of young people who apply for a job?

☐ YES
☐ NO

6. Wished that the government would do something about it?

☐ YES
☐ NO

7. And are you willing to help now that the government have set up the new Youth Training Scheme?

☐ YES
☐ NO

8. Or would you rather go on moaning?

☐ YES
☐ NO

9. Are you hoping somebody else will make the effort?

☐ YES
☐ NO

10. Do you have some other excuse, not listed above, for not helping the new Youth Training Scheme?

☐ YES
☐ NO

11. Would you accept the same excuse from one of your competitors?

☐ YES
☐ NO

12. Beginning to wish you'd turned over the page?

☐ YES
☐ NO

Virtually all employers can see the sense in training school-leavers for the world of work. And, of course, the Germans and the Japanese have been doing it for many years.

It was high time this country had a proper and permanent scheme for training its school-leavers.

Now it has: under the new Youth Training Scheme all 16 year olds leaving school qualify for the opportunity of a year of genuine training and practical experience.

But the new scheme will only work if employers like you help to make it work.

We're asking you to give trainees twelve

months of practical experience including at least 13 weeks off-the-job training.

We will provide grants for the trainees you take on. (Companies that normally take on school-leavers each year get an extra incentive. When you take on more than your usual quota, we will provide a grant to cover both your usual quota and the extra trainees.)

Help us and you'll be helping yourself. You'll be building a workforce for the future - a body of young people with the basic work skills needed by every business or industry.

Help us and you'll be helping school-leavers to realise their potential. You'll be

giving them a real chance in a tough world.

This is no patch and mend stop-gap. It's a genuine, carefully planned and practical scheme that will be a permanent and vital part of our education system.

Naturally, you'll want to know more about the new Youth Training Scheme. That's why we've included a coupon here and a phone number.

And, although you probably agree that the scheme is a good idea, when it comes down to you making it work, you may start to pull back.

Please don't. Because only a hypocrite

says he believes in something without doing it himself.

For further information simply dial 100 and ask for "Freefone Moorfoot" Mon-Fri 8.30am-6.00pm or fill in the coupon.

To: Youth Training Scheme, Room E721,
Manpower Services Commission, FREEPOST,
Sheffield S1 4BR. No stamp needed.
Name
Address
Tel
Youth Training Scheme
Creating a workforce for the future.

Bankers' merry-go-round starts to judder

BY MICHAEL DIXON

JUDDERS have at last hit the merry-go-round by which higher-grade bankers in the City of London have gained pay and perks which are the envy of workers elsewhere in the country.

Part of the tale is told by the accompanying table, drawn from the latest survey by the Jonathan Wren recruitment consultancy (170, Bishopsgate, London, EC2M 4LX; telephone 01-623 1268). The figures represent the salaries of banking staff who went to the consultancy between August and the end of December as candidates for a change of job.

As before, the detailed categories given in the table are confined to the 20 best-paid posts in terms of the average salary among the candidates applying for them during the period under review. But as never before, in no fewer than six of those categories, Wren was contacted by only one applicant.

The six singletons constitute the top four posts in the ranking, plus the credit department manager and the tax officer. In those cases there was no point in giving a percentage change on the average salary among people who applied through Wren for the same type of job during the comparable period of 1981, especially since five of the singletons were paid well above the earlier average.

While the consultancy's rule

| | Minimum 1982 £ | (1981) £ | Average 1982 £ | (1981) £ | Change on average % | Maximum 1982 £ | (1981) £ |
|---|----------------------|-------------|----------------------|-------------|---------------------------|----------------------|-------------|
| General manager | 64,500 | (28,000) | 64,500 | (42,266) | n/a | 64,500 | (45,000) |
| Bond issue manager | 42,500 | (16,000) | 42,500 | (23,000) | n/a | 42,500 | (37,000) |
| Loan manager | 39,950 | (17,500) | 39,950 | (20,240) | n/a | 39,950 | (36,000) |
| Assistant general manager | 31,000 | (20,000) | 31,000 | (28,000) | n/a | 31,000 | (36,000) |
| Chief foreign exchange dealer | 26,976 | (15,400) | 28,492 | (19,133) | +48.9 | 31,000 | (25,000) |
| Foreign exchange/money manager | 26,500 | (18,000) | 26,875 | (24,500) | +1.4 | 27,150 | (37,500) |
| Senior investment manager | 21,000 | (16,000) | 25,500 | (17,000) | +50.0 | 30,000 | (22,000) |
| Senior manager, leasing—medium to big ticket | 14,000 | — | 25,246 | — | — | 40,000 | — |
| Senior corporate finance executive | 18,000 | (16,100) | 25,178 | (20,653) | +21.9 | 35,000 | (28,500) |
| Project finance manager | 22,500 | (15,000) | 24,375 | (18,331) | +33.0 | 26,000 | (20,000) |
| Branch manager | 22,390 | (11,500) | 24,085 | (15,353) | +54.9 | 28,400 | (19,345) |
| Senior manager, leasing—small to medium ticket | 17,000 | — | 23,000 | — | — | 29,000 | — |
| Adviser on banking and administrative procedures | 19,200 | (17,000) | 22,100 | (21,250) | +4.0 | 25,000 | (25,000) |
| Credit department manager | 21,000 | (10,500) | 21,000 | (13,850) | n/a | 21,000 | (18,000) |
| Tax officer | 20,500 | (8,250) | 20,500 | (9,250) | n/a | 20,500 | (16,000) |
| Syndication manager | 16,000 | (16,000) | 20,000 | (20,000) | same | 24,000 | (22,000) |
| Senior lending officer | 14,000 | (12,000) | 19,740 | (16,130) | +22.4 | 28,400 | (22,000) |
| Marketing executive, leasing—medium to big ticket | 16,000 | — | 19,537 | — | — | 26,000 | — |
| Data-processing manager | 19,000 | (12,000) | 19,500 | (15,000) | +30.0 | 20,000 | (22,000) |
| Financial controller | 15,520 | (15,000) | 19,437 | (19,500) | -0.3 | 28,750 | (28,000) |
| All types of staff | 3,000 | (3,000) | 12,893 | (10,360) | +24.4 | 64,500 | (45,000) |

of confidentiality prevents me from finding out for sure, perhaps those highly paid five had found themselves priced out of their previous job. For although the table doesn't show it, in the past few months City banking has started to be troubled by redundancies.

That may explain Wren's observation that, in general, the

people seeking a change of job in the latest period were distinctly more junior than the candidates of previous times. What is more, applicants who were offered new posts during August-December had a noticeably greater propensity than their predecessors to reject the offer and stay put.

Another possible portent

underlies the rise in the overall average salaries of the 138 different kinds of jobs surveyed, shown in the table's bottom line. Of the year-to-year increase of 24.4 per cent in the mean salaries of all groups of candidates, 24.3 percentage points had been achieved before the end of July. The first half of the year is of course by far the

main pay-rise period. But the 0.1 of a percentage point gained in August-December 1982 compares with 1.2 in the last months of the previous year.

Mixed pair

TWO JOBS with salaries around £20,000 and cars among the perks are being offered by recruiter Michael Wood on behalf of groups which he may not name. Like all head-hunters mentioned in this column who do not disclose their clients, he promises to abide by any applicant's request not to be identified to the employer without specific permission.

One post, based on the south coast, is for a UK general sales manager with an international company making hydraulic equipment. At least doubling UK sales in the next five years is the main task.

Candidates should be experienced business managers as well as sellers of capital equipment and familiar with mechanical engineering.

The other job, involving much UK travel from the Hertfordshire base, is for a financial controller to lead seven staff in establishing effective, common financial systems and standards for a group of small businesses making a diversity of products mainly for the construction industry. Group sales are about £200m.

Experience of financial management of diversified industry, preferably in engineering, and an accountancy qualification are needed.

Inquiries to Mr Wood at Search and Assessment Services, 23 High Street, Banbury, Oxon OX16 5EG; tel. 0295 59893.

Practice profit

PHILIP SHOHEET, head of technical services at the Institute of Chartered Accountants in England and Wales, is offering about £16,000 to a chartered accountant skilled in running professional accountancy practices to join the institute's service which advises member firms on improving their profitability. Inquiries to him at PO Box 433, Moorgate Place, London EC2P 2BJ; tel. 01-628 7060, telex 884443.

RECRUITER John Williams seeks two or three accountants for the European consultancy arm of an international accountancy concern, based in London. Work includes information systems, treasury and cash management, international taxation and foreign-exchange activity. Language skills useful. Salaries to £18,000. Inquiries to Russell Williams and Associates, 45 St Mary's Road, London W5 5RQ; tel. 01-579 1052.

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A European based international bank is strengthening its investment team and therefore seeks an experienced and highly professional Fund Manager. There will be some opportunities for overseas travel and future prospects are excellent.

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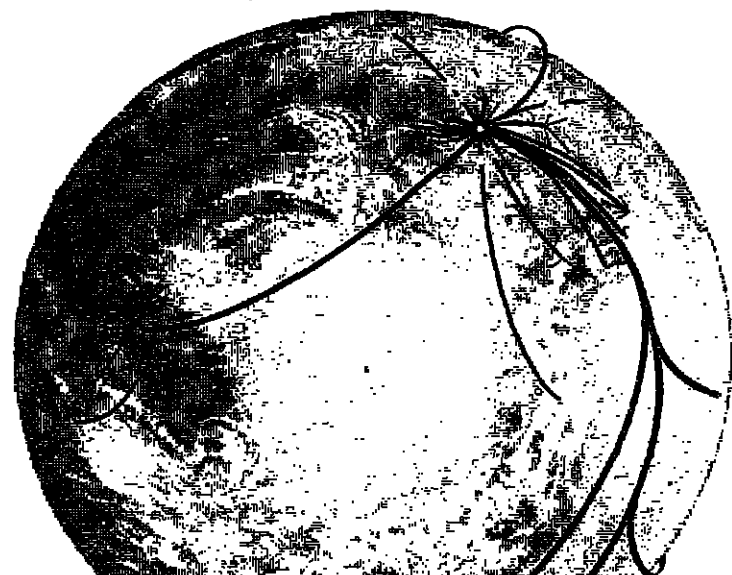
A noted financial institution seek a principal lending officer. Reporting will be directly to the Board of management and junior staff supervision will be involved.

Candidates interested in the above, or those generally seeking a greater career challenge, should contact: Roger Tipler or Nicholas Waterworth, Banking and Finance Division, 31 Southampton Row, London WC1B 5HY. Telephone: 01-242 0965. All applications will be dealt with in the strictest confidence.



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In addition to the UK opportunities, there are also European vacancies based in Amsterdam.

You must possess the skill to conceptualise a commercial/technical overview of an international business and be capable of utilising your own and our resources in resolving the identified business solutions. You will certainly be used to talking in £ millions and establishing long term working relationships

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Initially, guaranteed earnings will be in the range of £20-£25,000 p.a. and as our continued growth will be built upon your success rewards of c.£40,000 should result. Our fringe benefits of prestige car, medical cover, pension etc. are excellent.

To find out more and to discuss the prospects of a career with GEISCO in greater detail call: Tom Davies or Simon Howes on 01-579 1052. Alternatively send a brief C.V. to Macmillan Davies Personnel Consultants, The Old Vault, Parliament Square, Hartford SG14 1PU.

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Responsibilities will cover the identification and exploitation of trading opportunities for existing products; the development of bartering and counter-trading techniques to optimize barter deals offered; the assessment of marketability of goods taken in exchange deals; and the making of all necessary financial arrangements.

Aged 35-55, the successful candidate will have a proven track record in bartering and counter-trading, including agricultural commodities and manufactured goods, and be capable of negotiating internationally at a high Corporate or Governmental level.

In addition to the substantial base salary and high earnings potential, an attractive remuneration package is offered which includes the usual large company benefits.

To apply, please telephone or write to M.J.R. Chapman quoting reference 6648.



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Commercial and Political Risk Consultants Ltd, part of the Hogg Robinson Group, specialises in advising exporting and investing companies on the identification, analysis and management of political risk. Such advice concerns not only the individual contracts or investments overseas but also the corporate organisation and operating procedures. We are now seeking a consultant to expand our international activities, particularly with the USA.

The successful applicant will be aged 25-35, highly intelligent, innovative, analytical, and capable of working with the management of client companies at the highest level. He or she will probably have an MBA or a professional qualification, together with some commercial experience and, possibly, a knowledge of insurance or management consultancy. Specialist training will be involved. This is a London-based post, but regular international travel will be involved.

Starting salary will be negotiable. Company benefits are excellent. Career prospects are exceptional.

Please apply to: Mr N.A. Alington, Commercial and Political Risk Consultants Ltd, 11-13 Crosswall, London EC3N 2JY.

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Salomon Brothers International wish to appoint a sales executive to expand their highly successful Eurobond Sales Team serving Institutional clients.

The person we seek must have at least 2/3 years' experience of the fixed interest markets and be able to draw on established institutional contacts in the UK and overseas.

Based in London, the appointment offers broad international opportunities and an attractive remuneration package which will fully reflect the performance expected of the successful candidate.

Applications, with details of career to date, should be sent to Mr John Stimpson.

Salomon Brothers International

One Angel Court, London EC2R 7HS

MANAGING DIRECTOR

required for
SUBSTANTIAL CAR LEASING/CONTRACT HIRE COMPANY

Applicants should have had considerable experience in this field, and should be familiar with accounting, documentation, and funding aspects of leasing. Experience of marketing will be of considerable advantage to comply with the company's expansionist policy.

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10 Cannon Street, London EC4P 4BY

SHETLAND'S TOP POST

Shetland Islands Council invite applications
for the post of

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The applicant must be able to demonstrate ability to negotiate with government and industry, advise council members, deal with the public and lead, direct and encourage an able management team. The post is one of the most exciting and demanding in local government. The successful applicant will require a degree of commitment above that normally expected from a Chief Executive and will possess managerial skills of the highest quality. The council is exceptionally forward looking and the successful applicant can be assured that initiative will be encouraged.

The salary scale for the post is £23,061 to £24,501 plus allowances of £1,223 per annum and placing will be according to experience. There is a contributory pension scheme and a car allowance is paid. Holiday entitlement is 27 working days, plus 12 holiday days designated by the council. Assistance with housing may be given.

Applications should be by letter addressed to Mr. E. A. Cirqhart, Chief Executive, Town Hall, Lerwick, and should contain details of qualifications, experience and achievements. The closing date for applications will be 18th March 1983.

SHETLAND ISLANDS COUNCIL

THE COMMITTEE OF LONDON CLEARING BANKERS

HEAD OF PUBLIC AFFAIRS

The Committee is seeking a successor to the present Head of Public Affairs who will be taking up a post with a member bank in April, 1983.

The successful candidate will be responsible for the Public Affairs Unit within the C.L.C.B., including the Banking Information Service which, amongst its other activities, deals with enquiries from the media and from the public and which also provides a Schools Education and Careers Service on behalf of member banks. The appointment holder will also be expected, in conjunction with the Research Unit, to contribute to the formulation of C.L.C.B. policy on a wide range of subjects.

Qualifications and Experience

- Degree or equivalent relevant to the role.
- Evidence of a strong intellectual capability.
- Age not less than the mid-thirties.
- Experience in communication with the media.
- Fluency in the written and spoken word.
- Experience in financial markets.
- Evidence of relevant published works.
- Knowledge of the machinery of Government.

An attractive salary is offered, subject to experience and qualifications. Fringe benefits will include those normally available to senior bank staff. Applications in writing, supported by details of career and experience, should be submitted to the Secretary-General, The Committee of London Clearing Bankers, 10 Lombard Street, London EC3V 9AP, by 15th March, 1983.

Fund Manager Precious Metals/Mining

£20,000 to £35,000 package

Our client, a leading investment management house with substantial and wide spread funds under management, seeks an able Fund Manager. Probably aged 27 to 40 applicants should have a sound knowledge of the mining sector with particular emphasis on precious metals, together with a proven record in fund management. The successful candidate will assume direct responsibility for the management of a specialist fund and will also advise the entire group on mining shares and precious metals. This is a key position that will appeal to an individual who wishes to make a positive contribution within a dynamic environment. Remuneration by way of basic salary and excellent benefits, to include a car, will be attractive to the right individual. Please contact Stephen Embleton or Fiona Stephens who will treat all enquiries in the strictest of confidence.

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This vacancy arises from the appointment of the present Director of Finance, Mr Peter Short, to the post of City Treasurer of Manchester City. Applications are invited from members of CIPFA who have a wide experience in the financial management of a Local Authority. Application forms, together with further details, available from the Chief Personnel & Management Services Officer, Westoe Hall, Westoe Village, South Shields. (Telephone - South Shields (0632) 552191). Applications to be returned by noon on Friday, 11th March 1983.

INVESTMENT ANALYST

A leading Scottish-based firm of Stockbrokers is seeking to appoint an experienced analyst to join its small research department. This position would suit candidates with general industrial analysis experience rather than a specific sectoral orientation. This appointment should appeal to candidates who seek a challenging opportunity outside London.

Candidates should be aged between 25 and 35. An attractive salary and removal assistance will be offered. Write with full c.v. to Box A 8076, Financial Times 10 Cannon Street, London EC4P 4BY

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You will initially work closely with an experienced Fund Manager and will be involved in the complete range of fund management activities. This will include investment analysis, visits to companies, report writing, administration and monitoring of portfolios to ensure that the objectives of the fund are met. You will be encouraged to take early responsibility with a view to managing your own funds as soon as possible.

You will be in your early 20's and have up to three years' experience in a financially related area. You will probably be a graduate, though this is not essential.

You will, however, be highly motivated, ambitious, demonstrate good verbal and written communication skills and possess the confidence to work independently and make decisions.

An outstanding remuneration package will be offered which will include a non-contributory pension, free life cover, BUPA, profit sharing and SAYE share option schemes, together with a generous relocation package if applicable.

To apply please write enclosing a full C.V. or telephone for an Application Form to Barbara Lord, Cripps, Sears and Associates Limited, Personnel Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 hours).

Cripps, Sears



MERCHANT BANKING

Baring Brothers & Co., Limited

ECONOMIST

Baring Brothers & Co., Limited require an Economist with 1/2 years experience to work with the Bank's Senior Economist to provide an information service for the Bank, particularly the Investment Department and its clients.

The overall purpose will be to provide advice and commentary on economic events - to produce forecasts and to interpret developments both on domestic and international events, to produce reports and marketing literature and to assist in the decision making processes of the Bank.

In addition to a good degree in economics and a working knowledge of econometrics applicants should ideally have 1/2 years experience working as an Economist: a City, Governmental or Industrial environment would provide the necessary background.

Salary will be negotiable a.a.e. and other benefits include low mortgage subsidy, non-contributory pension scheme and BUPA membership.

Applications enclosing c.v. should be sent in confidence to:

Miss E. Williams
Baring Brothers & Co., Limited,
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London, EC2N 4AE.

CREDIT ANALYST

INTERNATIONAL MERCHANT BANKING

To £10,000 + Benefits

Our client is the City-based international merchant banking operation of a major U.S. banking group, with a well established and expanding presence in the Euro-Syndicated Loans market.

The immediate responsibilities of the young person the bank now seeks will revolve around corporate and country risk appraisal in respect of both potential new business and the existing loan portfolio. However, the real challenge and opportunity is that of early involvement in the negotiation and structuring of major transactions, contributing directly to the bank's business development effort. Travel outside the U.K. is a distinct possibility.

The ideal candidate would have a degree followed by around a year's thorough credit training and experience; alternatively, a recently graduated young M.B.A. might well be attracted to this entry into international banking. Essentially, however, the bank is looking for someone who is strongly motivated by an environment in which career progression will be entirely determined by personal achievement.

To discuss this opportunity in more detail, please telephone John Chiverton, A.I.B.

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Please contact: Paul Trumble.

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to £10,000

Our client requires a professional statistician with a background in international finance to prepare statistics and analyse data. The successful candidate should be a graduate in their late 20's capable of producing well-written reports to strict deadlines.

Please contact: Diana Warner.

**Jonathan
Wren**

BANK RECRUITMENT CONSULTANTS
170 Bishopsgate - London EC2M 4LX - 01 623 1266

CITY OF LONDON

Chamberlain of London

Applications are invited for the position of Chamberlain which will become vacant in September, 1983. The Chamberlain of London is Treasurer, Banker and one of the Official Trustees of the City Corporation.

Candidates should have an appropriate accountancy qualification, extensive experience in local government finance at senior level, together with proven management ability and should be not less than 40 years of age.

The salary scale for the Office is £25,746, rising by four annual increments to £31,716, plus £1,377 Special Supplement.

Full particulars and application form from the Town Clerk, Corporation of London, P.O. Box 270, Guildhall, London EC2P 2EJ (Telephone: 01-606 3030 Ext. 2405).

Completed application forms to be returned by the 18th March, 1983.

DEALER

A firm of provincial Stockbrokers with a small London office requires an experienced dealer to form part of its London team. The ideal candidate would be aged between 25 and 35 and should be prepared to service a number of the firm's existing London clients direct. In the situation where a suitable dealer worked closely with another individual in the office, the firm would be prepared to consider the joint team.

Enquiries to:

T. A. Smith, Esq.,
Campbell Neill & Co.,
Stock Exchange House,
69 St. George's Place,
Glasgow G2 1JN
041-248 6271

THE MANAGEMENT PAGE: Marketing

West Germany tickles the British palate

BY DAVID CHURCHILL

GERMAN "WURST" sausages were almost certainly not on the lunch-time menu at the Barbican Centre in London last week when most of Britain's top food executives were gathered to hear Agriculture Minister Peter Walker extol the virtues of export marketing.

But the success of Wurst in penetrating the UK market in the past decade—after a very shaky start—is a clear lesson to Britain's embryonic food marketers on how determination in food exporting is an essential trait.

A decade ago, sales of Wurst in the UK were negligible—even though these sausages form one of the largest and most traditional food markets in Germany. Now some 42m packs are sold in Britain each year.

A large part of this success is due to the German food marketers' organisation called the Centrale Marketinggesellschaft der Deutschen Agrarwirtschaft (CMA), which is responsible for marketing German foods both inside Germany and in most major western countries.

In the early 1970s, the CMA carried out preliminary market research for the potential demand for Wurst in Britain. This found that there was such a demand, and a trade exhibition was arranged to enable German exporters to meet British importers.

This exhibition, however, proved a flop as the right distributors could not be found to market Wurst in Britain. Yet a few German sausage manufacturers kept plugging away at the market, aided by support from the CMA, and worked by static sales at home. Apart from more market research, the CMA's help included producing a training manual for retailers, emphasising sausages in its generic advertising and in sales promotions such as in-store tastings and organising study tours to Germany for retail buyers.

This determination by manufacturers and the CMA paid off, and Wurst sausages now account for the bulk of the 7,500 tons of German meat and sausages imported into the UK last year.

More significantly, however,

has been the overall growth of German food exports to the UK—this year they are expected to top £1bn in value for the first time.

"Before 1970, German food and drink exports to the UK were, frankly, insignificant," says Kurt Bettin, the head of the CMA's marketing operation in the UK. "Now," he claims with a clear sense of pride, "no other country in Europe has been as successful as my own in developing exports of food and drink to Britain during the last 10 years."

The growth, moreover, has not all been in the expected area of wine and beer. Though exports of these to the UK have increased dramatically over the past decade, German alcoholic drinks only accounted for just over 40 per cent of the estimated £390m sales in the UK last year. The remaining 60 per cent of sales came from speciality German foods. In total, almost 800,000 tons of German food products will be sold in the UK this year.

The CMA's role in helping German importers achieve such a rapid penetration of the UK market has been made with an annual budget for the UK of less than £1m and only four staff.

But Bettin admits that he leans heavily on specialist agencies for both public relations and advertising to help with his marketing plans.

The CMA itself was set up in West Germany in 1970 and operates as a limited company—owned by over 50 trade associations—rather than as a Government agency. It did receive initial funds from the Federal Government but, since 1975, it has been funded entirely from a levy of German food producers and paid for via the trade groups.

The CMA is responsible for marketing foods both within and outside Germany: it spends some 60 per cent of its annual budget of £25m inside Germany; the rest helps support the network of offices scattered throughout the world.

In London, Bettin operates from the German Food Centre in Knightsbridge, which acts as



Kurt Bettin at the German Food Centre: "Britain must get organised"

a permanent showcase for German food and drink products but is also a profitable retail outlet. "We feel it is so much more appropriate to show products in a real selling environment, rather than in a sterile showroom," says Bettin—a lesson which Britain's new food marketers may do well to heed.

When the CMA first set up operations in the UK it found a number of problems, not least poor distribution channels. Also German food and drink products were too expensive in relation to the cheap food policy in Britain at that time.

Subsequently, Britain's entry into the Common Market reduced tariff barriers and led to a rise in domestic food prices, which made German foods far more price competitive than before.

However, the primary problem tackled by the CMA in the UK was building up the vital distribution links—getting British food importers in touch with German exporters and wooing new outlets such as the supermarket chains and department stores' food halls to consider stocking German foods. Now most of the big multiple supermarkets—such as Tesco or Sainsbury—stock a wide range of German food and drink products. The multiples, in fact, have—after their initial aloofness—now become by far the largest outlets for German food products in Britain.

Bettin is critical of the lack of an international food exhibition in Britain in the early 1970s which would have

enabled importers and exporters to make contact, as happens in most other continental European countries. This shortcoming in Britain's food trading position has now been remedied, and the third annual International Food and Drink Exhibition opens in London's Olympia on Monday.

Bettin does not believe that the new UK food marketing initiative is a threat to German interests, preferring to support the view that two-way trade in foodstuffs is a healthier sign than trying to restrict imports. "Getting yourselves organised to make a concerted effort is the first vital step," he points out. "Food manufacturers must also be prepared to put in some real hard export slog individually and, above all, get a declared commitment to export development from the top."

Then, somewhat diplomatically, he adds: "With the variety and quality of products you already have in the UK, I don't think you can go wrong."

Regional press told of the importance of news

ONLY 21 per cent of the public regard the regional and local press as the most unbiased and accurate medium; people are more likely to believe what they see on television.

This one of the findings of a readership survey presented to members of the Newspaper Society this week at its sales conference in Brighton.

The research, which aimed to find out what the public wants from a newspaper, provided many other frank home truths from readers. Complaints range through poor layout, shifting the position of regular articles, and too many full page supplements to poor value for money—and a remarkable 95 per cent of people who do not read the regional press regularly believe it is biased and inaccurate.

The majority of regular readers are elderly and male—a problem made worse by another research finding that editors take a fatalistic attitude towards the young, and regard that market as impossible to crack.

When all the complexities of the research are stripped to the core, the answer to the question "What does the reader want?" is apparently disarmingly simple: more local news. "We must give the reader more news—more local, more relevant and more exciting news and more hard news," said one report to the conference. "It is a sad fact that over the past 50 years the number of news stories on the front pages of our papers has dropped by up to 80 per cent. An exceptional one small paper with an old-fashioned layout crammed with news stories—has seen its circulation go up from 70,000 to 80,000."

Not all newspapers have awaited the Newspaper Society's project before trying to build more positive links with the local market, and the editors of some of these related their experience to the conference. Keith Parker, of the Wolverhampton Express and Star, saw the solution as being more localised editions, more news and later deadlines. The Express and Star, one of Britain's most technologically-advanced regional newspapers, has 12 editions and 90 changes in local pages each day. The introduction of a new editorial system may make it possible to double this.

The indications are that regional newspapers are making increasing attempts to occupy a total role within the local community of which they form an important part. This is being done not only by adjust-

UK tries to redress the balance

THE "Food from Britain" marketing body was officially launched by the Prime Minister last week with a budget of about £20m to be spread over the next five years.

The organisation was set up following a marketing study in Whitehall of the problems faced by Britain's food exporters—a study which was supported by several industry figures such as Sir John Sainsbury, and Ann Burdus and Robin Wight from the advertising world.

That study concluded that Britain was at a severe disadvantage to other major European countries such as France and Germany which both had a central co-ordinating marketing body to help exporters.

The need for such a body for the UK is underlined by the fact that of the £20bn-worth of food imports by other EEC countries, only £1bn comes from Britain at present. Germany, for example, only imports some £200m-worth from the UK—only 2 per cent of its total food imports of £10.1bn and about a fifth of German food and drink exports to the UK.

The new Food from Britain body will take over the functions of the existing Central Council for Agricultural and Horticultural Co-operation (which received a Government grant of £1.5m a year). However, the new organisation will have considerably more money and back-up support to carry out marketing promotions overseas, the details of which are still being finalised.

When the five years of Government funding are up, the new body will then be financed by the various food marketing organisations which are at present responsible for marketing in the UK.

Advertising

A whiter shade of pale

Feona McEwan on the battle in the retail paint market

BIRDS AND BEASTS are valuable players in the advertising game: like children, they can always be counted on to steal the show. Much successful branding has been built on animal appeal—cats and carpets, horses and banks, tigers and oil, toucans and stout, dogs and paint. In some cases the association between product and animal is so complete that one becomes the other. Persian cats came to mean Kosset and Old English sheepdogs spell Dulux.

Certainly in the highly competitive area of retail paint sales, brand leader Dulux has had good cause to thank its lucky stars for the sheppdog, found by accident back in the 1960s.

Now coming up for the 21st year he is a treasured property for ICI. As well as inspiring brand recognition, and stirring homely feelings—apt enough for this home-improving product—his use according to agency Foote Cone and Belding, which has held the account for 20 years, has stretched to take in durability and robustness.

The dog, of course, is only one element in the advertising stance.

There is also emphasis on the prime importance of women to the paint market and frequent use of the ICI roundell, a sign which intimates reliability. The Dulux message has been consistent through the years in stressing the end effect, the beauty Dulux brings to a room—hence the "magic" suggested in the commercials—as opposed to the agony of the painting process.

Conversely, Dulux's closest rival, Crown (holding about 18 per cent of the total UK retail market to Dulux's 31 per cent), pushes the reverse message. The focus here is on real people and real homes—as it has been for the four years that J. Walter Thompson has handled the account. The emphasis is on the d-y decorator, expressed in the catchphrase "You're more at home with Crown." If Dulux ads appear dreamy, magical, a little too good to be true, as its competitor's research suggests, Crown puts its feet firmly on the steepladder, brush in hand.

Both brands have achieved a significant increase in market share in the past two years (ICI up some 7 per cent and Crown about 4 per cent) mainly at the expense of own brands; Berger appears to have slipped to about 2 per cent. This continued growth is largely due to the aggressive stance taken by the two leading manufacturers. ICI



"Much successful branding has been built on animal appeal..."

spent £5.49m in 1982 on advertising: Crown £4.46m.

A combination of promotional activity and product innovation has kept them buoyant through the economic doldrums of the past three years and each acknowledges the other's debt here.

The d-y market as a rule rides recession well enough. It is a cheap option to calling in the professionals, an inexpensive way of refurbishing, and with house prices relatively static, there's every incentive for homeowners to maintain the value of their property.

In 1982 the retail paint market was worth some £250m, that is about 114m litres a year.

Possibly the most significant new development in the paint market—some would say in the past 20 years—is the new sector defined as off-whites. Dulux believes it influenced this move when early last year it launched its Natural Whites range: Lily White, Apple White and Rose White. These were Dulux's answer to the heavy discounting of the brilliant whites market (accounting for some 60 per cent of the total retail market) with slim margins and threatened premium quality brands.

Such price-cutting, if unchecked, says Dulux's marketing manager, Ann Ferguson, was detrimental to the whole

industry (consumers, manufacturers and retailers) and stifled product development—upon which the industry thrives.

Research showed too that consumers, although keen to experiment, were shy of colour. The subsequent advertising campaign on Natural Whites was very successful, says Ferguson. "The moment it broke on TV, people started asking for it by name."

It is suggested that the off-white sector could now pick up some 20 per cent of the total UK retail paint market. In January Dulux expanded the range with three more off-whites to be advertised in a £1.8m TV campaign next month.

Altogether the company is spending some £6.5m on media advertising this year.

In 1981 Crown acknowledged the trend towards paler shades by separating 20 off-whites from its 980 shade Colour Cue range. At the same time came its inventive Matchpot range of miniature pots of colour paint for redecorating.

Crown and Dulux will continue the policy of steering more consumers gently towards colour, albeit of the pale variety—by advertising their new 1983 ranges shortly: the former its Pretty Pastels, launched in January and the latter its new trio of off-whites.

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| MANAGEMENT TODAY | monthly | Netherlands | 217,000 |
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| | weekly | Sweden | 300,000 |
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| PACIFIC | publication | country | readership |
|--|-------------|-----------------------|------------------|
| INTERNATIONAL MANAGEMENT | monthly | multinational | 274,000 |
| AUSTRALIAN BUSINESS | alt. weeks | Australia | 200,000 |
| NIKKEI BUSINESS | alt. weeks | Japan | 412,800 |
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| | | Total Audience | 1,636,800 |

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|--------------------------|-------------|-----------------------|----------------|
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| | | in Arabic | 336,000 |
| | | Total Audience | 591,000 |

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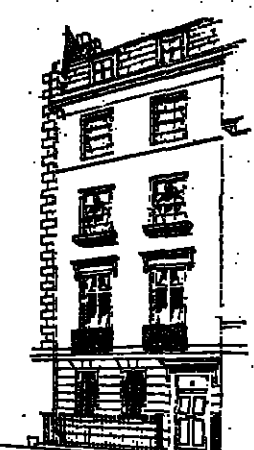
The Meeting has been called for the following purposes: (1) for the holders to consider and vote upon a resolution with regard to the Company having committed one or more Defaults of Default under the Indenture and to declare that the principal amount of the Notes and accrued interest be due and payable immediately; (2) for the holders to consider a report to be made by Company representatives on its financial condition and proposed restructuring; (3) for the holders to consider and vote upon a resolution to reduce publication requirements for future meetings; (4) for the holders to give appropriate directions to the Trustee; and (5) for the holders to take any other action or transact any other business as may properly come before the Meeting.

Holders of the Notes in excess of 10% in aggregate principal amount of the Notes Outstanding have requested a Meeting for the purposes set forth in paragraphs 1 and 5 above. The Company has also requested a Meeting of the Noteholders.

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Noteholders are requested to contact the Corporate Trust and Agency Group of Bankers Trust Company in London or under the terms of a full description of the purposes of the Meeting, including the text of the proposed resolutions, a copy of the Company's proposed business plan, and to obtain other information on voting procedures and requirements which must be complied with by the Noteholders prior to attendance at the Meeting.

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FINANCIAL TIMES SURVEY

Thursday February 24 1983

U.S. Futures Markets

After a decade of spectacular growth, contracts in the U.S. futures industry now add up to well over a trillion dollars a year. New developments in the areas of stock indices and traded options also show great potential for expansion

All set for another boom year

By JOHN EDWARDS, Commodities Editor

1982 WAS another year of expansion for the U.S. futures industry. In spite of depressed conditions in many of the traditional commodity markets, overall turnover on the futures exchanges rose by 14 per cent to over 112m individual contracts.

This compared with 98.5m in 1981 and under 43m only five years ago in 1977. The nominal value of these contracts is somewhat meaningless, but suffice to say that it adds up to well over a trillion dollars annually.

Last year also saw the introduction of more contracts than ever before in a single 12-month period.

This surge in new contracts was mainly as a result of the breaking up of the log-jam caused by the Commodity Futures Trading Commission (CFTC) in delaying approval of new markets.

Perhaps of more significance than the number of new contracts was the development of two new areas of tremendous potential growth—stock indices futures and traded options.

The Kansas City Board of Trade, best known for its wheat market, surprisingly started the first stock indices (Value Line Index) contract. But this was quickly followed by the Chicago Mercantile Exchange's Standard and Poor 500 index in April, which had the most successful launch for any new contract. In the first nine months nearly 5m contracts were traded and, on several occasions, it has been the heaviest traded contract of all markets.

Stock indices futures also rescued the New York Futures Exchange (NYFE) from oblivion. Its New York Stock Exchange (NYSE) composite index received extremely strong

support, putting new life back into a market which had virtually ceased to operate.

Thus encouraged, NYFE was the first to launch a sub-index contract, covering one particular sector of the stock market with its Financial Index. Although this has not been much of a success so far, it does point the way to development of expansion of the stock indices futures concept, which is attracting a whole new sector of the investing public. In the U.S., it is estimated that while there are some 90m shareholders, only about 300,000 people trade in the future markets.

Many brokers believe that the introduction of stock indices futures will further break down the wall between futures and stock trading sectors.

Apart from using futures to protect the value of a shares portfolio, the contract also offers the opportunity to take either a bullish or bearish view of the stock market, putting up only a margin, around 10 per cent.

It thus, in a way, brings leverage back into the share markets. Stock indices are also seen as a logical extension of futures trading to cover a range

of four main investment areas—commodities, fixed interest, stock, currencies and equities.

The development of individual sub-indexes contracts, also planned by the Chicago Mercantile Exchange, will provide even further scope, although it may be too early days yet.

Meanwhile, however, the next stage in expansion is the introduction of traded option contracts for stock indices futures.

Under the three-year trial programme, launched by the CFTC, each exchange is allowed one futures option contract each. This is to be extended to allow each exchange a physical options contract as well and the CFTC re-authorisation Bill included legislation to allow options for agricultural commodities to be introduced for the first time since the 1930s.

Opinion on options trading is divided

So far, the introduction of options trading (in October) has received a lukewarm reception. Treasury Bond options on the Chicago Board of Trade and gold options on the New York Commodity Exchange (Comex) have been moderately successful, but the New York sugar exchange's options contract has been a disaster in falling to attract support because of the depressed conditions of the world sugar market. Opinion about options trading is divided.

Some companies and exchanges, expect options to expand considerably in the years ahead and attract increasing support as a "safe" way of participating in the futures markets.

Others are distinctly enthusiastic. They feel that the strict controls imposed by the CFTC in its trial programme are a considerable hindrance in selling options to the public, or trading them on exchanges.

It is recognised that the CFTC, which was forced to ban options some years ago after a

series of scandals over the so-called London options, had to adopt an ultra-cautious approach. But the restrictions imposed have reduced the popularity of options with many traders and brokers.

There is general satisfaction with the result of the long struggle through Congress to re-authorise the existence of the Commodity Futures Trading Commission. The industry successfully fought off the attempt to finance the Commission with a users' fee, and compromised with the CFTC charging service fees instead. The formation of the self-regulatory body, the National Futures Association, is welcomed as a step in the right direction.

It is recognised that, with a much wider public participation in the futures markets, the industry these days has to be seen making efforts to provide protection to the innocent participant in what is a high risk investment area.

Under Mr Philip Johnson's chairmanship, the CFTC gained a great deal more credibility with the industry. Mr Johnson's surprise resignation announced last month came as quite a shock, but the Commission is now authorised to continue in its present form for another four years unless the special task force investigating federal regulatory agencies recommends a major change of approach.

The fact is that the face of the U.S. futures industry has changed radically in recent years. All the growth, especially last year, has come in the financial futures contracts, which now account for over 50 per cent of total turnover.

A revival in traditional commodity futures markets is quite likely when the present period of depressed conditions ends, and there is considerable potential for expansion in the energy sector. However, the main potential area for growth is in

financially-related contracts—interest rates and currencies—as well as stock indices.

The development of financial futures has brought a whole new sector of powerful interests, who previously did their best to ignore or downgrade futures trading as something with which they did not want to be associated in any way.

Now the whole scenario has changed. A series of mergers has blurred the old distinctions between commodity trading companies and financial institutions.

A new aura of respectability

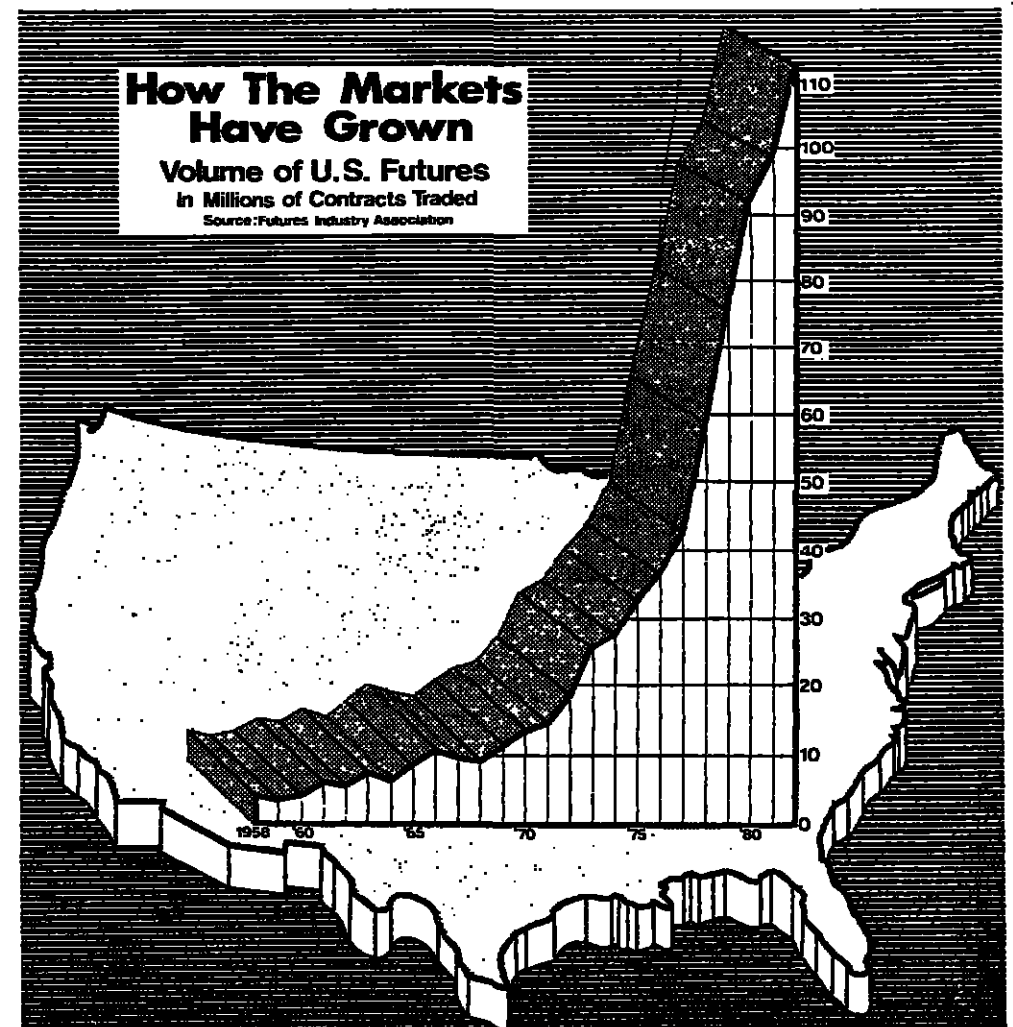
One of the most respected names, J. P. Morgan, has taken a great deal of time and trouble to launch a subsidiary company, Morgan Futures, to trade on the financial futures contracts, including precious metals. Other major banking names are following the same path, bringing a new aura of respectability to the markets.

Morgan's rationale for joining is quite simply that the futures contracts have become larger than the cash markets, so they have to be involved.

There is a similar trend in foreign currencies with more and more banks using the futures markets, as well as small and medium-sized companies which find difficulty in gaining favourable terms on the interbank market.

The man-on-the-street, or small investor, has also been encouraged to participate by the growth of funds (the futures equivalent of unit trusts), pooling together resources into a powerful force able to win the advantages of a big trader.

One single fund, recently launched by E. F. Hutton, the commission house, attracted some \$50m alone. It is estimated that publicly known funds offered by commission houses have some \$500m at



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Traders through the floor of the Chicago Mercantile Exchange. The volume of contracts rose last year from 24.5m to 32.6m

Turnover at the giant Chicago Board of Trade declined last year for the first time since 1968, but volume on the rival Chicago Mercantile Exchange leapt by 37 per cent, as John Edwards reports

New challenge for the world's biggest futures exchange

THE CHICAGO Mercantile Exchange moved a significant step nearer last year in challenging the pre-eminence of the world's biggest futures exchange, the Chicago Board of Trade. Turnover on the Mercantile jumped by 37 per cent, from 24.5m to 33.6m contracts, helped by the outstanding success of the Standard and Poor's 500 Index market launched in April.

By contrast, volume on the Board of Trade dropped for the first time since 1968 to 43.2m contracts, against 49.1m in 1981.

The decline came in spite of another rise in volume on the Treasury Bonds contract from 13.9m to 16.7m making it by far the biggest single market.

The second biggest individual market was gold futures on the New York Commodity Exchange (Comex), with turnover soaring from 13.2m to 17.5m lots.

With silver springing to life again, too (up from 1.2m to 2.9m) and copper moving ahead strongly (from 1.6m to 2.4m), Comex had its best-ever year with a total of 17.5m against 13.3m previously.

The New York Mercantile Exchange also had a record year, rising from 1.7m to 2.5m as a result of increased support for its heating oil, platinum and palladium contracts, as well as the introduction of gasoline futures.

The launch of stock indices contracts boosted turnover on the New York Futures Exchange from a mere 208,585 lots in 1981 to 1.5m last year and also on the Kansas City Board of Trade, 1.2m to 1.5m. However, volume fell back on the New York Coffee, Sugar and Cocoa Exchange and the Cotton Exchange.

The launch of stock indices contracts boosted turnover on the New York Futures Exchange from a mere 208,585 lots in 1981 to 1.5m last year and also on the Kansas City Board of Trade, 1.2m to 1.5m. However, volume fell back on the New York Coffee, Sugar and Cocoa Exchange and the Cotton Exchange.

It may be saved by the revival seen this year in the grain markets, which was the primary reason for the Chicago Board of Trade losing ground, accounting for only 43 per cent of total turnover against 50 per cent in 1981.

Although local traders claim the Chicago Board of Trade is "still the biggest, and best, in the world," the exchange has been wracked by internal political infighting between the traditional grain traders and new, younger, element in financial futures. This has resulted in it being slow to respond to the aggressive rivalry of the Chicago Mercantile Exchange, whose excellent marketing tactics have given it a com-

manding reputation in financial contracts particularly. Typically, the Board of Trade missed its chance to share in the spectacular launch of the stock indices contracts by becoming involved in a bitter, legal, dispute with Dow Jones. Officials at the board now admit they adopted a rather high-handed approach initially and the dispute over whether the proposal Board Stock Market Index contract violates Dow Jones' proprietary rights may take a long time to settle.

Conditions in the grain market

Delays over the introduction of options, and the planned link with Kansas Board of Trade, have not helped either. Nor has the very limited effort made to publicise the Board of Trade overseas.

However, the main reason for last year's drop in turnover was the depressed conditions in the grain markets, which may well be reversed this year.

The opening of a \$110m extension means that the Board is by no means standing still. Last year it moved into the energy sector with a gasoline contract and it is planning a crude oil market next.

The introduction of a two-year Treasury note in February marks a new attempt to move into the short-term interest market, so far dominated by the Mercantile. The launch of a 1,000 ounces contract also put new life into the Board's silver market.

In addition, the Board of Trade last year moved quickly into options, with the T-Bonds options market that got off to a promising start, and it is hoped that new legislation included in the Bill reauthorising the Commodity Futures Trading Commission will enable options of a domestic agricultural commodities to be permitted for the first time since the 1930s.

Despite having the biggest financial futures market (30-year Treasury Bonds), the grain complex remains a major strength of the Board of Trade.

If the grain markets revive, so will the fortunes of the Board of Trade.

Meanwhile, the Chicago Mercantile Exchange continues to forge ahead. It will be moving to new, much larger, premises shortly—essential if expansion is to continue since every available space on the existing exchange has been utilised.

The success of the stock indices futures contract may well mark the start of a new expansion era. After January options trading, on the Standard and Poor's index, was introduced for the first time in the exchange's 63-year history.

The next stage will probably be sub-indexes markets for specific sectors of the stock

market. In the meantime, turnover on the foreign currency contracts rose significantly last year, so did support for 90-day Treasury Bills domestic CDs, although the Eurodollar (three-month) was somewhat disappointing. It is hoped that a link with the planned new Singapore Exchange might help boost trading on the Mercantile's gold contract, which lost further ground to New York last year.

Unlike the grain markets, there was a revival of activity in the Mercantile's traditional agricultural contracts—live cattle, live hogs and cattle. But the main expansion, once the Exchange moves into larger premises, is most likely to be in financial futures (the International Monetary Market) or the newly-formed Index and Options (IOM) division.

The Exchange is looking at going into energy futures, but it is expected to concentrate its renowned marketing expertise in broadening participation by financial institutions and private corporate sector in financial futures, currencies and stock indices contracts.

It is felt that the growth potential for options trading is considerable once they are properly promoted and more understanding of their advantages is developed.

Comex is looking at the possibility of introducing options for physical silver as part of the CFTC programme to permit each exchange to have one option for a physical commodity as well as a futures contract.

The main problem for Comex is that of space for any further expansion. It is growing out of the space available in the present World Trade Centre complex that houses all the New York futures exchanges, with the exception of NYFE.

Earlier hopes of a merger, or at least greater sharing of membership and back-up facilities, between the four exchanges have turned sour over the year. So, if the expansion continues, one of the exchanges may well be forced to move to bigger premises.

The New York Mercantile Exchange, previously the poor relation of the four, had another record year—the third in succession—during 1982. Its platinum and palladium contracts sprang back to life, and support there was increased support for the exchange's propane gas market that is expected to continue expanding.

Support for the sugar contract was surprisingly good, considering the depression in the market and the imposition of import quotas by the U.S. government that stabilised prices.

Turnover in coffee and cocoa was higher; cocoa, in particular, is already attracting a great deal more support this year with the recent surge in prices.

The depressed condition resulted in disappointing, not to say disastrous, start for the exchange's options contract.

But past experience has shown that changes in the sugar market can occur very rapidly and support for options is expected to grow as they become better known and some of the restrictions imposed by the CFTC are relaxed. An options contract for physical cocoa is one possibility being investigated, and the exchange will definitely make up its mind one way or another, this year whether to launch an ocean freight rate contract talked about for years.

It is also considering moving into other totally new areas—a completely different index type contracts and, possibly, diamond futures.

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Another boom year ahead

CONTINUED FROM PREVIOUS PAGE

their disposal, while there are a host of privately formed funds in addition.

Bearing in mind that average margins for these funds are normally well below 10 per cent, their spending power in the markets amounts to many billions of dollars and they are becoming an increasingly important influence.

Although funds can lose money just like anything else, they do provide a much safer vehicle for both private and financial institutions to participate in futures trading with a known risk and the good chance of a high return on capital.

The exchanges themselves have expanded considerably to cater for the substantial growth in interest. The Chicago Board of Trade, for example, has spent over \$110m in adding a big extension of the trading floors; the fast-growing Chicago Mer-

cantile Exchange is planning to move into much bigger premises soon with its old building probably being taken over by the Little Known Mid-America Exchange, which offers smaller size contracts and acts as a sort of secondary, training, market for the big two exchanges.

A somewhat patronising view is taken in Chicago of the London International Financial Futures (Liffe) exchange.

U.S. exchanges are very conscious of the need to expand internationally, as well as domestically, especially in financial futures. They see Liffe as a good medium for introducing and encouraging potential users in the European time zone who will then be tempted into the "big league" in Chicago.

Links with new markets in Singapore and Hong Kong are also being investigated as a

means of increasing the international participation in the U.S. contracts.

The American exchanges have expanded their membership, as well as their trading, to try and cope more effectively with the surge in interest and activity. If anything, the trading "pits" are more frenetic than ever, with a growing number of younger people. But beneath the bedlam, the exchanges continue to grow in stature. This year, which was seen as a year of consolidation at the exchange, has started on a record-breaking note, with signs of a revival in the traditional commodity markets as well as financial futures.

In the present climate of monetary uncertainty, the stage seems set for another boom year even after the spectacular growth of the past decade.

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U.S. FUTURES MARKETS III

John Edwards highlights some of the radical changes in the futures industry

Many new 'players' are entering the market in a big way

THE U.S. futures industry has been changing radically during the past 10 years of explosive growth. The development of financial futures, and now stock indices and options, have attracted a whole new army of players, bringing the traditional commodity markets much closer into line with the money markets and the stock exchanges.

Some prominent mergers between well-known companies reflect the closer links — Salomon and Phillips Brothers; American Express and Shearson Haden Stone; Sears and Dean Witter Reynolds.

At the same time, many companies which would previously never have dreamed of trading in futures are now entering the market in a big way.

J. P. Morgan, one of the most respected banking names, went through a great deal of time and effort to create a new company, Morgan Futures, authorised to act as a broker in the financial futures and precious metals markets. The company decided it had to become directly involved since financial futures were becoming larger in volume than the cash markets.

Other leading banks are following the same route, both in interest rate futures and in the growing foreign currency futures markets.

The development of the stock indices and traded options are also expected to bring into futures a massive new following from the stock exchange as well as many people associated with share dealings, who have previously looked on commodity futures with alarm or disdain.

Stock indices not only provide a way of protecting the

value of share portfolios, they also enable investors to trade on leverage (with only the margin to put up) and to sell just as easily as buying. So, a portfolio can be maintained, even if a bearish view is taken of the market.

One example of using stock indices futures, being investigated by the New York arm of London brokers, Rudolf Wolff, is to protect the value of estates during the often lengthy period after somebody dies, leaving a complicated will to be sorted out.

The potential uses of stock indices futures are obviously considerable appealing to shareholders normally used to dealing only on stock exchanges.

Options, too, are attracting a great deal of attention from stock exchange traders, who have far greater experience in options dealing than futures traders.

While commodity options

were being banned by the Commodity Futures Trading Commission, share options were being expanded space.

Now that the CFTC trial programme ensures proper control and regulation of futures options, they can be expected to receive support from option traders in the stock markets looking for new vehicles to use.

While the financial and equity sectors are moving into futures, the established futures trading houses are increasingly widening their scope away from the conventional commodity markets.

Although there are hopes of revived activity in some agricultural and commodity markets this year, it is commonly expected that the biggest growth will be in stock indices, financial and precious metal markets. Thus, traditional commodity trading houses are expanding rapidly into offering clients a

service covering the whole futures trading sector, with emphasis on financial markets.

The "locals" still dominate the trading pits, but in many cases they are a new breed of individuals much more familiar with developments in the money markets than in porkbellies.

At the same time, the huge so-called commodity funds, organised by the wire houses or specialist fund or trading system managers, nowadays devote a large proportion of their dealings in financials as well as commodity futures.

Funds have become an increasingly popular way in which the small speculator and the non-involved institution or company can participate in futures at greatly reduced risk. A recent fund, launched by E. F. Hutton, offering special tax advantages in that profits can be cashed in at any time, attracted nearly \$50m with an average purchase of only \$8,000. In other words over 6,000 small investors. Other wire houses have a range of similar, if not quite so big funds. Altogether, it is estimated that publicly-known funds have resources of around \$500m and there are a great many more privately-run funds, often relying solely on computer systems.

Bearing in mind that average margins put up by the funds in the U.S. are well below 10 per cent (and as low as 2 per cent in some markets) it can be seen that the funds have the ability to control billions of dollars investment in futures.

They, therefore, on occasions can and do, move markets, although the sheer scope of the U.S. futures industry means that it is now able to absorb into the system unbelievably large sums of money.

FUTURES CONTRACTS TRADED BY COMMODITY GROUPS, 1982

| Rank | Commodity group | Contracts | Per cent |
|------|------------------------------------|-------------|----------|
| (1) | Agricultural commodities of which: | 46,310,209 | 41.21 |
| | Soybean complex | 15,528,665 | 13.82 |
| | Grain | 14,263,908 | 12.69 |
| | Livestock, poultry and poultry | 11,702,487 | 10.41 |
| | Imported agricultural commodities | 3,276,512 | 2.92 |
| | Other agricultural commodities | 1,538,637 | 1.37 |
| (2) | Financial instruments | 28,825,112 | 25.64 |
| (3) | Precious metals | 18,899,458 | 16.72 |
| (4) | Foreign currency | 8,690,285 | 7.73 |
| (5) | Stock indices | 4,911,121 | 4.37 |
| (6) | Non-precious metals | 2,362,625 | 2.10 |
| (7) | Petroleum products | 1,875,414 | 1.67 |
| (8) | Lumber products | 616,655 | .55 |
| | Total | 112,400,879 | 100.00 |

Source: Futures Industry Association, Washington.

Commission increases surveillance on trading

IT HAS been three years since silver buying by the billionaire Hunt brothers sent prices plummeting on the U.S. futures markets.

To prevent other debacles of that kind, the Commodity Futures Trading Commission (CFTC) has increased its surveillance of futures trading, while at the same time it has resisted pressure to usurp traditional exchange responsibilities, such as margin setting.

For several years the CFTC has required large traders, both commercial and speculators, to report their sales and purchases if the number of contracts reaches a specified level. After the Hunt brothers brought turmoil to the markets, the Commission approved rules to require that each exchange impose limits on the size of a speculator's holdings in all actively traded commodities.

The Commission sets minimum standards for the speculation limits, but they are designed to be flexible enough to permit variations on a contract by contract basis.

To limit a speculator's holdings, the CFTC also adopted a set of regulations, requiring brokers to maintain minimum amounts of net capital to back its trades. Going further, it adopted a rule discouraging speculators from using their commodity holdings as collateral for more trades.

To determine whether threats of market manipulation exist, the Commission imposed a new rule for both foreign and domestic traders.

The CFTC, seeking information about a trader's holdings, may issue a special call for data about the buyers. If, as was the case in the Hunt crisis, the call is ignored, the Commission may direct all appropriate contract markets to prohibit any further trades on behalf of offending broker or trader, except for liquidation of his holdings.

The Commission has also moved to "professionalise" commodity trading by requiring examinations for futures sales personnel and registration of poor operators and trading advisers.

It is also developing "aggregation" policy to prevent speculators from giving large chunks of their holdings to family members and associates to avoid disclosure requirements.

The CFTC has considerably tightened its watch over exchange rule enforcement. Each exchange must have its own market surveillance programme to look for and prevent market manipulation.

Can another fiasco like the Hunt silver speculation ever happen again? No-one at the CFTC will say that speculators have given up trying to corner, squeeze or otherwise manipulate the market-place.

Commission regulators have, in fact, more than once met exchange officials in the past three years to examine suspicious movements in the markets. Thus far, potential crises have been avoided through quiet co-operation between the two along with the newly-tightened regulations.

Nancy Dunne

Controversial role of the Commodity Futures Trading Commission

Struggle to maintain a balance between excessive control and careful supervision

THE COMMODITY Futures Trading Commission (CFTC), which regulates the industry, finally got its act together when, in January, President Reagan signed the Bill authorising the agency's existence for another four years.

But just when it looked as if the Commission would have a quiet period, after the long battle in Congress last year, its chairman, Mr. Philip Johnson, suddenly announced his resignation.

The Commission, long under fire from the industry and the Press, was established by Congress in 1974 with the provision that it had to be reauthorised every four years.

Its reauthorisation process in 1978 was a stormy one, and the agency, with its work hampered by feuding commissioners, barely got a four-year extension.

By the time the Reagan Administration took office, the CFTC's 1982 reauthorisation was far from certain. The commission's handling of the Hunt Silver Debacle drew Congressional fire, and many lawmakers seemed convinced that the Securities and Exchange Commission (SEC) or an agency merged with it could better police the high-rolling industry.

On the move

However, Mr. Philip Johnson, a much-respected Chicago commodities lawyer appointed to the chairmanship, by President Reagan, and three commissioners who followed his lead, got the agency moving.

Mr. Johnson negotiated an agreement with the SEC settling many of the jurisdictional questions about the regulation of financial futures which had stalled development of new products like stock index futures.

The Commission introduced a Congressional-mandated test futures options programme and approved establishment of the National Futures Association (NFA), an industry organisation which will help the CFTC do its regulating.

More than 40 new contracts, many of which had been held up for years, won commission approval.

The CFTC accomplished so much in such a short time that authorisation was in doubt only when Congress attached an Administration-opposed measure hampering the President's ability to impose agricultural embargoes. However, Mr. Reagan announced his signing of the legislation with much fanfare at a wheatgrowers meeting on January 11.

A week later, Mr. Johnson announced his departure by May, leaving two vacancies on the five-slot commission.

While a new chairman is yet to be named, the CFTC's agenda for 1984 has been largely established by the reauthorisation legislation.

The de-centralisation process already begun will continue. The NFA, which has already taken on the task of auditing non-exchange members, will also begin registering commodity professionals. The CFTC is expected to mandate proficiency examinations to be administered by the NFA so that market professionals can take one standardised test instead of exams not given at each of the exchanges.

Essentially, the NFA will monitor non-exchange members, leaving each exchange to monitor its own and the CFTC to oversee both. It will also institute an arbitration procedure, which it is hoped, will cut into the overburdened CFTC's reparations programme.

The test futures options programme instituted last year, which now limits each exchange to one option contract, is to be expanded. A pilot programme for exchange trading on physical commodities will be designed this year, and Congress has authorised the commission to establish a three-year test programme for agriculture options, banned since 1936.

The CFTC has been ordered to streamline its rule approval, registration and reparations procedures. In the past, it was called on to settle such vital con-

troversies as dress codes for floor traders. Rule approval will be re-designed with the commission consulted on only the most significant changes.

It is about to examine two uncharted regions. Congress has directed the agency to issue rules permitting grantors and futures commission merchants to offer "dealer options" on certain physical commodities.

Definition

At present, only dealers who sold these before May 1, 1978, could offer them. The Commission is expected to open up dealer options and vote new rules for them in the latter part of 1982.

The Commission will also begin regulation of leverage transactions, a small industry whose function seems to defy definition. Congress, in its reauthorisation legislation could find no better way to define the deferred long-term purchase plans (usually on metals) as "any contract that is commonly known in the industry as a leverage contract."

To prevent market manipulations, the CFTC is working on an "aggregation policy" which will require that holdings of family members be reported together. The Commission will also receive some state assistance in pursuing commodity scams operating on the fringe of the industry. While the CFTC will continue to supervise almost all exchange operations, states are now authorised to prosecute off-exchange fraud, formerly exclusively the commissions' problem.

A large chunk of the CFTC's time will be taken up with four studies ordered by Congress: ● A three-year examination of the effectiveness of ERHCU. ● An analysis of the trading activities of hedgers in the cattle, hog and pork belly markets to determine the adequacy of commission powers to prevent unwarranted price pressures.

● A report on the nature, extent and effects of "insider

trading" to determine if unwarranted profits are being made from inside information.

● A study, due in September, 1984, with the Federal Reserve Board and the Treasury to determine the effect of futures trading on capital formation, the economic purpose of futures, implications of manipulation resulting from futures and options trading and the adequacy of customer protection.

The findings of these studies could conceivably be moot by the time they are issued. Talk of mergers between various agencies has produced a new task force, headed by Vice President George Bush, which in six to nine months is supposed to press recommendations about the merger of some or all of seven agencies, including the CFTC and the SEC.

While the CFTC emerged from reauthorisation with new respect, it is not clear whether or not it is strong enough to survive the trend towards merger. With little apparent separating stock options from options on stock index futures, the futures industry may be hard-pressed to save its regulator.

Structure

"Merging the two agencies will not necessarily result in economies of scale," says Miss Susan M. Phillips, now the Senior CFTC Commissioner. "I have real problems with the argument that commodities and securities are similar," she adds.

The SEC's regulation structure is built around disclosure, she says, while the CFTC places a heavier emphasis on surveillance of contract performance and trading.

Much will depend on whether the commission can maintain a balance between excessive regulation and careful supervision. Another major commodities scandal could bring to an end its existence as an independent entity.

Nancy Dunne

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U.S. FUTURES MARKETS IV

Whatever will they think up next?

THE Chicago Mercantile Exchange calls it "the ultimate investment option."

Others are less complimentary and wonder what the boys from Kansas City, Chicago and New York will think up next, now that they have launched their options on stock-index futures. Perhaps a future option on a stock-index future?

The speed with which the various permutations of hybrid financial instruments have been introduced onto the U.S. option and commodity markets has left many investors bewildered.

In particular, the state of knowledge of how the markets in the new options on stock

exchange futures will work, and their ultimate potential, is very limited.

The Chicago Mercantile Exchange's new Index and Options Market is in no doubt. It describes the new instrument as the "most comprehensive risk management tool ever developed." With that sort of commendation it would be most embarrassing if the new instrument flopped.

Several U.S. commodity exchanges have introduced stock-index futures over the past year and several have introduced stock-index options. Investors are using both instruments for the same end - to adjust their exposure to the overall equity market.

However, there is a subtle difference between a stock index option and a stock index future. A stock index future allows an investor to buy or sell the stock market to take advantage of broad moves or to seek protection from these moves.

By buying a stock index future, or going long as they say in the trade, an investor can profit from a rally in the stock market, whilst short selling allows an investor to make a profit in a declining market.

Trading in a stock-index option, by contrast, provides an investor with the same opportunity to participate in an overall movement in the stock market, but within cer-

tain predetermined levels of risk.

The advantage of the new option on a stock-index future is that it permits investors to take advantage of both the leverage of futures contracts and the limited risk of options.

A few examples will give a feel of the way the new hybrid option/future stock index contract works. If an investor believes that the stock market is going to move higher, he will buy a call option in anticipation of the rally.

The key to options trading is the premium (price of an option) which reflects the view of investors about the

maximum risk an option buyer assumes when entering the market.

An investor buying an option can lose the entire premium, but no more than that. For example, if you buy a call or a put on the stock index future for a \$1,000 premium and the market moves the wrong way, the option will fall in value until you offset the position. But the most that can be lost - even if you stay in the market until the option expires - would be the original premium of \$1,000.

Assuming the stock market is going to fall an investor might decide to buy a "put" which gives the right to sell

an index future contract at a predetermined price.

Expecting a fall, you might buy a "put" at 110 when the futures index is at 112 and pay a two point premium, or \$1,000. If the index slips to 108, the put premium would rise and an investor could make a profit by selling the option at a higher price. Although it is very early days yet, it is clear that the introduction of the options on stock exchange index futures is going to spawn a whole host of sophisticated techniques and strategies.

There is a growing belief that these new instruments are going to usher in an entirely new approach to institutional equity investing.

Options trading involves new procedures, language and techniques, as Nancy Dunne reports

Commodity options seem to be gaining ground



The leader in the stock index competition is the Chicago Mercantile Exchange's Standard and Poor 500 contract, which last year completed almost 3m trades in just eight months of trading

TWO NEW trading instruments, long awaited by U.S. futures traders, seem well on their way to fulfilling the hopes of the industry. In fact, the acceptance of stock index futures and exchange-traded options is symptomatic of the movement away from trading in agricultural futures and into financials.

At the Kansas City Board of Trade, where the hard red winter wheat contract sets the price of most American wheat, traders are now moving back and forth between the pits, trading wheat and value line stock index futures. The exchange was the first to launch a stock index contract, and while its volume lags behind its two competitors, the value line contract has been a profitable one.

Like other U.S. agricultural contracts, Kansas City wheat was hard hit by the mounting grain surpluses which turned trading sluggish. But with business brisk in value line future, the exchange ended last year with total volume up 21 per cent.

After nine months of trading, volume in the new contract topped 500,000, not far behind the 965,000 wheat trades completed in Kansas City for the year.

The leader in the stock index competition is the Chicago Mercantile Exchange's Standard and Poor 500 contract, which last year completed almost 3m trades in just eight months of trading.

An exchange promotion,

which appealed to its floor traders to spend 15 minutes "at the contract's pit, brought in investors seeking to hedge the stock market in what was apparently the most liquid futures contract.

The contract picked up steam, along with the other stock index futures, when the summer stock market rally began, and investors moved in to hedge the direction of cash stock purchases.

CME officials, exuberant about the contract's success, are planning to initiate trading on Standard and Poor sub-indices: the Utility, Transportation and Financial sub-index, now published by S and P and a high technology, energy and consumer staple sub-index being created. With these, the exchange hopes to bring in investors wanting to hedge in specialised groups of stocks.

Stock index futures which proved beneficial in Kansas

City and Chicago have been a life-saver to the New York Futures Exchange (NYFE). But for a few trades in Treasury-bonds and domestic certificates of deposits, NYFE was barely in business when it began trading its New York Stock Exchange composite index future.

With support from its parent New York Stock Exchange, the contract last year turned over 1.5m trades.

While it lacks the liquidity of the S and P contract, it attracts many new commodity investors because of its low volatility and smaller cash risk. The NYFE contract offers a margin of \$1,500 compared with \$2,500 on the S and P and \$5,250 on the value line.

NYFE has introduced a new contract based on the NYFE Financial Sub-index. However, it is growing slowly; volume was only about 7,500 in December. Commodity options, while

they seem to be gaining ground, have found a slower acceptance than the new stock index contracts, but options trading involves new procedures, language and techniques.

Three options contracts were introduced in October under a trial programme instituted by the Commodity Futures Trading Commission. In a closely regulated environment, they have attracted many customers willing to take limited risks.

Many complaints over premiums

In commodity options trading, a purchaser of a "put" option has the right to sell a futures contract at a stated price at any time prior to a fixed expiration date. A purchaser of a "call" option has the right to buy a future at a pre-established price before a fixed expiration date. Buyers can lose no more than the specified cost of the premium and transaction fee. However, there have been many complaints that the premiums

are too expensive. Under the rules established by the CFTGC, each exchange can introduce only one options contract for which there must be an underlying future.

Of the three options contracts introduced last year, the Chicago Board of Trade had the biggest hit with its Treasury Bond options. If anything could be a sure bet in commodities trading, the T-bond option was one. Based on the highest volume future on U.S. exchange almost 119,000 T-bond options were sold between October and December. Recent daily volume has hovered around 2,000.

Comex, the exchange with the second most successful commodity option, is trading about 1,500 gold options each day.

Sugar options on the coffee, sugar and cocoa exchange have lagged far behind with the underlying contract suffering from the lull in sugar trading caused by U.S. sugar quotas. Both the CME and NYFE

introduced options on their stock index contracts on January 28 and both found immediate support. Initially, the NYFE options achieved higher volume, with trades running over 1,500 a day compared with around 1,000 for the CME options.

The lead reportedly results from the New York traders' greater familiarity with options. Chicago traders were expected to pick up business as time progresses.

The most unpredictable option is Kansas City's Value Line option contract. It will be introduced on March 4 and traded on the floor of the Chicago Board of Trade, near its busy T-bond pit. The two exchanges will be linked electronically with prices going over a ticker.

Advantages for Kansas City

To trade Kansas City options, CBT traders must purchase a new Class C membership, costing \$500. Kansas City is hoping to attract traders from the Chicago Board Options Exchange, where options on securities are traded.

The arrangement is expected to provide other advantages. Kansas City will benefit from the greater activity on the Chicago floor which it hopes will spread to the futures contract, and the CBT which thus far has been unable to obtain a stock index contract, will win a piece of the index trading business.

However, many SBT traders are sceptical about the experiment, feeling that the S and P contract is way ahead in the field. Chicago board officials are hoping for an initial 1,000-2,000 trades per day.

If the link-up succeeds, reciprocal trading between the exchanges may become the next innovation in U.S. futures. Before that time, the CFTC hopes to add options trading on physicals and agricultural contracts to the three-year trial programme.

Kansas City Board of Trade, The Right Choice For Astute Investors

For over 125 years astute investors and professional traders have relied on the Kansas City Board of Trade for innovative investment products and the ultimate in customer service.

Through time our sphere of influence has grown in direct proportion to the experience level of each new generation of investors. Futures and options trading, as in any other curriculum, is learned best through experience. Investors learn from these experiences that opportunities are not easy to find. However, once found, professionals quietly go about the business of taking advantage of those opportunities.

Our record as one of the fastest growing futures exchanges in the United States is based on the ability to serve the diverse interests of astute investors. The KCBT is the leader in hard red winter wheat futures and it is also the same exchange which invented the concept of stock index futures with the introduction of Value Line Stock Index Futures trading on February 24, 1982. One year later we listed Value Line Options. In keeping with our promise of service to professionals we established a Kansas City Chicago-electronic link to facilitate trading in Value Line Futures and Value Line Options.

To find out more about your market, contact the Marketing Department today.



The Right Choice For Astute Investors...

Kansas City Board of Trade

4800 Main Street, Kansas City, Mo. 64112 (816) 753-7500

COMMODITY FUTURES CONTRACTS TRADED-1982

| CHICAGO BOARD OF TRADE | | | |
|------------------------|---------------|------------|--|
| | Contract unit | 1982 | |
| Wheat | 5,000 bu | 4,031,584 | |
| Corn | 5,000 bu | 7,948,257 | |
| Oats | 5,000 bu | 424,595 | |
| Soybeans | 5,000 bu | 9,165,520 | |
| Soybean Oil | 60,000 lb | 3,049,313 | |
| Soybean Meal | 100 tons | 2,784,423 | |
| Ice Cream | 30,000 lb | 2,113 | |
| Silver | 5,000 oz | 77,682 | |
| Silver | 1,000 oz | 775,136 | |
| Gold | 100 oz | 19,515 | |
| Plywood | 76,032 sq ft | 100,001 | |
| Western Plywood | 76,032 sq ft | — | |
| GNMA Mortgages, CD | \$100,000 | — | |
| GNMA Mortgages, CDR | \$100,000 | 2,055,648 | |
| Com. Paper (90-day) | \$1,000,000 | — | |
| Com. Paper (30-day) | \$3,000,000 | — | |
| T-Notes (4-6 year) | \$100,000 | — | |
| T-Notes (6-10 year) | \$100,000 | 881,325 | |
| T-Bonds | \$100,000 | 16,739,693 | |
| Domestic Cld (90-day) | \$1,000,000 | 145,360 | |
| Unleaded Reg. Gasoline | 1,000 bbl | 8,736 | |
| Total | | 48,206,790 | |

| CHICAGO MERCANTILE EXCHANGE | | | |
|-----------------------------|---------------|------------|--|
| Fresh Eggs | 22,500 dz | 18 | |
| Potatoes | 80,000 lb | 9 | |
| Live Hogs | 30,000 lb | 3,560,974 | |
| Pork Bellies, Frozen | 35,000 lb | 2,811,674 | |
| Live Cattle | 40,000 lb | 4,440,932 | |
| Feeder Cattle | 42,000 lb | 603,789 | |
| Broilers | 30,000 lb | 2,113 | |
| Lumber | 130,000 bd ft | 516,619 | |
| Strud Lumber | 100,000 bd ft | — | |
| Plywood | 152,064 sq ft | 25 | |
| British Pound | 25,000 | 1,321,701 | |
| Canadian Dollar | 100,000 | 1,078,467 | |
| Deutsche Mark | 125,000 | 1,792,901 | |
| Japanese Yen | 12,500,000 | 1,762,246 | |
| Mexican Peso | 1,000,000 | 65,036 | |
| Swiss Franc | 125,000 | 2,652,332 | |
| Dutch Guilder | 125,000 | 128 | |
| U.S. Silver Coins | \$5,000 | 1 | |
| French Franc | 250,000 | 16,474 | |
| Gold | 100 oz | 1,533,466 | |
| T-Bills (90-day) | \$1,000,000 | 6,598,848 | |
| T-Bills (1-year) | \$250,000 | — | |
| T-Notes (4-6 year) | \$250,000 | — | |
| Domestic CD (90-day) | \$1,000,000 | 1,556,327 | |
| Eurodollar | \$1,000,000 | 323,619 | |
| S & P 500 Index | \$500 x Index | 2,935,532 | |
| Total | | 33,574,286 | |

Source: Futures Industry Association, Washington.

THE ARTS

Television/Richard Burton

Port Talbot's Coriolanus

Once upon a time there was Oliver Gielgud, Richardson. And once upon a more recent time there was Burton, O'Toole, Finney. Like my critical colleague, James Fenton, I never saw Burton on stage. But Fenton's modestly pitched, incisive and generously informative profile of the actor on BBC 1 last night, *Burton: Portrait of a Superstar*, left you in no doubt that a rich talent has failed to fulfil itself.

In the engaging interview sequences, Burton appeared like a rugged face on Mount Rushmore seen through a mist of cigarette smoke. He tilted and quipped through confessions of alcoholic excess and participation in terrible films. The brave new world of classical acting after the war was sabotaged by sex exile in Switzerland and a jovial commitment to order rubbish in Hollywood "in order to have somewhere to drink in the mornings." He could grin anyone under the table—no mention, miraculously, of Dylan Thomas—but awoke with his first hangover at the age of 48 or 49. Fenton's hissing voice-over suggested, interestingly, that the ambition of a great classical actor was exhausted the moment he realised how easy the whole business was.

Now 57, Burton took us through childhood memories as

the 12th of 13 children of a South Wales miner; his ambition to study at Oxford; the crucial influence of his adopted father (his mother died when he was two) who subjected him to ferocious elocution classes in a terraced house in Port Talbot; his obsession with Elizabeth Taylor whom he remarried one year after the 1974 divorce only to abandon once more three weeks later.

The programme's use of location shots and film clips was admirable, floundering only in a rather glutinous tourist-board summary of Oxford's "mystic" appeal to the subject. Burton has started by claiming he should never have been an actor. A neutered don with a taste for exact scholarship would have been just the ticket. Even he, though, saw the absurdity of this posturing. Wine, women and song were the overriding interests. A poem by George Herbert changed his life, and the discovery of each new poem was akin to exploring each new woman.

Anthony Quayle, who cast him as Prince Hal in the 1951 Stratford-upon-Avon season, and Robert Hardy who played Laertes to his 1953 *Old Vic* Hamlet, both made fine appreciative contributions. Quayle talked of his inner awareness

of destiny, his stillness on stage, his masculine beauty, his instinctive gift for verse. Hardy suggested he was more original and more magnificent than Olivier. Burton claimed Coriolanus was written "as 'twere for me" citing the character's arrogance and loathing for the mob. His perfect evening in the theatre would be to play Coriolanus for a very limited audience of about 200 people. Theatre audiences, he said, were full of awful women with blue-rinsed hair accompanied by bored and recalcitrant husbands.

Clips with Taylor included that love scene in *Cleopatra* in which a violent tweak of the neck is prelude to a kiss and the vitriolic outdoor row in *Who's Afraid of Virginia Woolf?* On Broadway in May the couple re-unite for *Private Lives*. Act 2 should be dynamite: "Let's blow trumpets and squeakers, and enjoy the party as much as we can, like very small, quite idiotic school children. Let's savour the delight of the moment. Come and kiss me darling, before your body rots, and worms pop in and out of your eye sockets." King Lear, after all is not that far away. Shall we ever see him play it, and does it matter if not?

MICHAEL COVENEY



Burton: a talent unfulfilled

Riccardo Chailly/Festival Hall

Dominic Gill

The four London Symphony Orchestra concerts I have reviewed in the past two weeks, each one under a different conductor, have provided not so much a discouraging portrait of the orchestra's pliability well below its best form—although that has been too often true for comfort—but rather a deeply encouraging commentary on the state of the art of conducting today. For whatever reasons—and they are certainly many and various—one alone of the four maestros, the Russian Yuri Simonov, demonstrated unequivocally the qualities, and the command of his medium, that one properly expects from the role.

The best quality of Riccardo Chailly, who conducted Tuesday night's LSO concert, is an unusually firm and lively rhythmic sense (which was at least a

welcome refreshment from the all-pervading flabbiness of Giuseppe Sinopoli's direction two evenings before). It is not a subtle rhythmic sense, but it is exact and energetic; and in his concert, Chailly works energy almost to death. From the look of him in the first, broad, powerfully serene tutti of Beethoven's fourth piano concerto, he might have been conducting the climax of a Mahler symphony. It was fortunate that the orchestra took almost no notice at all of this aspect of his direction, but rather followed the rapt and calmly concentrated spirit of the soloist, Krystian Zimerman.

Underneath Chailly's energy, and under all of his visual razz, there is not always as much actually going on, musically speaking, as one might imagine there to be. In Wagner's

Wesendonck Lied he seemed to have no clearer idea than his soprano soloist Katia Ricciarelli what to do with, and what to make of, the material. And Miss Ricciarelli did not appear to have any ideas at all: she turned out the music nervously, hastily and breathlessly, interrupting every sentence, line with gulps of air, and as often running out of impetus and timbre in mid-phrase. It was a performance without major mishap; but as a performance of what are perhaps the greatest songs for voice and orchestra ever written, it was disgracefully inept. Hurling himself around the podium, like an orator who has just realised his shoes are on fire! Chailly ended his evening with the overture to *Die Meistersinger* all concert showbiz, without a trace of vision, or insight, or heart.

Irina Arkhipova/Wigmore Hall

Andrew Clements

To hear Miss Arkhipova in recital in the Wigmore Hall for the first time was a startling, often thrilling experience. The voice never ceases to amaze with its quality, control and range of colour; the reference books claim her as born in 1928, but on Tuesday night's form she would have had to own with any mezzo 15 years her junior. The recital was rather a thing of patches, however. Not in Arkhipova's singing, which never strayed from the top night, but in its programming: a first half distinctly more satisfying than the second, which contained some curious items indeed.

We began with a Pushkin

group, settings by Rimsky-Korsakov, Cui, Borodin and Anton Rubinstein. Effortlessly sustained tone in Rimsky's "On the Hills of Georgia"; veiled "The Shores of a Distant Homeland." The songs by Cui and Rubinstein were real discoveries; Cui's "The Statue at the Tower's Summer Palace" is a perfect miniature for which Miss Arkhipova reserved her warmest, most intimate manner. Craig Sheppard was the accompanist, nicely judging his role in the songs by striking an unobtrusive but always precise rendering of piano transcriptions of operatic extracts.

Miss Arkhipova shared the

recital with her husband, Vladimir Piatkov, principal tenor at the Bolshoi. Mr Piatkov proved to be a Russian tenor out of a nightmare—loud, raw and uncultured. After this intrusion the recital never quite recovered its poise. "Jerusalem" from Mendelssohn's *St Paul* and the same composer's "On wings of song" brought an unconvincing brand of piety out of the mezzo, though the tone was always held in perfect check. In a Mozart group, "Deh per questo" from *La Clemenza di Tito* was the pick, severe and incisive; Cherubino's "Voi che sapete" and "Non so più" stretched the bounds of credibility, artfully though Miss Arkhipova graded her sound.

Carmen/Covent Garden

Max Loppert

Accepting inevitable disappointment is the familiar experience of *Carmen* revivals in the big opera houses. Not on Tuesday night at Covent Garden: growing excitement was the keynote, tightening involvement and a thrilling cumulative affirmation of a work that one knows to be a masterpiece but all too often perceives Grosser so that something could happen on stage. Thomson's transparent score starts from Baptist hymns and adds snatches of mock-opera, too ruleless to pass for parody. With no particular aim, the music meanders, and it would be nice to have something to watch while it goes on; but it is very amiable and disarming. Poulenc's monodrama after Coteau, *La Voix humaine*, is almost too Wagnerian for its own good—his short-winded muse had to flail hard to make gestures of the required histrionic amplitude. But the stage action is only reeling and writing and fainting in telephone coils, a matter of affecting postures; the drama is all in the anguished voice, and Denise Duval (for whom Poulenc composed the piece) proves in the reissued recording to be as stylish, persuasive and moving as one remembered.

A brief mention for *Le Pigeon de Méduse*, a sweet-tempered little farce for which Satie wrote both text and music. As music-theatre it is supremely modest: the only musical numbers, scored for an ensemble like that of *L'Histoire du soldat*, are tiny, cheerful dances for a non-speaking extra. The play is excellently spoken by Pierre Bertin (who produced it first several decades before this 1969 recording). The songs and other pieces that complete the record are irresistibly well turned, notably by Mady Mesplé. An odd little treasure.

DAVID MURRAY

native colour and vibrancy of Miss Baltas's mezzo supply the role's much needed immediacy, her beautifully taut, controlled singing of it (sleek, zesty turns; chest attacks hard-hitting but never egregious; contrasting lighter shades) is almost a bonus. The words are exotic, but always pronounced; everything has meaning. Mr Carreras's José is no less startling an achievement, and reached with perhaps less naturally suitable means—though the voice retained its warm dusky appeal to the end, high notes were often pressed beyond their bounds of comfort. The face has slimmed down; large dark eyes and fine cheekbones strike out through the rags of the opening scene, setting José apart at once; the balance of passion, sensitivity, and weakness is judged with a singing actor's art that Mr Carreras has not always been counted upon to possess. The Flower Song, a moment of romantic expansion for singer and conductor alike, is also a moment of bittersweet poetry, for it marks the character's decline as much as his exceptional power of feeling. From here to a painful end, the line, like Miss Baltas's, is never broken—those dangerous long patches in Act 3 have seldom been crossed with so few stumbles.

Sir Colin, conducting his first Royal Opera *Carmen* (those who remember his Sadler's Wells performances do so warmly), brings to the opera that fine, clear, urgent attack, that propulsive momentum, that is his special gift in French operatic rhythms springy, not spongy, points of colour delighted in without being doted upon. This was one of those infrequent evenings where most things at the Garden seemed right—



Agnes Baltas

Michael Cello's decade-old production not excessive in business (as it has sometimes appeared in the past) but acutely layered, almost all of the smaller contributions exactly placed (with Richard Van Allan, Henry Newman, and Francis Egerton earning a special salute). And if Michael, in the rich-hued voice but somewhat prima donna person of Leonora, Mitchell and Benjamin Luxon's relaxed but vocally unlikely Escamillo are *Carmen* performances of more conventional cut and calibre, the whole easily subsumes them. How wonderful, for once, to find the work not too long but too short!

Obituary/Sir Adrian Boult

Sir Adrian Boult, CH, the conductor, died yesterday at the age of 93. The last of the older generation of conductor-knights, he was the least flamboyant but not the least interesting or gifted of them. Through integrity and loyalty to the score, his thorough, sensitive, serious musician won and retained a position of great respect. There was about Boult's conducting a lack of purely physical appeal. There were no histrionic flourishes in the classic, when the flame burnt low, but more often, in a sober but satisfying way, the music rang true, with an eloquence and sense of proportion that sometimes elude more fiery interpreters.

After Westminster and Oxford Boult went to Leipzig, where as an observer he studied the methods of Nikisch, from whom he learnt to rely for his results on the point of the stick and not to overwork players in rehearsal. Boult's first big job came in 1924 with the conductorship of the City of Birmingham Orchestra. In 1930 he became Director of Music to the BBC and founder-conductor of the BBC Symphony Orchestra. The creation from scratch of a first-rate ensemble which reached world rank in a few years was his greatest achievement and one which left

an enduring mark on musical life in Britain.

On reaching the BBC's retiring age in 1950, Boult became chief conductor of the London Philharmonic until 1957, and remained associated with the LPO in later years. His career was not confined to symphonic or choral music. He conducted *Parsifal* both at the Royal College of Music in London and at the BBC, took part in Wagner's operatic ventures in Bristol and in London, and at Covent Garden conducted *The Valkyrie* during the English season of 1931. He took over from Ansermet the musical direction of the 1919 Diaghilev Ballet season at the Alhambra.

Boult's unceasing work for British composers at home and abroad began early—in 1915 he gave the first performance of Holst's *The Planets*. There followed a long succession of premieres of nearly a hundred works (they included the *Fourth* and *Sixth* Symphonies of Vaughan Williams, like Elgar a composer for whose music Boult showed special sympathy) in reliable, faithful readings. His interests however were not parochial—he introduced, in concert form, Berg's *Wozzeck* to London.

RONALD CRICHTON

Saleroom

An autographed manuscript of the closing bars of Mozart's *String Quartet in G minor*, K. 465, was sold yesterday for £12,240 to a private collector at Christie's sale of letters, historical documents and music manuscripts.

One of Karl Marx's letters was bought for £3,750 by Mr Anthony J. Ryan who will display it in his Southsea restaurant. In the letter, previously unpublished, Marx tries to persuade his doctor that his coughing fits are not psychosomatic. He died two months later.

The letter was sold by Mrs Betty Williamson of the Isle of Wight, daughter-in-law of Marx's doctor.

A letter from Henry VII to

Edward Courtenay, Earl of Devon, concerning Perkin Warbeck, the last Cornish rebellion and the defence of Exeter, was sold for £17,280 to a private collector in the U.S. who bid on the telephone.

A plain tapering cylindrical coffee pot made in the Channel Islands by Pierre Amiraux of Jersey about 1745 realised £8,640 at Christie's sale of English and foreign silver. The sale totalled £191,246.

In other lots a George II two handed oval silver tureen and cover of 1747 by Eliza Godfrey with a later crest by Robert Garrard, 1852, made £7,128.

Koopman the London dealer paid £6,480 for a 19th century Viennese silver gilt, enamel and gem set ewer.

Music-theatre on record

Music-theatre: music and theatre. When a composer writes for the stage, he anticipates—and, if he is wise, allows very carefully for—a visible performance. Concert-music founded upon a "theatrical" idea or scenario is quite different, even if it presupposes that the audience has dutifully read the programme-notes; music that makes the stage play redundant isn't music-theatre. Mozart-lover who prefers his *Figaro* on records must still admit that the sense of the music is fixed by a story, and what's more a stage-story with entrances and exits and prepared surprises. When Wagner spoke wistfully of an "invisible theatre" he was deploring the practical limits of visible realisation, not forswearing opera for symphonic poems.

A good opera is therefore radically incomplete on the good arias deserve the gramophone. Where individual characters figure crucially, as in most opera, a gesture or a stance may alter the effect of what's being sung; the gramophone denies that possibility. Hence the temptation, in recorded opera, to represent everything in sound—whether vulgarly by radio-play effects and over-casting, or more ingeniously by wringing every dramatic implication out of the music itself. The latter is what Carlos Kleiber does in his new DG *Tristan*. The result is brilliantly sensitive, exacerbated, hallucinatory, almost dematerialised.

From the Prelude, it is clear that Kleiber's personal vision of the score is to guide every detail. The Staatskapelle Dresden—hardly recognisable from Janowski's broad, cogent readings at Rheingold and he will respond like chamber-players to Kleiber's fanatically subtle demands. The sound-engineering is impeccable, granted the usual artificial presence bestowed upon the voices—they impose themselves effortlessly, and don't have to pace themselves as for a live performance. Kleiber's Isolde is Margaret Price, who does not plan to enact the role on stage, and so

seizes this unique opportunity to invest it with every possible vocal nuance and colour. Her collaboration with Kleiber is complete, but she preserves her own authority of phrasing. By comparison René Kollo's *Tristan* seems a passive tool of the conductor, too boyish and gentle to make an equal match, despite the firm heroic noise at high points. His soft singing in Act 2 is

Wagner: *Tristan und Isolde*. Price, Kollo, Fassbender, Moll, Fischer-Dieskau, Kleiber/Staatskapelle Dresden. DG 2741 006 (five records).

Virgil Thomson: *Four Saints in Three Acts*. American Composers Orchestra/Orchestra of Our Time. Nonesuch 79035 (two records).

Poulenc: *La Voix humaine*. Prétre/Orchestre du Théâtre National de l'Opéra-Comique. EMI Pathé-Marconi 2C 069-12052.

Satie: *Le Pigeon de Méduse*. Ciccolini/Orchestre des Concerts Lamoureux. Other songs and pieces: Gedda, Mesplé, Bacquier, Van Pascal Tortelier. EMI Pathé-Marconi 2C 069-10749.

melting; the visions in Act 3 are fervent, but not freighted with any weight of experience. Stage presence might have made up the deficiency. Again, Kurt Moll's poignant Mark—exquisitely sung—needs the further noble gravity that his physical stature would ensure in a visible production, especially since Kleiber treats his music so flexibly: the King is a grieving Wotan, not just a betrayed Gunther.

In short, this is a nerve-end *Tristan*, electrified by Kleiber's insights (he deserves far more discussion)—a marvellous aural fantasy in which the principal dramatic relationships are never quite anchored. The Brangäne and the Kurnenai, Brigitte Fassbender and Fischer-Dieskau, are models of their kind.

Iris Murdoch used to contrast works of subjective "fascination" (example *Hamlet*) with works of objective "myth" (example *King Lear*). Kleiber's *Tristan* is continuously fascinating, too special to feel mythically rooted in the human condition.

Utterly un-Wagnerian, the "opera" that Virgil Thomson wrote with Gertrude Stein translates charmingly to records. *Four Saints in Three Acts* is the source of "Pigeons on the grass, alas": Miss Stein's libretto is all private word-games, and the only scenario the work boasts was devised by the original producer, Maurice Grosser so that something could happen on stage. Thomson's transparent score starts from Baptist hymns and adds snatches of mock-opera, too ruleless to pass for parody. With no particular aim, the music meanders, and it would be nice to have something to watch while it goes on; but it is very amiable and disarming. Poulenc's monodrama after Coteau, *La Voix humaine*, is almost too Wagnerian for its own good—his short-winded muse had to flail hard to make gestures of the required histrionic amplitude. But the stage action is only reeling and writing and fainting in telephone coils, a matter of affecting postures; the drama is all in the anguished voice, and Denise Duval (for whom Poulenc composed the piece) proves in the reissued recording to be as stylish, persuasive and moving as one remembered.

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DAVID MURRAY

Arts Guide

Exhibitions

HOLLAND
Diplomatic Relations between the Netherlands and the U.S. are celebrated in From New Amsterdam to New York, a collection of letters, paintings, diaries and photographs reflecting life in early New York. Amsterdam Historical Museum. Ends April 4.
Dutch contemporary artists, selected by Albert Wankmans. Museum Boijmans-Beuningen, Rotterdam. Ends April 4.
Rijksmuseum van Oudheden, Leiden: Egyptian hieroglyphics on papyrus up to 4,000 years old. Ends April 4.

ITALY
Florence, Palazzo Pitti: One hundred works from Dresden Picture Gallery. Ends March 4.
Rome, Galleria Nazionale d'Arte Moderna: Paintings inspired by Garibaldi from Fattori to Guttuso. Ends Feb 27.
Milan, Palazzo della Permanente: Twentieth Century paintings including Sironi, Campigli, Carrà, De Chirico and Modigliani. Ends March 4.
Milan, Museo Poldi Pezzoli: Zele and Leonardo: Traditions and changes in Lombard paintings, including Zele's Immaculate Conception from the Paul Getty Museum, Malibu.

NEW YORK
Metropolitan Museum of Art: Architectural drawings, furniture, photographs and even ceramics comprise

the hundred objects of Frank Lloyd Wright's dusted off to accompany the permanent installation of the living room he designed for the Farnsworth House. Ends Feb. 27. (5357100)

WASHINGTON
Whitney Museum: The 75th anniversary of the exhibition of The Eight, the group surrounding artist, and teacher Robert Henri, is being remembered with nearly half of the 80 paintings first shown at the New York Macbeth Galleries in defiance of convention established by the National Academy of Design. Besides Henri, works by Luke, Lawson, Shinn and Davies will recreate the origins of modern art in America. Ends March 20.
Guggenheim Museum: Retrospective of French Surrealist Yves Tanguy includes 125 paintings and works on paper from the early influence of de Chirico to a Connecticut insularity where he could contemplate his vague shapes and unidentifiable lunar surfaces in comfort. Ends Feb. 27. (6931390)

WASHINGTON
National Gallery: On the centenary of Edward Munch's death, a hundred paintings, pastels and photographs show the growing interest in Paris among artists of that time, including Munch, Dauter, and Vaillard, in this thematic exhibition. Ends March 6. See major series by sculptor David Smith are represented in the 50 large works in welded metal included in the exhibit. Ends April 24. (3572700)
Corcoran Gallery: The latest in the Corcoran's Biennials, a tradition go-

ing back to 1907, concentrates on regional artists of the American west with 30 living painters represented by 106 works. Ends April 3.

CHICAGO
Museum of Contemporary Art: 300 works from the superb modern Russian collection of George Costakis preserves the exuberant forms of cubo-futurism, suprematism and constructivism through the paintings and designs of Klun, Cusick, Rodchenko, and Malevich before their extinction by Stalin. Ends March 13.

LONDON
The National Portrait Gallery: Van Dyck in England—if not unquestionably the greatest, past Holbein, certainly the most prolific and lastingly influential of our Court Painters, establishing the image of romantic, doomed Cavalier grandeur in its final years. He could not have done this without an army of studio assistants and it is easy enough to recognise the fruits of the production line, but he was a wonderful artist for all that. He is a painter's painter, steeped in the works of the earlier Italian masters, and the worthy successor to his own master, Rubens. Ends March 20.

PARIS
Claude Gellée or Le Lorrain (1600-1682), as his name indicates, was born in Lorraine but spent his creative years in Rome. He was a painter of luminous landscapes and a poet of the sea. He influenced

Turner and Monet and was admired by Goethe and Keats. His love of nature, his sense of the English, yet his competitors failed to appreciate him fully. Thus many of the oils, drawings and engravings in this exhibition, significantly organised on the initiative of the National Gallery of Washington, will be seen for the first time in France. Grand Palais. Closed Tue. Ends May 16 (260 3926)

From Carthage to Kairouan, 2,000 years of art and history in Tunisia. Magnificent mosaics and a vast model of the Kairouan Mosque retrace the succeeding Phoenician, Roman and Islamic influences on art in Tunisia. Petit Palais, Closed Mon. Ends Feb 27.

The Hague School of painting: 160 oils and watercolours by 19th century Dutch artists depict moody the sea and the seashore in a peculiar mood or genre scenes and culminate gloriously with the beginnings of Van Gogh and Mondrian. The exhibition will go on to London, and The Hague, Grand Palais, closed Tue. Ends March 28 (261 5410)

VIENNA
Kunsthistorisches: Aspects of present day art in the Soviet Union from the Ludwig collection. Ends Feb 25.
Wiener Secession: Retrospective of Arlt Brauer including oil paintings, gouaches, tapestries, sculptures and jewellery.

WEST GERMANY
Berlin Nationalgalerie: 50 Potsdam easels: Development of video art in West Germany from 1963. Ends March 6.

Munich, Lenbachhaus, 33 Luisenstrasse: More than 200 paintings by the Russian artist Alexei von Jermolov (1864-1941), and 15 works of friends and contemporaries. Ends April 17.

Nuremberg, Kunsthalle, 32 Lorenzstrasse: This is the German venue of New American Realism, a much applauded show of paintings, water colours, drawings and sculptures from 1960 to 1980. Ends April 19.

Stuttgart, Staatsgalerie, Konrad Adenauer Strasse: Late 16th and early 17th century Italian masterpieces reflect the beginnings of Baroque. Ends spring 1983.
Frankfurt, Kunstverein, 44 Markt: Drawings and paintings depicting human beings from between 1900 and 1970 by Pier Pasolini, the Italian movie director. Ends Feb 27.
Düsseldorf, Kunsthalle: The show of the comprehensive survey of Henri Matisse. The 80 paintings include works on loan from Paris, New York, London and Moscow. They are supplemented by a dozen sculptures. The focal point of the show is the gigantic *La Danse*. Ends April 15.

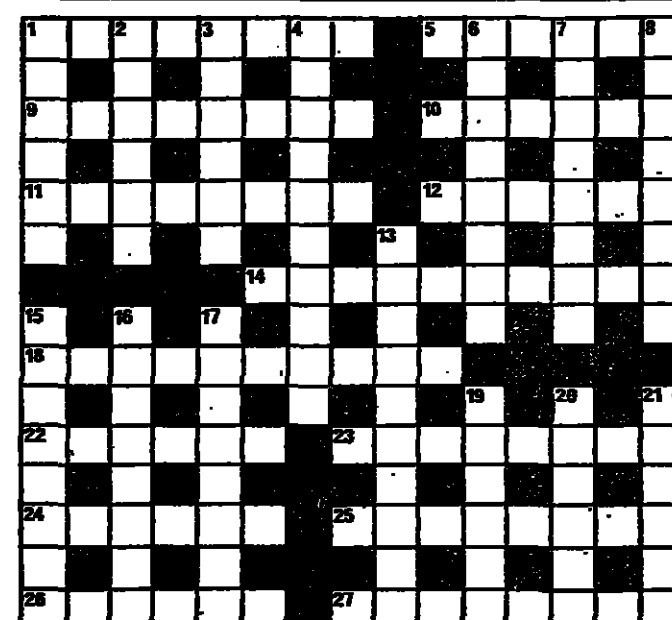
F.T. CROSSWORD PUZZLE No. 5,106

ACROSS

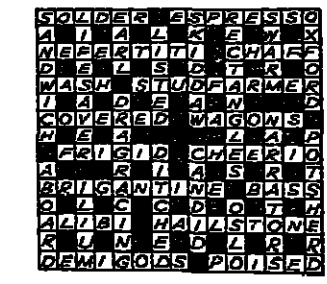
- 1 An air of grief (8)
- 5 Get a new escort duck! (6)
- 9 Arriving looking suitable (8)
- 10 Certainly fashionable act (6)
- 11 About three times worker is a renegade (8)
- 12 Lethargy among the last up ordinarily (6)
- 14 Where to buy drinks inside? (6-4)
- 18 Roman store rebuilt for Flamstead (10)
- 22 Farmworker plants two pounds in a row (6)
- 23 Fletcher's playmate in Texas (8)
- 24 True, Turkey borders this land (6)
- 25 Soldier entertains everyone a way to organise a dance (8)
- 26 German man in empty study may be drunk (8)
- 27 Encourages bridge players in one suit (8)

DOWN

- 1 Overcoat for mediaeval servant thanks to poet (8)
- 2 Grotesque bird has no company (6)
- 3 Figure it's right to support decorated Greek character (6)
- 4 Consumer area (6-4)
- 6 Faithful little girl and boy on time (8)
- 7 The odds on Scotsman being a player (8)
- 8 Signal to stop annoyed Tennyson's knight (8)
- 13 Declare solemnly a ship always at head of estuary (10)
- 15 Rough person is to us the depths of Hades (8)
- 16 Quiet time to make a stand (8)
- 17 Main guide (8)
- 19 Nowhere to develop his work (8)
- 20 Quintus treated chorea (6)



Solution to puzzle No. 5,105



FINANCIAL TIMES

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Thursday February 24 1983

A defeat for pay targetry

THE water workers' settlement is a serious defeat for the Government, and Ministers are not bothering to conceal their chagrin. It is hardly a surprising event, though, for the risk of such a confrontation is built in to the Government's whole approach to public sector pay, as we have argued repeatedly. The attempt to impose a low pay norm on a large and dangerously underfunded area of the public sector is an invitation to a battle of wits. Unless every skirmish is to be seen through to the bitter end, this is a dangerous undertaking.

The policy, it is true, has secured some notable successes, with moderate settlements and a growing reluctance to strike; but the determination which secured these results was based on a policy which left no room to recognise special circumstances. The report of the inquiry into the water dispute may show how far the water workers were justified in complaining of a relative decline in pay. What is already clear is that the workers believed strongly in their own case. A sense of grievance in a genuinely strategic industry was always liable to cause a nasty upset.

The trouble is that just because the policy is rigid, any damage could become widespread, as Ministers clearly recognise. The dispute teaches all the wrong lessons: pay is determined in a battle between the militant working class and the Government, and muscle wins.

Contrast

Negotiations with other key groups are bound to be tense. Government efforts to remind workers that pay lost in a strike is only slowly won back after a settlement are unlikely to make much difference. For militants, victory is its own reward; the main hope must be that workers in other key industries are not in a militant mood, as the miners have not been recently.

The contrast between peace in the coalfields and the solid strike in the normally peaceful water industry is a stark and chilling. The miners were not directly subject to pay targetry, and the political challenge which it implies. The Government constraint here consists solely of a limit on external finance for the industry. Since coal has to compete with other

Facade of unity in Algiers

ON THE face of it, the Palestine National Council has delivered a heavy blow at President Reagan's Middle East peace proposals, and that is the sense of the nine-day meeting which ended in Algiers earlier this week has been a set-back. But at least, on the most optimistic construction of the final communiqué, the U.S. initiative has not been categorically rejected. To that extent, Mr Reagan's plan remains just about on the table—or it would remain on the table if the Israeli Government of Mr Menachem Begin showed any interest in it.

The essence of Mr Reagan's plan was for the creation of some kind of Palestinian entity on the West Bank, falling short of a fully-fledged state, and in association with Jordan. Under pressure from the hard-line factions in the Palestinian movement, the moderates led by Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, were forced to concede a final resolution which rejected "consideration" of this plan without rejecting the plan itself. Whether this semantic distinction is important will be open to rival interpretations.

Concessions

Instead, the PNC has fully endorsed the more far-reaching peace plan adopted by the Arab summit at Fez last year, which calls for a Palestinian state on the West Bank with Jerusalem as its capital.

This Arab plan would require even greater concessions from Israel than the Reagan proposals, and would be that much more difficult to negotiate. If there is an optimistic construction to be placed on the PNC's endorsement of the plan, it is that the hard-liners in the Palestinian movement have been reluctantly persuaded to back a scheme which would, by implication, involve recognition of Israel rather than the destruction of the Israeli state. Moreover, it is inherently desirable that the Palestinian movement should keep in step with the Arab League.

Finally, the Palestine National Council has supported the idea of a confederal relationship between the West Bank and

Jordan. This may be interpreted as a tentative step towards one of the crucial elements in the Reagan proposals, and may thus help to keep the President's scheme on the table, even if the Council has formally refused to consider it.

Yet not totting up of all the marginal plus points in the PNC's final resolution can conceal two central facts. The first is that the effort to maintain a facade of unity between the rejectionists and the moderates has resulted in very little movement on those issues which could improve the chances of a negotiated settlement.

Facts

The second fact is that, even if there is some validity in an optimistic interpretation of the PNC's final resolution, it will make no difference unless Israel can be persuaded to look in the same direction of a negotiated peace process. Here all the evidence is discouraging.

The resignation of Mr Ariel Sharon as Defence Minister is eloquent testimony to the force of the Kahan report on the Beirut massacres; but his retention in the Israeli cabinet as minister without portfolio is equally eloquent testimony to the power of Mr Sharon's position in the government. Even if the Palestinian movement had been prepared to consider the Reagan plan, there is no evidence that Mr Begin would be willing to follow suit. On the contrary, his entire policy is directed at *de facto* absorption of the West Bank as part of greater Israel.

In an attempt to speed up negotiations on the withdrawal of Israeli and Syrian troops from Lebanon President Reagan has offered to guarantee the security of Israel's northern borders. But the response of the Israeli Government has been to reiterate once again that it will take care of its own security. Unless the U.S. can induce Israel to reconsider its attitude to the Palestinian problem—and it has had no success in this direction so far—the prospects for progress in the Middle East look grim indeed.

BRITAIN'S water workers will return to work this morning after 31 days of the industry's first-ever all-out national strike—so ending one of the most extraordinary industrial disputes in the UK in recent years.

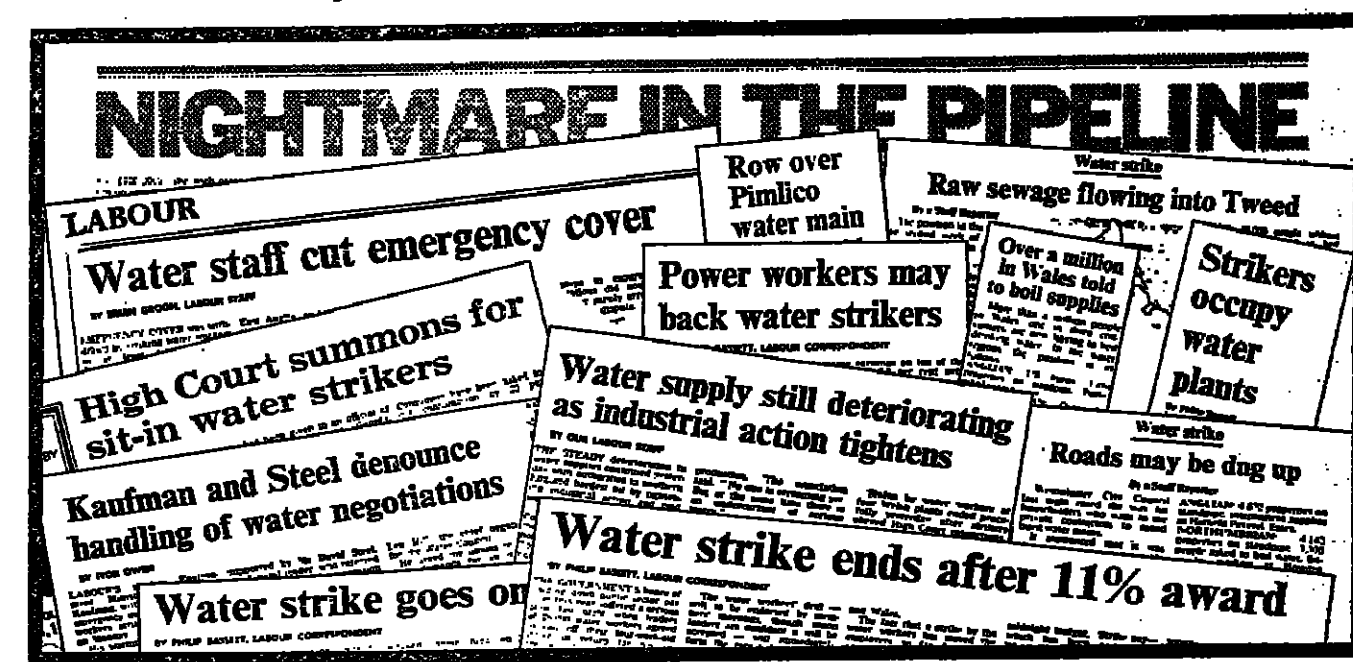
Extraordinary, because few thought it would ever happen at all—and when it did, its effects were nowhere near as dire as had been predicted. Extraordinary, because the normal grim combat of a strike was turned at times into farce mainly by a series of industrial relations gaffes by the employers. Extraordinary, because of the rock-solid support for the strike throughout by union members. Extraordinary, too, because the whole dispute has involved only 28,000 workers. Most extraordinary of all, because of the scale of the unions' achievement in the final outcome: the claims that this is the first major trade union victory since the Government took office may well be justified.

Following the agreement to return to work reached late on Tuesday night on the basis of the Johnston committee of inquiry, all sides involved in the dispute were yesterday taking stock, examining the strike's likely impact in key areas.

● **The Government.** The strike marks the first real failure of the Government's "resolute approach" in dealing with the unions. Since taking office in 1979, the Government has been determined, virtually at whatever cost, to sit out and win the big strikes which have been launched annually—all of them in the public sector. Since 1980, the Civil Service in 1981, the National Health Service and three rail strikes in 1982. Only the miners' strike in 1981 over pit closures forced a swift Government retreat, and even then the climbdown has been clawed back by a piecemeal but constant programme of closures by stealth.

Backed up by rising unemployment and three tranches of labour legislation, the Government's strategy has been remarkably effective. The same approach was tried with water, with the Government in November in effect instructing the water employers not to make a projected 6 per cent pay offer which might have led to a considerably less expensive settlement at about that level—but to offer a 4 per cent instead. That was in line with its policy of trying to hold down public sector pay.

In retrospect, with a deal which even the employers acknowledge will push up average earnings by 10 per cent, this move could hardly have been more damaging. It enraged the unions, and despite the pro-Conservative sympathies of most of the regional water authority chairmen, distanced the employers who were already troubled by the Government's surprise abolition last July of their umbrella body, the



National Water Council

Since then, the Government's supposed policy of non-intervention in industrial disputes has looked increasingly ragged. When Mr Len Hill, chairman of the employers' negotiating committee, made his famous offer of £10 a minimum from productivity improvements have already brought the manual workforce close to its optimum level, all the Government can hope for is that the deal will be seen as an aberration which will not flow through to the other key areas of gas and electricity supply.

Industrial relations managers in these two utilities have been among those most worried by the knock-on effects of a high water deal, and settlements in gas and power are bound to be inched up.

But the knock-on effect is not a simple one. Gas and power is clearly far in excess of the current general level of pay settlements.

Behind the accusations about pricing themselves out of jobs, which do not easily apply in a labour-efficient, capital intensive industry such as water where productivity improvements have already brought the manual workforce close to its optimum level, all the Government can hope for is that the deal will be seen as an aberration which will not flow through to the other key areas of gas and electricity supply.

Other Government interventions, particularly by Mr Norman Tebbit, Employment Secretary, have hardly been helpful, though they may be as significant: some of the mud thrown by Mr Tebbit when he attacked the constitutional validity of the unions' pre-strike ballot may stick in the atmosphere created by his Green Paper on union democracy; and the water strike has led both Mr Tebbit and the Institute of Directors to force no-strike agreements in essential services back on the political agenda.

● **Pay.** With a deal on earnings 31 per cent more than that won by the miners, traditionally one of the highest settlements in the pay round, the Government's hopes of containing the level of pay increases this year, especially in the public sector, have sustained a setback. Even though the unions and employers are still arguing about its actual value, the deal

BRITAIN'S WATER DISPUTE

The pay strategy springs a leak

By Philip Bassett, Labour Correspondent

Government and employers may therefore try to present the water settlement as a one-off deal. While true, to do so is in itself dangerous from their point of view, in that it vindicates if only to some extent the water unions' claim that they had fallen behind on pay.

Dr Tom Johnston, the chairman of the inquiry, has still to pronounce in his final report on the issues. As yet, then, the only pay policy victory is in the astirring thinking of the earlier Buchanan mediation report, whose terse rejection of comparability because of the current economic climate stands as a precedent which other employers will inevitably deploy.

Employers. The water employers' record in the dispute is poor, though perhaps if the

The strike will give new heart to the trade unions... it will be taken up as a rallying cry

workers are already beginning to mutter about their traditional differentials being eroded by the water deal. The unions involved are bound to press for their members' interests as hard as the water unions pressed for theirs.

The complication is that the General Municipal and Boilermakers' Union (GMBU) is now the majority union in all three public utilities. The knock-on effect may well then be double-edged. Having just fought a case based on the pay gap between water and gas and electricity, which has cost it more than £1.5m in strike pay alone, the GMBU is unlikely to undo the outcome of the water strike by reaching deals in gas and power which will widen that gap again.

endeavour in my humble way to deliver it, I suppose."

Mistake followed mistake. Mr Hill's £5-£10 figure became 50p overall. Four per cent was upped to 5 per cent, then to 5.5 per cent, then to 7.5 per cent. This was then "discovered" to be really 8.5 per cent, but under Johnston has reverted to 7.5 per cent. The basic rate increase is 14 per cent, the consolidated basic 8.9 per cent, the overall increase 10.4 per cent, the annualised increase 7.8 per cent, or really 5.5 per cent—all employers' figures.

Such a blitz of figures hardly reflects clear thinking. Even though the employers' actual evidence to the Johnston inquiry was cogently hard-headed, the unions were able to exploit the presentation quagmire.

Taking account of the rough estimate of about £10m savings from non-payment of wages during the strike, the payroll cost over 16 months of the deal is put at about £24m. For that, the employers have got the strike called off, but they have also some, if minor, concrete advances, such as the introduction of more flexible working, which it took British Rail two bitter strikes to achieve and the movement to non-cash payment of wages.

● **Unions.** The importance of the strike to the water unions is obvious. Even taking the employers' earnings figure of a 10 per cent rise, they have won a very high deal. In current economic circumstances, the importance of the strike to the wider trade union movement could be considerable. It will give new heart to a movement cowed by unemployment and rejected by the steady indifference of the Government. It will be taken up as a rallying cry. It will also have the unlikely effect of projecting Mr David Bassett, GMBU general secretary, as a populist victor—though that is perhaps not so odd in a dispute which has seen Mr Eddie Newall, the unions'

chief negotiator, seem like the employer—calm, quiet and rational—and Mr Hill seem like the union man—belligerent and austere. That such a boost to the union movement has been achieved in the water workers' case is even more peculiar. Though the unions' evidence to the inquiry was described by one union official as "bombproof", it explored fully the gap between water workers' pay and that in gas and electricity. It did not argue the case on detailed, job-for-job comparison grounds: the employers failed to exploit this. Equally, the unions took the day without winning over the public: in contrast to the NHS dispute, where low pay won sympathy, average earnings of £184.90 could not. The odd result of this, though, was a relative indifference by the public to a strike which did not affect too many consumers.

● **Industry.** Perhaps because the recession had already reduced demand—remained largely unaffected though some small-scale lay-offs occurred. Some 3m consumers were cut off, and these supplies will not be reconnected immediately. A more extensive long-term effect is likely to be the damage done by untreated sewage being poured straight into rivers, particularly following a lengthy effort by water authorities to clean up the UK's river network, which in many cases has now been jeopardised.

● **Arbitration.** Mr Pat Lowry, Acas chairman, and his team have enhanced their reputation. They have been determined to see the dispute resolved, and have worked hard to achieve a result. The collapse of the final inquiry as a team, so that the final judgment had to be made by Dr Johnston alone, is the only point casting a shadow of suspicion on the value of the Acas involvement.

Finally, when the union trumpeting has stopped and the employers have stopped licking their wounds, both sides may well unite in a joint declaration to avoid a repetition of the strike, based on a simple reluctance to take each other on again. The conclusion being drawn yesterday on all sides is that in industrial relations, the south remains the same: clout will win, and muscle means money.

Men & Matters

Sales register

The marketing powerhouse that drives the IBM corporate empire has claimed another victory.

From the ranks of the office equipment and computer giant's draconian sales force John F. Akers, aged 43, has emerged as the number two man at the \$34.5bn-a-year company.

A Yale graduate who joined IBM as a sales trainee in San Francisco in 1960, Akers was appointed president in a management reshuffle on Tuesday which clarifies the corporate succession.

Akers, who has a reputation as a white-knuckled marketing man, joins John Opel, aged 58, IBM's hard-driving chief executive who became the company's sixth chairman, succeeding Frank T. Cary, aged 62, who has stepped aside after 10 years in the post. The executive reshuffle begins a management transition begun several years ago.

Most recently, Akers was in charge of the company's information systems and communication group, one of the three main divisions within IBM. "He is a hard hitter who has shown he can get results," said one Wall Street IBM watcher yesterday.

As a senior vice-president, Akers beat other contenders for the president title, most particularly Paul J. Rizzo, aged 55, a senior executive with a background in corporate finance and planning who was named vice-chairman, a post which has been vacant since 1977.

"IBM is stacked three deep with seasoned executives," Ulrich Weil, a computer industry analyst with Morgan Stanley, the Wall Street investment bank, said yesterday.

But Akers's marketing experience was almost certainly the decisive factor. IBM is a company founded on its well-oiled marketing machine and on the heritage bequeathed by Thomas

Watson, an Ohio farmboy turned travelling agent and sewing machine salesman who built the company.

The top management changes are not seen on Wall Street as signalling any major redirection of the company, rather a continuing emphasis on sales and marketing strength. Last year this strategy, under the direction of Opel, who has effectively been running the company for the past two years, led IBM into the personal computer market for the first time—a move which has proved to be very successful.

High spirits

Hong Kong's years of cheap booze and fags came to an end yesterday when Financial Secretary John Bremridge slapped on king-size tax increases. A packet of 20 American cigarettes will now cost around 65 pence, against a previous 40 pence—still not a price likely to cause Londoners to shed tears of sympathy. A bottle of that other everyday necessity, champagne, goes up from around £9 to around £10.50.

But Bremridge has chosen wisely: the spot to hit hardest. Duty on a litre of brandy goes up from £2.70 to £6.70—compared with a duty increase on other spirits from £2.10 to £4.50. Hong Kong's drinkers are the highest per capita consumers of cognac in the world. Not just any old cognac either—most locals won't sniff at anything less than VSOP.

Lately, however, local industrialists have been calling for drinkers to shun cognac. Not for health reasons, but because Hong Kong's digital watch exports to France are being constrained by French quotas.

The local watch trade association has attempted to organise a brandy boycott by way of retaliation, though in recent weeks the idea has been



rather swamped by the alcoholic New Year. Bremridge's brandy tax hike now offers the drinker a virtuous choice: sip cognac, and help close the budget deficit—or shun cognac and give moral support to the Hong Kong watch industry. Either way, a timely gesture.

Fourpenny one

Gone are those carefree days when an Englishman could say: "I don't care a groat."

Such is the financial vigilance of Treasury Ministers that they are now legislating in the Commons to end a series of payments that originate from the time the groat was in circulation.

One of the clauses in the Miscellaneous Financial Provisions Bill will enable the Treasury to cut administrative costs by buying out an annuity of £16,217 which the Duchy of Cornwall has been receiving since 1833 to compensate for earlier duties it levied on the coinage and on

The Treasury will pay the Duchy what is termed "reason-

able compensation," calculated on the investment that would be needed in an appropriate Government stock to provide an income equivalent to the redeemed annuity.

Worldly wise

Nearly four times as many people recognise ET as Chancellor of the Exchequer, Sir Geoffrey Howe, according to a poll by the magazine "Movie Star".

Social psychologist Dr David Ingoby said it confirmed the tendency for people to remember pleasant things but push anything unpleasant to the back of their minds.

But just wait until the Budget...

Fits the bill

There is always keen competition among MPs to secure the brief for the Commons Budget statement for introducing a Ten Minute Rule Bill.

This is the way of publicising a pet project which is unlikely to reach the statute book. And on Budget Day, of course, not only is there a packed, if occasionally impatient, House but the Bill is broadcast for the only time in the year.

On March 15, the spot will be taken by Dr Edmund Marshall, Labour's psephologist and mathematician from Google. He will seek leave, appropriately, to bring in a Bill "to provide for the annual review of arrangements for the broadcasting of parliamentary proceedings."

Economic cycle

An economist: One who will know tomorrow why the things he said yesterday did not happen today.

Observer

WHAT IS HAPPENING IN FINANCIAL FUTURES

The Banker, in the April issue, will be discussing the international opportunities for expanding the activities of Financial Futures markets in London, the U.S. and Bermuda. To be included:—

- * LIFFE, the first six months trading experience.
- * Innovations and competition among the U.S. exchanges: Chicago, Kansas, New York, Philadelphia.
- * The impact of stock index contracts and the emergence of options on futures.
- * The prospects for the electronic International Financial Futures Exchange of Bermuda (Intex) due to open in the spring.

This important study will provide a significant opportunity to banks and financial institutions wishing to advertise their commitment and experience in these markets.

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ECONOMIC VIEWPOINT

Job thoughts from the Mersey

By Samuel Brittan

THE PROBLEM with controversial economists is that their work tends to be accepted or rejected on political grounds. Yet if there are any good, relevant for people of different political beliefs, and it will be possible to derive alternative policy suggestions different from their work.

These thoughts are brought to mind by a report *Unemployment, Cause and Cure*, by Prof. Patrick Minford and his associates at the Liverpool Research Group. It will be published by Martin Robertson on March 24 (Price £12.50). The book should be judged on its own merits, but it is known that Prof. Minford's work is taken seriously in government circles.

Minford's study is concerned essentially with union monopoly. All monopolies work by reducing volume to obtain higher prices (not rising prices) and unions are no exception. Union monopoly pushes up wages per hour at the cost of

Rational self-interested moderates

reducing the number of man hours worked in the unionised sector. The danger to employment has nothing to do with extremism or subversion. It is in the nature of labour monopoly and can be exercised just as much by rational self-interested moderates.

The socially beneficial role of unions is to represent individual employees and protect them from harsh treatment or discrimination. The monopolistic collective bargaining function is at best a promoter of a dual labour market where the better paid unionised sector and a second, submergent sector into which the less fortunate are crowded. If the displaced workers are unable or unwilling to find places on the secondary labour market, unionised pay settlements serve to increase unemployment.

Unemployment will worsen if either union power increases or unions make more use of their existing power. The former

influence can be established easily enough from the growth in union membership. According to official figures, the number of union members in the UK grew from 10.5m in 1959 to 13.5m in 1979, representing an increase from 45 to 58 per cent of total employees. (The percentage of workers covered by union agreements was higher—about 70 per cent.) The number of union members fell back in the ensuing recession to 12.2m in 1981, but because of the fall in total employment, the union percentage fell only a couple of points.

The Minford model of unemployment is quite simple. Over a short period (which he regards as shorter than most other economists) unemployment can be swollen or diminished by two economic shocks or by unexpected changes in monetary or fiscal policy. But the underlying rate (which corresponds to the Non-Accelerating Inflation Rate of Unemployment, or NAIRU) which Minford still calls the "natural" rate and which he estimates at 2m to 3m depends, in his view, on the interaction of union monopoly power and the tax and benefit system.

The mechanism is shown in the accompanying table (which is not to be found in the published volume). There has been a major upswing in unionisation over several decades. On Minford's model, if unionisation had remained at the 1955 level, there would have been a modest £11 a week differential between union and non-union wages. Average wages for male manual workers would have been only about £117 per week compared with £140 actually recorded last November. On the other hand, a million or so extra people would have been employed.

Increased unionisation has thus raised both the average wage and the unemployment rate. Of course, no published figures for the union/non-union pay differential, but Prof. Minford estimates that the average pay level in the unionised sector at the end of last year was £160 per week. The non-unionised workers were, he believes, crowded into occupations paying, on average, £90 to £100 per week. This normal earnings level, he suggests, was only 61 per cent above the typical

Union and Non-Union Pay and Benefits

| November 1982, £ per week Male manual workers | | |
|--|----------------------------------|------------------|
| | Without increase in unionisation | Estimated actual |
| Average earnings | 117 | 140 |
| Union wage | 120.5 | 160 |
| Non-union wage | 109.5 | 94 |
| Grossed up benefit income | 88 | 88 |
| Actual benefit | 70 | 70 |

Source: Liverpool Research Group

Workers displaced by union monopoly go on to the dole—or into the submerged secondary sector

receipts from social security when unemployed, after allowing for tax and expenses. The estimates will of course be countered by other experts. But they are much less surprising than they may seem if we reflect that the typical non-union manual worker is not a well-paid professional but, say, an unemployed electrician who washes dishes or (in Liverpool) drives taxis, or a young person in a dead-end job.

The question that Minford is trying to answer with such examples is the following: "Can union monopoly bargaining possibly price people out of work, when they can get a job in the non-union sector?" His response is that as a result of workers being crowded into that sector, pay rates tend to drop to a level not much better than the social security minimum. In fairness, one should quote Prof. Minford's actual words: "There is nothing in the analysis to suggest otherwise than that unemployment is unpleasant and degrading." But "the alternatives to unemployment, non-union jobs at non-union wages, are even less attractive."

One half of Minford's reform

programme consists of measures to tackle the "unemployment trap," i.e. to increase the gain from taking a job as opposed to being unemployed. His first listed item is to introduce a maximum statutory ceiling or "cap" of 70 per cent for the ratio of total unemployment benefits to net previous income in work. This is to be combined with tighter work-seeking tests for the granting of benefit.

As I am going to disagree with the cap—because, for some low-paid workers, a 70 per cent benefit ceiling will bring real hardship—it is only fair to point out straightaway that Minford combines it with proposals for raising child benefit by £2.15 to £8 per child and raising personal income tax thresholds by 40 per cent over two Budgets. He estimates the maximum net cost of his measures—before the full revenue feedback from more employment—at £1.5m in 1984-85.

It does not cost me anything to oppose the cap; indeed I benefit from fewer unpleasant letters. But there is still a flaw in the proposal, apart from its being possible to pay too high a human price even for reduc-

ing the published unemployment percentage. (In Continental countries where it is in force, productivity, real pay and benefits are all higher.) The basic flaw is to attempt to tackle the employment-destroying effects of union monopoly by penalising those priced out of work and therefore forced into the unenviable choice between the dole and a search for employment in the inferior secondary labour market.

To say that the non-unionised secondary market always "clears" is, as Minford recognises, a matter of method and definition. Let us suppose that, as in the Great Depression in the U.S. in the 1930s, the best way for an unemployed man to price himself into work is by selling shoe laces at the street corner (and not many of them at that because of the other shoe lace sellers' competition). Is it sensible or necessary to keep the dole below the level of shoelace takings to prevent people registering as unemployed? Would it not be better to tackle directly the causes of an absence of "real jobs"? For this reason I have much more sympathy with the Minford measures for subjecting labour monopoly to the full rigour of anti-monopoly law than for his dole limit.

Minford (and his lawyer associates) have three specific proposals on the union side. They are: 1—Any contract contingent on the union status of the employee would be invalidated. Closed shop agreements, explicit or implicit, would be "null and void."

2—Special immunities would be withdrawn from unions. Strikes would be subject to action for damages unless clauses authorising strikes were expressly written into collective agreements. 3—A Labour Monopolies Commission would investigate breaches of competition in labour markets—roughly on the lines of the Monopolies Commission.

Lawyers and industrial relations specialists will no doubt dispute the details. But there is still much to be said for them. The desirable role of unions is to protect individuals—especially the weaker and more vulnerable—against harsh treatment; to add "voice" to

the somewhat feeble threat of "exit" among the weapons of the unfortunate, the bullied and the downtrodden. The proposed change should not reduce the union role here and may even enlarge it.

If the distribution of wealth and income resulting from a free labour market is unsatisfactory, the appropriate reform is to try to redistribute capital holdings (remember Barry Riley's and my North Sea equity for all)—not to try to rig pay rates in the market place.

A final thought on the unemployment trap and social security benefits. However unlikely it seems today, it is all too possible that a major economic upturn might not go very far before it ran into labour bottlenecks (side by side with continued unemployment) to the fall will be the buyers' perception that at such-and-such a level oil needs to be snapped up against a more expensive future.

Ways of cutting unemployment

In fact oil buyers have been making the price for some time. There is a strong case for saying that it was the buyers who drove the price of oil up to its 1979-80 peak in the wake of the Iranian revolution: they decided the price would go through the roof and so they decided to stockpile massively. The habit of buying \$34 oil died hard. The International Energy Agency played its part in keeping the consumers happy at this price. For the best motives it was consistently misleading about the short-term market prospects when it warned that any weakening of the oil price should not be taken for granted.

With the oil price at this high level Opec found itself firmly in the production sharing business and not in the price setting business. It tried and tried and ultimately failed to carve up its dwindling corner of the world's energy market. And with its failure the spot price developed rapidly as THE trading price of oil and not just a Glendorella upstaged by her domineering sisters, the long-term contracts. Now that the ascendancy of the customer has become so visible, what should Western Governments do about this unwanted — one even suspects unwanted — freedom of choice? In purely economic terms there is a case for enjoying the downward swoop of the roller coast-

Lombard

Come back Opec all is forgiven

By Nicholas Colchester

THIS WEEK all eyes turned to Riyadh in the sustained illusion that the Opec ministers still have it in their power to make or break the oil price. Yet these ministers were not really arguing about price at all but about production volumes—about getting an adequate share of the action in a market over which they have lost control. The Opec reference prices are today like an old price list fluttering through the broken window of a closing-down sale.

It is buyers who are now making the oil price. They will decide how far it tumbles because the only short-term limit to the fall will be the buyers' perception that at such-and-such a level oil needs to be snapped up against a more expensive future.

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With the oil price at this high level Opec found itself firmly in the production sharing business and not in the price setting business. It tried and tried and ultimately failed to carve up its dwindling corner of the world's energy market. And with its failure the spot price developed rapidly as THE trading price of oil and not just a Glendorella upstaged by her domineering sisters, the long-term contracts. Now that the ascendancy of the customer has become so visible, what should Western Governments do about this unwanted — one even suspects unwanted — freedom of choice? In purely economic terms there is a case for enjoying the downward swoop of the roller coast-

ter. Yet Mr Ted White, of Petroleum Economics, impressed a telling caveat upon me recently. Energy in all its forms is a strategic commodity, vital to modern life, for which there is no substitute. The cheaper oil becomes, the more it ousts competing forms of energy and becomes a strategic commodity in itself. This was the searing lesson of 1973.

The cost of reaping the benefits of a lower price for the most convenient form of energy is one of geopolitical risk. Mr White reckons that 75 per cent of the world's estimated oil reserves which cost less than \$20 a barrel to recover are located in the Arabian Gulf, the USSR and China. This oil will supply our needs at a lower price, but does the West want to become dependent upon it? The erosion in the Middle East of the Pax Americana (an erosion which, paradoxically, undermined Opec's unity) argues against the West becoming too wedded to Gulf oil, let alone oil from the other two.

While western industries and consumers would like to enjoy the new energy ride, western governments will not want them to. France would seem an obvious example of a country that should revel in Opec's fall. Yet France has invested heavily in energy independence and will be loath to see its nuclear programme turned into a white elephant. Already it is clear that the French Government is not going to pass lower crude prices onto the consumer but will make up the difference in tax. It seems likely that the British consumer too will be "protected" from the delights of cheap fuel as the Government replaces a dwindling flow of revenue from the North Sea with higher taxes on energy consumption.

Tax, investment in alternative energy, a wobbly banking system and geo-political fears—these factors will propel western governments towards the interventionist, bureaucratic nightmare of arranging among themselves what, till now, was perforce provided courtesy of Opec.

Letters to the Editor

The Government's main economic achievement

From the Economics Partner, I. Messel and Co.

Sir,—In Lombard on February 21 Samuel Brittan argues that it would be futile to seek a balanced budget because of deflationary problems. He emphasises three—the cyclical variation of the budgetary position, the scope for inflation adjustment to the public sector accounts and the treatment of capital expenditure.

In the last few years Mr Brittan has been an articulate and effective supporter of the Government's medium-term financial strategy. This strategy has involved gradual reductions in the ratio of the public sector borrowing requirement to gross domestic product. The result, that Britain now has the smallest budget deficit in relation to national income in the industrialised world, has contributed very significantly to the deceleration of money supply growth and to the slowdown of inflation. This has been the Government's main economic achievement.

Every one of the three objections to a balanced budget raised by Mr Brittan could equally well be directed against the medium-term financial strategy. Thus, the familiar argument that the PSBR should be allowed to rise in a recession, because of the effects of lower economic activity on tax revenues and unemployment benefits, could be used to criticise the MTFS. The essential purpose of the MTFS was to ensure that the PSBR declined year after year whatever the level of demand in the economy. Why did Mr Brittan not condemn the MTFS because of this difficulty if he believes that it is so awkward for a balanced budget proposal?

Again, Mr Brittan had no qualms about specifying the PSBR as the appropriate budget deficit concept for the MTFS, although it includes all capital expenditure by the public sector. But when he discusses a balanced budget he observes that "the most respectable

peoples" believe that public capital expenditure can be "legitimately financed from borrowing." Are we to conclude that the MTFS was not respectable?

Mr Brittan now sees some relevance in adjusting the PSBR for inflation. But the MTFS always referred to the nominal PSBR, not the "real PSBR" (however that may be defined). Mr Brittan seems to think that the nominal PSBR was valid in the context of the MTFS, but that the real PSBR is right in assessing a balanced budget. How is the change of view to be justified?

The arguments Mr Brittan now uses to reject the idea of a balanced budget could have been advanced by him in 1980 in criticism of the MTFS. In fact, he was a keen advocate of the MTFS and it has been a great success. Tim Congdon, P.O. Box No. 521, Winchester House, 100, Old Broad Street, EC2

Building societies' boards

From the Chairman, Building Societies Members Association

Sir,—Mr Weir (February 15) makes a wrong assumption about my views. What I challenge is the routine pre-emption of the electoral process which occurs in those building societies where there are contested elections for seats on the board. Existing directors have the right and duty to recommend succession to the board, but that is only to guide and recommend. "Casual" vacancies often occur in a far from casual manner. The essential question for answer by Mr Weir is why those candidates with board endorsement cannot stand in a normal election. If all is well within a society it should be rare for members to fly in the face of advice from the board, but democracy entails giving the members the chance to do so.

Mr Weir defends the "unreasonable" practice of requiring voters to use multiple votes and thus perhaps to be compelled to vote in favour of candidates whom they would oppose: "plumping" in local elections is open to the same objection as Mr Weir expresses in the case of building society elections yet there seem to be no practical problems. At worst, asterisks on ballot papers are in inducement to impulse voting which is surely not the method by which directors seek to be elected. Sometimes asterisks confuse by asserting as eligible for "re-election" those whose previous board service was by the invitation of the existing board. At best the attempt "merely to inform" members is superfluous since boards invariably make use of the directors' report to give this information. Surely a member may be expected to retain information from one paper to another, or in some cases from one side of the same piece of paper to the other?

May I commend to Mr Weir and his association the advice of the Electoral Reform Society on the use and effect of marks on ballot papers to denote particular candidates. Mr Weir chose not to comment on the legalistic withholding of annual returns of societies from members until after annual meetings at which board members are elected. Perhaps he can enlighten readers as to the present policy of the building societies association in this matter.

F. J. Punt, Building Societies Members Association, 107, Pilton Street, Barnstaple, N. Devon.

Taking a tip can be costly

From Mr A. Shaw

Sir,—In the penultimate paragraph of "Taking a tip can be costly" (February 19) Mr Lawson compares tipping shares with tipping racehorses. Surely they are exactly the opposite. You would keep quiet about a racing certainty so as not to lessen the odds. You tell everyone about a share to raise the price — the more buyers after your purchase the better.

A. Shaw, 11, Furzehill Crescent, Halfway, Sheerness, Kent.

Credit insurance — definition

From the Managing Director, Credit and Guarantee Insurance

Sir,—May I refer to the article (February 19) about the insurance, available to individuals who borrow money, against misfortunes such as unemployment, accident and sickness. In the U.S. such cover is often termed "credit insurance" and, although the concept of the cover has crossed the Atlantic, it would be confusing if the term became part of business parlance in our country.

In the UK, and in all the industrial countries of Europe, "credit insurance" relates to the protection of traders and manufacturers against bad debt losses directly caused due to the default of other commercial parties with whom they have a

contractual relationship. The majority of transactions are underwritten in one or another form of customer default insurance. The second category is supplier default insurance. The established generic term for customer default and supplier default is "credit insurance."

Perhaps the American insurance companies concerned can be persuaded to market their services by using a name which exactly describes the cover they offer.

V. J. Fowler, Credit and Guarantee Insurance Company, Colonial House, Hinxton Lane, EC3

The mails must get through

From Mr M. Mitchell

Sir,—The absurd situation which arose over the AB2 allotment letters highlights the nonsensical arrangement of dividing the mail into "first" and "second" class. This can only be done by employing people to sort and then hold the mail in order to ensure that they arrive later—the cost of this extraneous operation being paid for by the premium on so-called first class mail. It is common experience that this by no means always occurs, and the most recent example of human error is highly unoriginal. It is surely time that this was discontinued, since the sole objective of the Post Office is to deliver mail safely and in the minimum time. If we revert

Destroying the drug fields

From Mr K. Cleary

Sir,—Mr S. Taylor asks (February 18) why we cannot destroy drug peddlers' raw materials at source. We could, of course, for international agencies are quite aware of just where those drug growing areas are.

The problem lies in persuading national Governments to cut through the matrix of crime, corruption, peasant economy interests and foreign exchange self-interest so that they can destroy the drug fields.

In a former career I was much involved in trying to combat drug traffic in South East Asia. I and many other law enforcement officers in many other countries, failed of course. We were searching for Mr Taylor's thousands of needles in an impenetrable, grotesquely profitable drugs haystack. We continue to fail. Kenneth Cleary, Sunningrove, Cuckoo Lane, Clifton Hill, Acon.

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| 23.5 | 23.5 |
| 22.6 | 22.6 |
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COMPANIES REFILE FOR PROTECTION

New U.S. move on Japanese steel

BY PAUL TAYLOR IN NEW YORK

THE AMERICAN Iron and Steel Institute (AISI) and eight major U.S. steel companies yesterday refilled a petition seeking protection against Japanese steel imports.

The AISI and the major U.S. steelmakers had withdrawn the Section 301 petition, at the end of last month, which was originally filed on December 16, in order to give Mr William Brock, the U.S. trade representative, time to try and negotiate a voluntary limit on steel shipments from Japan.

Under the terms of the petition the U.S. steelmakers are seeking to restrict Japanese steel imports by 1.75m tons a year - about a third of current imports from Japan for four years together with other restrictions, including a 25 per cent import

levy on Japanese imports to reflect the undervaluation of the yen.

Mr David Roderick, chairman of the institute, said, "the refiling action has been taken reluctantly in view of the good faith efforts of Ambassador Brock and the Japanese Government to resolve the matter."

However, he said: "It is quite clear to us that past injury and future injury are not going to be avoided by well-meaning but vague words. We believe a more definitive understanding removing all harmful, unfair trade abuses, is vital to the well being of the domestic industry."

He expressed optimism that a review of the petition would result in a "reasonable settlement" of the industry's grievances.

Under the terms of the agreement between the Institute and Mr Brock which led to the withdrawal of the petition the trade representative promised that if the petition was refilled he would decide by the end of this month whether to actually investigate the charges of unfair trade practices.

The eight steel companies which are supporting the petition are Armco, Bethlehem Steel, Cyclops Corp, Inland Steel, Jones and Laughlin Steel, National Steel, Republic Steel and U.S. Steel.

The original petition was filed following an agreement last year with European Steelmakers under which the European producers agreed to reduce exports to the U.S. by about 1m tons a year from about 6.5m tons.

The U.S. Steel companies have claimed that Japanese companies have been offloading about 1.75m tons of steel onto the U.S. market a year that would otherwise have gone to the European market had it not been for an agreement reached between Europe and Japan four years ago.

Two weeks ago the U.S. International Trade Commission ruled that Sumitomo Metal Industries exported goods to the U.S. at unfairly low prices under an anti-dumping investigation.

Last year, the U.S. imported about 5.185m tons of steel from Japan, down from 6.22m tons in 1981. However imports have been taking an increasing large share of the depressed U.S. market with total imports reaching a market

Employers angry over UK water workers' pay deal

By Philip Bassett and Peter Riddell in London

THE UK Government and employers' organisations responded furiously yesterday to the water workers' pay deal, which increases average earnings by 10 per cent. At the same time militant union leaders, buoyed up by the outcome of the 4% week strike, gave fresh warnings of new industrial trouble.

Led by Mrs Margaret Thatcher, the Prime Minister, the Government attempted to play down the size of the increase awarded on the basis of the findings of the Johnson committee of inquiry, and warned that it would lead to job losses.

The Prime Minister and Mr Tom King, the Environment Secretary, both yesterday made plain that the total rise was far too high. They warned that there should be no increase in water rates and charges for customers and the increased cost should be found from economies in operating and manpower expenses.

There is also considerable irritation among ministers about the way the commission of inquiry operated which, it is felt, was not an independent assessment but negotiations at second hand.

In a speech to the Institute of Directors, Mrs Thatcher stressed that the inquiry had rejected the unions' claim for comparability with gas and electricity workers, the final increase was less than claimed by the unions, and that the union members would take two to three years to recoup pay lost during the strike.

During her speech, Mrs Thatcher delivered a strong attack on the abuse of power in public monopolies, arguing that large wage increases meant fewer jobs. "It is no good the unions demonstrating against unemployment if by their deeds they are helping to cause it."

In the House of Commons, Mr King, attacked the deal as "far too high - significantly above the rate of inflation and more than can be justified."

Sir Terence Beckett, director-general of the Confederation of British Industry, said the deal was "well out of line with settlements elsewhere in the UK and well above the settlements being made by our principal overseas rivals."

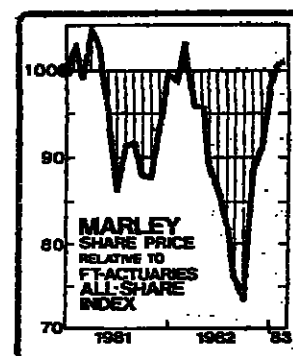
Describing it as the product of "out-moded, self-centred type of trade unionism based on comparability and leapfrogging," he insisted it would only result in more unemployment.

Mr Rodney Bickerstaff, general secretary of the National Union of Public Employees, described the water deal as a "breakthrough."

Anger over size of award, Page 8; pay strategy springs a leak, Editorial comment, Page 18

THE LEX COLUMN

Currencies ride an Opec switchback



The prospects for Opec are now dominating movements in international markets, with swings on each fresh piece of news - or speculation - coming over on the ticker tape from the Middle East. The uncertainty seems set to continue until at least the outcome of next week's meeting of oil ministers. Indications of Saudi determination to hold the cartel together were enough to throw currency markets into reverse in the afternoon. The dollar lost most of its sharp morning gains, while the pressure came off sterling.

At one point sterling touched an all-time low of \$1.5125, but by the close the trade-weighted index had recouped nearly all Tuesday's decline. Gilt-edged also took encouragement, and reclaimed earlier falls to end a 4 1/2 point higher at the long end. By contrast, gold failed to recover its equilibrium, falling a further \$15.5 to \$472.5 in London, for a two-day decline of \$32.

The collapse of the gold price has carried commodities down with it, undermining the recovery in base metal prices and knocking back both the Australian and Canadian mining stock indices. The fundamentals of the situation may not really have changed; indeed, lower oil prices suggest an even stronger recovery in demand for other commodities than the market had been expecting. But significant speculative positions have been built up in several metals, which are being stockpiled rather than pushed through to end users, and the nervousness over gold has been enough to shake out marginal holders in base metals.

Further steps in line with the PVC joint venture with ICI can be expected and Marley must be wondering again about the sale-and-leaseback potential for its freehold DIY stores which have earned only £14m on revenues of £55m. After 1982's disappointments, though, hopes for this year are easily contained and the shares closed unchanged at 57p.

Johnson Matthey

Johnson Matthey can usually rely on a buoyant third quarter, but this year it has been caught in the stranglehold of the U.S. recession. At £10.5m, pre-tax profits for the three months to last December are marginally down on the previous quarter, and almost 12 per cent below last year's output. Despite the present activity in the gold market, it now looks as though the group will be struggling to surpass 1980's profits of £28.6m, and the shares lost 7p yesterday to 290p.

The results have been cushioned by the banking and metals dealing business, but that only seems to emphasise the pressures over much of the rest of the group. The jewellery diversification in the U.S. has still not proved itself, and at the end of the all-important Christmas selling season the company was left with piles of returned stock. Volume in the colours and transfer business is well down on last year, metals fabrication in the UK is still in the doldrums, and while the auto-catalyst side is picking up with the recovery of U.S. demand, the market remains slack.

Johnson's heavy capital investment programme, and the build up of more expensive precious metal stocks, not least in the jewellery division, have also pushed up borrowings sharply. Interest charges in the first nine months emerged at £5.9m against £1.8m. By the end of the financial year, debt should come down as jewellery stocks are cut back. But with the depreciation charge also rising, Johnson needs to show that it is making its expanded assets work, and a prospective p/e of around 20 looks demanding, even in today's markets.

Superdrug

The Government's embarrassment last week over the underpricing of ABP fades away in the light of Superdrug's take-off. In spite of an aggressive issue price of 175p, the stock shot to a peak of 300p before closing at 270p, a premium of 54 per cent. In contrast with ABP, where the level of over-subscription did not fully translate into underlying demand, there seems to have been some determined institutional buying of Superdrug.

The jobs have chased up prices of new stocks on opening day after enough now to have learnt their lesson. They were aware of the weight of broker's buying orders and set the initial price high enough to allow the stock to ease back. At 270p, Superdrug is valued at about 38 times fully-taxed earnings, which compares with 25 for Habitat and perhaps 27 for Sainsbury, the established stars.

Scarcity of stock and Superdrug's earlier stage of development are only partial explanations for the different basis on which the shares have priced. The healthy state of the market must account for a good proportion of the premium. But whereas Rite Aid - with 28 per cent of the stock - may previously have been considered a potential bidder for the rest, at this valuation the temptation to sell out instead must have grown appreciably.

Rolm sues Plessey on software copyright

By Jason Crisp in London and Richard Lambert in New York

ROLM Corporation, the California-based computer and telecommunications company, is suing Britain's Plessey for the alleged misuse of Rolm technology and copyrighted software.

At the centre of the dispute is Plessey Telecommunications' new large digital private telephone exchange, the IDX, which was launched last month. Rolm has charged that Plessey used the U.S. company's technology to develop the IDX.

In an action filed in the U.S. District Court for the Northern District of California Rolm said that Plessey had benefited as a licensee of its technology and software under agreements entered into during 1976 and 1977 which expired on February 15 this year.

The relief requested by Rolm includes an injunction prohibiting Plessey from selling the IDX, damages for any sales it might make and \$100m in exemplary or punitive damages.

Under the 1976 licence, Plessey adapted Rolm's CBX exchange for the UK market which was sold as the PDX. Plessey has held the largest share of the UK market for large business telephone exchanges with more than 100 lines with its PDX.

Plessey yesterday emphatically denied that any of Rolm's technology had been used in the new IDX exchange which has now superseded the PDX. Plessey wants to sell the IDX on international markets especially in the U.S.

Under the original licence for the PDX Plessey was restricted to the UK. Plessey is thought to have tried to reach an agreement with Rolm on the new exchange to save on development costs. The deal foundered because Rolm continued to insist on restricting Plessey to the UK. The new design says Plessey.

Plessey, which spent over £5m (£7.55m) developing the IDX, wants to launch it in the U.S. some time next year. Plessey is now expected to make a counterclaim against Rolm under anti-trust laws.

Rolm is a successful U.S. company founded in 1969 and makes rugged computer equipment for military use. In 1975 it launched its CBX digital exchange. Last year it was the second largest supplier of PABX's (private automatic branch exchanges) to the U.S. market after AT & T. According to the Yankee Group, the U.S. consultants, it had over 11 per cent of the U.S. market.

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Cyprus to accuse Polly Peck of 'exploiting seized assets'

BY RAY MAUGHAM AND DAVID TONGE IN LONDON

THE CYPRUS government yesterday took the first step in a campaign against Polly Peck, the fruit packing and trading company which has recently been a star performer on the London stock exchange.

Mr Antonios Vakis, Deputy High Commissioner of Cyprus, warned the UK Foreign Office yesterday that the Greek Cypriots will accuse Polly Peck of assisting in the exploiting of sequestered Greek Cypriot property.

Cyprus intends to ask the European Commission of Human Rights on March 7 to include Polly Peck's activities in Cyprus's case accusing Turkey of violating the European Convention of Human Rights after it invaded the island in 1974.

The Greek Cypriots have long objected to Turkish Cypriot use of Greek Cypriot assets abandoned when almost one third of the island's 650,000 population had to flee their homes.

The Cyprus High Commission said yesterday it was investigating whether Polly Peck and an associated company, Wear Well, had provided shareholders with all the information they were entitled to expect under the 1967 Companies Act.

The Cypriots say the last accounts presented by Polly Peck

were misleading in claiming that it had tax liabilities to the Turkish Cypriot authorities.

On February 11 a court hearing was held in northern Cyprus over a TL 185m (\$941,000) bill for tax and interest presented to Polly Peck.

The Turkish Cypriot cabinet has recently been split over whether to grant Polly Peck a tax exemption reportedly promised by some Turkish Cypriot leaders. Several cabinet members have objected to retroactive legislation.

Polly Peck, which is controlled by Mr Asil Nadir, a Turkish Cypriot businessman, operates largely in the Morphou area of Cyprus seized by Turkish troops in 1974.

In the year to last August Polly Peck made pre-tax profits of £8.8m (\$13.4m) out of sales of £21m, and Messel, the stockbrokers, forecast it will make profits of £25m this year and £45m the year after.

In the past three years Polly Peck's share price has soared from 9p to hit a recent peak of £38. It was quoted yesterday at £31, down 5p.

The recent rise has been helped by the news that Polly Peck had reached an agreement in principle with Thorn-EMI to make television sets and video recorders for sale in Turkey and the Middle East. No final

decision has yet been made on whether to proceed with the project.

Mr Nadir yesterday dismissed as "totally futile" the factionalism which has prompted the new Greek Cypriot campaign.

As for the assurance given to shareholders in the preliminary statement of results last year, in the annual accounts and at the subsequent general meeting, that Polly Peck had no foreseeable mainstream tax liability in northern Cyprus, he said the tax forecasts had been made on the definition of Famagusta's status as a free port, incurring neither taxes, duties nor excise.

Moreover, he expected to hear within about a week that the cabinet and the Turkish Cypriot federal assembly had ruled against retrospective taxation for occupants of the free port area.

He also stressed: "Within six months at the outside, Cyprus will have a totally immaterial effect on Polly Peck by way of either profitability or activities." He noted, for example, that "we have 1.25m tonnes of citrus fruit on the Turkish mainland" and Polly Peck plans new packing facilities to handle the crop.

Norway to reduce ships' crews

OSLO - New rules allowing considerably reduced manning on Norwegian merchant ships have been approved by Sjøfartsdirektoratet, the Government's shipping agency.

The rules, being introduced next Tuesday, have been welcomed by the shipowners but are sharply criticised by the Norwegian seamen's union as "completely irresponsible and unnecessary."

They allow ships above 50,000 gross tons to reduce crews by up to

eight people and ships of less than 50,000 gross tons to reduce them by five or six.

The shipping agency said the rules were adopted because great technical advances have been made in the merchant fleet in recent years and the crew can now perform many functions both in the engine room and on deck.

The agency does not expect employment in the merchant fleet will be reduced. Many ships had already

obtained exemptions from the present rules.

Mr Henry Assarøed, the union chairman, has warned the rules can reduce the number of jobs by 4,000.

He was quoted by Oslo newspapers as saying his union wants to discuss the rules with seamen's unions in other countries.

He said the union will consider industrial action against the rules - possibly an international boycott and blockade of Norwegian ships.

Hectic start to Superdrug dealings

Continued from Page 1

The opening price was way above all predictions. One dealer explained: "It may have looked too high, but just before dealings began it appeared there were no sellers whatsoever, and an awful lot of institutional buyers."

On a dull day generally in the market, Superdrug's shares closed at 270p, though at one point they touched 300p, and one dealer reported buyers at 305p.

About 60 per cent of the 8.8m shares available in the market are believed to have changed hands yesterday.

Until Superdrug came to the market the Pennsylvania-based Rite Aid Corporation owned 42.5 per cent of the Superdrug equity. At one time it tried to buy out Superdrug completely but reduced its stake to 28 per cent when Superdrug went public.

Yesterday Mr Alex Grass, Rite Aid's president and still a Superdrug director said: "Maybe we left too much on the table. It now ap-

pears that we misjudged the market, but the phenomenal level of support for the shares could hardly have been anticipated."

Mr Grass added that Rite Aid had no intention of either increasing or reducing its stake but added:

"There is nothing certain in life except death and taxes."

Mr Godfrey Pond, of Superdrug's bankers, Baring Brothers, said: "Did we wildly underprice it? I don't think so, but the market likes them, doesn't it?"

| HOW NEW ISSUES HAVE FARED | | | | | |
|---------------------------|------|-----------------|-------------------|------------------------|-------------------|
| Company | Date | Offer price (p) | Close 1st day (p) | Prem-ium/dis-count (%) | Close 23.2.83 (p) |
| 1982 | | | | | |
| Amerisham Intl | Feb | 142 | 193 | +35.9 | 265 |
| Associated Heat | May | 250** | 275 | +10.0 | 275 |
| Electro-Protective | May | 87.5 | 96 | +9.7 | 205 |
| Oriflame Intl | May | 600 | 640 | +6.7 | 840 |
| Balrison Eves | May | 48 | 51 | +6.3 | 99 |
| Multitone Electronics | July | 142** | 182 | +28.9 | 165 |
| Intl Signal & Control | Oct | 155 | 204 | +31.6 | 252 |
| Britoil | Nov | 215* | 81 | -18.0† | 48 |
| 1983 | | | | | |
| Assoc. Brit. Ports | Feb | 112 | 138 | +23.2 | 141 |
| Superdrug Stores | Feb | 175 | 270 | +54.3 | 270 |

* Minimum tender price on partly paid shares ** Sinking price on tender offer † Calculated on first payment of 100p

IBM and Mitel in talks on UK exchange plant

Continued from Page 1

to establish a joint venture to develop and make information-processing systems in Japan.

Mitel supplies PABXs to British Telecom, ICL and Norton Communications in the UK. It had about 8.5 per cent of the U.S. PABX market last year and is also active in several European countries and the Middle East.

IBM yesterday described reports that it planned to have PABXs made by Mitel at Newport as "speculative." This is the company's normal response to reports about its future plans. Mitel declined to comment.

Meanwhile, IBM's U.K. subsidiary reported a 40 per cent increase in its pre-tax profit to £225m for the year to December 31, compared with £161m in 1981. Turnover rose by 24 per cent to £1.24bn (£1bn).

Opec to seek unity on prices

Continued from Page 1

their prices to a greater extent than they would have accepted within Opec."

He said: "Contacts will be undertaken over the coming days with Mexico and the North Sea countries to co-ordinate positions." He thought the Opec meeting would be held in Geneva or Vienna.

Dr Humberto Calderon Berti, Venezuelan Oil Minister, is on his way to Riyadh from Mexico where he attempted to persuade the Government to delay the price cuts scheduled to be announced tomorrow.

Mr Kamal Hassan Maghroubi, Lib-

yan Oil Minister, arrived in Riyadh after two days of talks with Algeria and Iran in Geneva. Talks are continuing between Algeria and Iran in what appears to be a final attempt to persuade the Tehran Government to accept production quotas and abide by Opec pricing agreements.

Mrs Margaret Thatcher, British Prime Minister, said yesterday a modest fall in the oil price would be good for the U.K., but a large and sudden decline could be harmful to the world financial system.

In London, oil companies' share prices rallied at the end of the day

on the news that Opec might be reaching a settlement on pricing.

British Petroleum, which has tumbled 24p since Monday, rose from 222p to close at 300p. The partly-paid shares of Britoil had dropped to a record low of 41p in the day but regained to close at 45p.

Ultramar took the steepest fall, losing 13p to close at 45p, close to its opening price on Monday of 50p.

British National Oil Corporation confirmed yesterday that Britain's North Sea production was running at a peak of about 2.5m b/d, compared with 1.9m b/d two years ago. Total North Sea output is now 2.5m b/d.

World Weather

| Area | Temp | Wind | Area | Temp | Wind |
|--------------|-------|-------|-------------|-------|-------|
| Algeria | 12-14 | SE 10 | Madrid | 10-12 | SE 10 |
| Amman | 15-18 | SE 10 | Paris | 10-12 | SE 10 |
| Algiers | 15-18 | SE 10 | Rome | 10-12 | SE 10 |
| Antwerp | 10-12 | SE 10 | Stockholm | 10-12 | SE 10 |
| Athens | 15-18 | SE 10 | Switzerland | 10-12 | SE 10 |
| Bahia | 15-18 | SE 10 | Toronto | 10-12 | SE 10 |
| Bombay | 15-18 | SE 10 | Uppsala | 10-12 | SE 10 |
| Buenos Aires | 15-18 | SE 10 | Warsaw | 10-12 | SE 10 |
| Calcutta | 15-18 | SE 10 | Winnipeg | 10-12 | SE 10 |
| Cairo | 15-18 | SE 10 | Zurich | 10-12 | SE 10 |
| Cardiff | 15-18 | SE 10 | | | |
| Chennai | 15-18 | SE 10 | | | |
| Copenhagen | 15-18 | SE 10 | | | |
| Dublin | 15-18 | SE 10 | | | |
| Edinburgh | 15-18 | SE 10 | | | |
| Geneva | 15-18 | SE 10 | | | |
| Helsinki | 15-18 | SE 10 | | | |
| London | 15-18 | SE 10 | | | |
| Lyon | 15-18 | SE 10 | | | |
| Moscow | 15-18 | SE 10 | | | |
| Nairobi | 15-18 | SE 10 | | | |
| Osaka | 15-18 | SE 10 | | | |
| Paris | 15-18 | SE 10 | | | |
| Rangoon | 15-18 | SE 10 | | | |
| Reykjavik | 15-18 | SE 10 | | | |
| Riyadh | 15-18 | SE 10 | | | |
| Sao Paulo | 15-18 | SE 10 | | | |
| Seoul | 15-18 | SE 10 | | | |
| Shanghai | 15-18 | SE 10 | | | |
| Singapore | 15-18 | SE 10 | | | |
| Sofia | 15-18 | SE 10 | | | |
| Taipei | 15-18 | SE 10 | | | |
| Tokyo | 15-18 | SE 10 | | | |
| Umea | 15-18 | SE 10 | | | |
| Vienna | 15-18 | SE 10 | | | |
| Warsaw | 15-18 | SE 10 | | | |
| Wellington | 15-18 | SE 10 | | | |
| Yokohama | 15-18 | SE 10 | | | |

Readings at mid-day yesterday: C-Centigrade F-Fahrenheit P-Fog B-Bad H-Hail R-Rain S-Sun SS-Strong SE-Strong E-Thunder

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday February 24 1983

KIVETON PARK STEEL

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Second U.S. cable venture to collapse

By Our New York Correspondent

A SECOND major cable television venture in the U.S. is to fold after only nine months of operations. The Entertainment Channel, a joint venture of RCA and Rockefeller Centre Cable, which has close links with the British Broadcasting Corporation (BBC), is to close at the end of next month, having failed to find enough subscribers willing to pay for its service.

Last autumn, CBS abandoned its ambitious Cultural Cable TV service after losses estimated at \$50m. The CBS system was paid for by advertisers, whereas the Entertainment Channel required viewers to pay a monthly charge of \$8 to \$12. Mr Arthur Taylor, chairman of Entertainment Channel, said that the marketplace for pay TV services was developing much more slowly than anyone had anticipated.

Since its introduction last June, the channel has been launched in 84 cable systems, going to about 2.5m homes, but it is thought to have attracted only about 50,000 subscribers.

The channel has lost over \$30m for its owners. Mr Taylor plans to replace the channel with a new advertiser-supported basic cable service this spring. He said he expected to retain the long-term relationships with the BBC and the RKO and Nederlandse organisations as programming sources for the new system.

Braun raises profit after restructuring

By John Davies in Frankfurt

BRAUN, the West German electrical appliance manufacturer owned by Gillette of the U.S., increased its net profit to DM 14.7m (\$8.1m) in the year to last September 30, compared with a profit of DM 900,000 in the previous year. The improvement reflected an extensive restructuring of the product range, much of the cost of which fell in the previous year.

Group sales edged down 0.5 per cent to DM 994m, with exports contributing 71 per cent of this figure. Braun has been phasing out hi-fi and photographic products and concentrating on electric razors, hair driers and other personal and household items. Leaving aside hi-fi and photographic lines, group sales went up by 3.6 per cent.

World recession and foreign currency losses depressed group results, Braun said, and this situation is unlikely to change in the immediate future.

The group invested DM 48m last year, slightly more than in the previous year.

Orenstein and Koppel reduces loss

By James Buchan in Bonn

ORENSTEIN and Koppel, the West German engineering concern, managed significantly to reduce its 1981 losses last year and will draw on its reserves to report a balanced result.

O and K, which lost DM 46.9m (\$19.8m) on sales of DM 1.0bn in 1981, was badly hit by weak demand for its main products, heavy construction machinery. Despite a revival at the end of the year, thanks to the Government's temporary investment bonus, orders booked at home dropped 28 per cent to DM 480m while foreign orders fell 8 per cent to DM 530m. However, the revival in home orders and new orders from abroad allowed the concern to start 1983 with orders in hand up 2 per cent.

Asset growth of Swiss banks tails off

By John Wicks in Zurich

THE COMBINED balance sheet total of 71 leading Swiss banks which report monthly to the country's National Bank grew by 7.9 per cent during 1982 to some SwFr 462.5bn (\$228.5bn).

This growth rate, which is due partially to a rise in the dollar in the Swiss franc terms, is well below the 14.8 per cent increase recorded for the previous year. However, the 1981 figure had resulted in part from the introduction of precious metal accounts into banks' balance for the first time.

There was a sharp decline last year in the growth in credit demand, mainly as a result of the recession. Domestic credit volumes rose by only 3.6 per cent compared

Saint Gobain to issue participatory certificates

By David Marsh in Paris

SAINT GOBAIN, the French state-owned industrial conglomerate, is expected to be the first company to raise funds on the capital market through the new government-sponsored "participatory certificates".

The company hopes to launch an issue, perhaps for about FFr 700m to FFr 750m (\$102m to \$109m) in the second half of March, although many details have still to be decided.

Designed for private investors, the certificates will be halfway between a fixed-interest non-repayable bond and a non-voting share. They will offer a yield based partly on the average interest rates on the Paris bond market and partly on an element of the company's consolidated accounts such as its net profits or self-financing capacity.

Under the Government's plan to

allow total capital injections of just more than FFr 20bn for the main nationalised companies in the competitive industrial sector this year, Renault, Compagnie Générale d'Electricité, Rhone-Poulenc and Thomson-Brandt are all planning to make issues in coming months. The total amount is expected to be about FFr 3bn, according to government officials.

These companies are mainly the more profitable nationalised groups which will receive little or no direct capital aid from the state this year but which have a fairly good "image" on the capital markets.

The main question mark hangs over Thomson-Brandt, which slid into large loss last year and, like Cii Honeywell Bull, the state computer company, does not expect to be out of the red until 1986 at the earliest.

The "participatory certificates" will be used by the Finance Ministry as part of the overall reform of the French savings system proposed by M Jacques Delors, Finance Minister.

They are designed to plug a strategic gap opened up in industrial financing by the complete nationalisation of key private-sector groups last year. This cut off their ability to raise funds from shareholders which would have been welcome in the light of the state's inability to come up with sufficient funds to finance the companies' losses and investment programmes.

The Saint Gobain issue will not go ahead until the law establishing the new type of savings instrument is formally passed. This is expected within the next few weeks.

Philips U.S. deal complete

By Walter Ellis in Amsterdam

NORTH AMERICAN Philips has completed its purchase of the lamp business of Westinghouse Electric in the U.S. and Mexico. At the same time, Philips Electronics, Canada, has bought Westinghouse's lamps division in Canada.

The two deals have cost Philips a total of \$200m, to be paid in cash and notes.

The deal was completed only after initial objections by the Justice Department which had urged Westinghouse to find an alternative buyer. Terms had been agreed between Philips and Westinghouse last September.

The purchases, which also grant

Philips the right to use the Westinghouse trademark for seven years, will give the Dutch-based electronics group control of 10 additional plants in the U.S., two in Canada and one in Mexico.

In the U.S., the former Westinghouse plants employ some 6,000 workers, engaged in the manufacture of a wide variety of light bulbs for the consumer, industrial, commercial and vehicle markets. A further 750 workers are employed in the Canadian acquisitions and used in the Canadian acquisitions and used in the Canadian acquisitions.

North American Philips is 61.5 per cent owned by the United States Philips Trust, of which Phil-

ips shareholders are beneficiaries. The company had sales in 1981 of \$3bn, and a growth of some 15 per cent is expected following the latest takeovers.

Philips Electronics is part of Philips Canada, itself 80 per cent controlled by Philips NV of the Netherlands.

The Westinghouse deals represent the fourth major North American expansion by Philips in recent years. In 1974, Magnavox was acquired. Signetics followed in 1975, and last year the consumer electronics division of General Telephone and Electronics was taken over.

Cary hands over IBM top post

By Our New York Staff

MR FRANK T. CARY, chairman of International Business Machines (IBM) for the past 10 years, has handed over the chairmanship of the U.S. computer and office products giant to Mr John Opel, IBM's president and chief executive.

Mr Opel will retain his position as chief executive while Mr Cary will remain a member of IBM's corporate office, the body that provides overall direction to the company, and chairman of the executive committee of the board.

Mr Cary, commenting on his re-

signation, said: "We have a great management team in place, very capably led by John Opel. The company has just completed a record-breaking year and is meeting all its goals." Last month IBM announced earnings for 1982 up 22 per cent at \$4.4bn on revenues of \$34.3bn.

In a series of other promotions following Mr Cary's resignation, IBM's board of directors also elected Mr John Akers to the board and to the position of president.

Mr Paul Rizzo, already a member of the board of directors and of the

corporate office, was elected vice-chairman.

Mr Opel, commenting on the management changes, said: "Frank Cary set the IBM company on course for today's successes and tomorrow's opportunities. John Akers and Paul Rizzo have brought extraordinary skill and judgement to their responsibilities. I am delighted the board has given them this added vote of confidence."

The management changes appear to have taken the industry by surprise.

Jobs go as Atari shifts output to Far East

By Richard Lambert in New York

ATARI, the leading U.S. maker of video games and a major supplier of home computers, plans to shift most of its manufacturing operations to Hong Kong and Taiwan to reduce its production costs, as reported in later editions yesterday.

The California-based company plans to make redundant about 7,000 people in its home computer division and consumer products group. Manufacturing for these two divisions will be consolidated in the Far East, where Atari makes consumer electronic products.

The decision follows an unexpected and serious fall in Atari's profits in the fourth quarter of 1982, which sent the shares of Warner Communications, its parent company, into a nosedive on the stock market when it was foreshadowed in December.

Warner added that the combination of excess retail stocks of game cartridges and an increasingly competitive market place would cause its earnings in the first half of this fiscal year to fall far below last year's level.

Conrail earnings ahead

By Our New York Staff

CONRAIL, the U.S. Government-owned railway system which operates 24,000 kilometres of track in the North-East and Mid-West, yesterday reported a net income of \$54.6m in the fourth quarter, but after special gains reached \$83.5m.

The fourth-quarter net earnings compare with a net income of \$26.4m in the 1981 quarter on revenues which fell from \$1bn to \$843m. The sharp improvement in net in-

come reflects a \$19.4m gain from the sale of tax benefits in the latest quarter together with \$44.1m from the settlement of accounts due from commuter authorities.

Conrail reported a net full-year income of \$174.2m on revenues of \$3.6bn compared with \$39.2m on revenues of \$4.2bn in 1981. The 1982 results include the \$44.1m gain together with \$91m from the sale of tax benefits.

Earnings up by 10.9% at Kellogg

By Our Financial Staff

KELLOGG, the leading U.S. producer of ready-to-eat cereals, continued its steady earnings growth in 1982.

Net earnings for the year rose 10.9 per cent to \$27.8m from \$25.0m in 1981. Earnings per share were slightly ahead of estimates at \$2.98 against \$2.89. Sales edged ahead from \$2.92bn to \$2.97bn.

The fourth quarter contributed \$43.8m, or 57 cents a share, compared with \$36.7m, or 48 cents, in 1981, while sales dipped to \$541.3m from \$546.8m.

ET proves big boost for MCA

By Our Financial Staff

STEPHEN SPIELBERG's latest film, ET - The Extraterrestrial, helped MCA, the U.S. leisure and entertainment company, almost to double earnings for 1982.

Net earnings for the year rose from \$89.8m, or \$1.88 a share, to \$176.2m, or \$3.68, on revenues of \$1.59bn against \$1.33bn in 1981.

The company, one of the leading foreign banks in Switzerland, booked a 22.2 per cent improvement in its net earnings for 1982 to a record SwFr 55.16m. Its balance sheet total went up by some 30 per cent to SwFr 5.2bn.

The bank is controlled by Pargesa Holding, a company set up by investors in the former Swiss subsidiary of the Paris-based Banque de Paris et des Pays-Bas who did not accept the compensation terms offered under the Mitterrand administration's nationalisation programme. There is no longer any connection between the two.

Warner Lambert improves slightly

By Paul Taylor in New York

WARNER-LAMBERT, the U.S. health-care company which has been undergoing a major restructuring, yesterday reported slightly improved fourth-quarter earnings.

Net income in the fourth quarter increased to \$42m, or 53 cents a share, from \$41m, or 52 cents, on sales which declined to \$751m from \$835m. Excluding the effects of unfavourable exchange-rate changes and divestitures, the company said sales were up 16 per cent.

Warner-Lambert reported full-year net income of \$175m, or \$2.30 a share, compared with \$9.2m, or 12 cents, in 1981, when non-recurring special charges equal to \$1.68 a share were taken in connection with corporate restructuring and the sale of some of the company's business units.

The 1982 results include a 15 cents-a-share special gain, mainly reflecting the sale of Entenmann's, the specialty baker, to General Foods in November for about \$315m in cash.

Warner-Lambert said worldwide sales last year were \$3.2m, compared with \$3.4m in 1981. Excluding the effect of foreign currency fluctuations and divestitures, sales from continuing operations increased by 12 per cent.

The company said foreign currency translation losses changed to income in 1982 totalling \$54m, or 64 cents a share, of which 49 cents a share was attributable to the devaluations of the Mexican Peso.

The company also said that the latest full-year results include \$34m representing four months of sales of Immed Corporation, a leading manufacturer of intravenous infusion systems, which was acquired in August.

Operating earnings, which exclude currency losses, divested businesses and Immed, increased by 10 per cent to \$2.9 a share from \$2.53 a share.

Gallagher to resign as Dome Petroleum chief

By Nicholas Hirst in Toronto

MR JACK GALLAGHER is to resign as chief executive of Dome Petroleum, the troubled Calgary-based flagship of the Canadian oil and gas industry which is negotiating a C\$1bn (\$800m) rescue package with four large Canadian banks and the federal Government.

Dome said yesterday that 66-year old Mr Gallagher, who helped found the company in 1950, had expressed a wish to retire as chief executive at either the annual meeting or the special meeting of shareholders to be called to agree the rescue package in the second half of the year.

He has not decided yet whether to give up the chairmanship. "A decision on whether he should continue will be made by the board in due course," Mr Douglas Evans, director of public affairs for Dome said. Mr Gallagher also has to decide whether to resign as chairman of Dome Canada, the Canadian exploration and development company which is 48 per cent owned by Dome Petroleum.

Mr Gallagher has asked the board to appoint a committee to seek a successor.

Under the terms of the rescue package, agreed in principle in September, the banks and the federal Government took the right of appointing members to the board. But that agreement is not yet in effect and has encountered strong opposition from shareholders who have complained at the terms.

Mr Gallagher has decided to resign as chief executive of his own accord. Mr Evans said: "The decision has not been prompted or requested by the Government or Dome's lenders."

Mr Gallagher had indicated two years ago that he wished to retire as chief executive but deferred his leaving to help resolve Dome's problems. With the rescue agreement closer to resolution, and continued signs of the company regaining its strength, Mr Gallagher had decided now is the time to fix a firm date.

Repayment of C\$1.4bn owed by Dome to the Canadian Imperial Bank of Commerce, the Toronto Dominion, the Royal Bank and the Bank of Montreal has been extended twice as rescue negotiations

have continued. It is due again on Monday.

The company will not say whether it will be extended again. But as the banks have kept the company afloat so far they are not expected to precipitate a collapse. Dome's total debt is more than C\$7bn.

Mr Gallagher's decision to retire does not have any immediate effect on Mr William Richards, Dome's president, who for many years was considered the heir apparent for the top job. He will be among those considered for the chief executive post, Mr Evans said.

Mr Gallagher has been one of the most important figures in Canadian energy over the last two decades. He was appointed president of Dome Petroleum in 1953 and became chairman and chief executive in 1974. He took Dome into exploration in the Arctic Beaufort Sea and on the back of the National Energy Programme led Dome into its C\$4bn acquisition of Hudson's Bay Oil and Gas.

That acquisition was funded principally by debt.

Goodrich tumbles into the red

By Our Financial Staff

B. F. GOODRICH, the fourth largest U.S. tyre maker with interests in chemicals, plastics and industrial products, fell sharply into the red last year after heavy restructuring charges and other extraordinary items.

The company yesterday reported a fourth-quarter net loss of \$33.7m, or \$2.05 a share, compared with a \$32.4m profit, or \$1.89 in 1981. Sales fell from \$753.5m to \$687.8m.

Full-year net loss was \$32.8m, or \$2.43 a share, against a \$109.5m profit, or \$5.75 in 1981. Sales were down to \$3bn from \$3.2bn.

The 1982 result includes a \$19.9m after-tax provision for restructuring of industrial products and other operations, and an \$11.3m loss related to a decrease in equity interest in

two Mexican associates affected by devaluation of the peso.

However, there were gains of \$17.5m from partial liquidation from Life inventories, \$11.1m from pension fund investment changes and \$4.4m from sale of a Texas chemical plant.

Net income for 1981 had included an \$18m extraordinary gain for exchange of preferred stock for debentures, \$27.4m from sale of tax benefits, and \$22m from divestments.

Mr John Dong, chairman and chief executive, said last autumn the company's chemicals and engineering products groups had been hit hard by the recession, but the tyre group was doing relatively well.

The company is the largest U.S. producer of polyvinyl chloride (PVC) resins and compounds. Demand for PVC, used in items from hose and belting to truck tyres, has been depressed.

● Firestone Tire and Rubber, the U.S. tyre company, said it was to expand its nationwide car tyre and service centres by signing leases on about 300 outlets operated currently by J. C. Penney, the U.S. retailing group.

J. C. Penney, the second largest U.S. retail store group, announced this month that, as part of a \$1bn five-year department store reorganisation, it planned to close its remaining 434 automotive centres by the end of this year.

All of these securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue/February, 1983



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INTERNATIONAL COMPANIES and FINANCE

LABOUR NEGOTIATIONS CONTINUE FOR GM JOINT VENTURE

Toyota accepts UAW presence at Fremont

BY JUREK MARTIN IN TOKYO

TOYOTA seems to have concluded that it has no alternative but to deal with the United Automobile Workers' Union in setting up its new car production joint venture with General Motors in Fremont, California.

However, the leading Japanese car company still seems to be holding out the hope that the Fremont operation might be run along different lines than that of the rest of the U.S. car industry.

Toyota's agreement in principle with GM, signed last week, stipulates satisfactory resolutions to the labour question as a precondition for proceeding with the joint venture.

Last night Mr. Eiji Toyoda, the chairman, stated: "We

know very well that the UAW is a very influential union and organisation representing car workers across the U.S. Therefore we understand that it is a very difficult problem if we take no notice and disregard the UAW."

Earlier, his cousin, Mr. Shochiro Toyoda, the company's president, had repeatedly avoided direct answers to questions on the UAW. The union has expressed concern at reports that the Fremont plant would not feel obliged to hire its members laid off last year for the new operation, which could employ between 2,500 and 3,000 workers.

Mr. Shochiro Toyoda insisted that Toyota's goal was "to create a co-operative at-

sphere, a new system in the joint venture." He said it was important that there be mutual trust between management and labour.

It was, he said, entirely up to the Fremont labour force to decide if it wanted to be represented by the UAW, and it would be up to the new company whose management has yet to be selected, but whose head will be a Toyota nominee, to decide the hiring policy.

It was, Mr. Shochiro Toyoda added, "too difficult to say at this point what this policy embracing wage scales and all terms and conditions of employment would be."

Last week at the official signing ceremony, Mr. Eiji Toyoda, had agreed with Mr. Roger

Smith, GM's chairman, that the UAW would have a role to play in establishing the Fremont operation.

But last night, while insisting that this affirmation still stood, he suggested that GM had to take into account its overall business in the U.S. and that Mr. Smith was not necessarily referring specifically to Fremont.

On other issues both the size of the investment in the joint venture, other than to say that of the \$100m initial capital half would come from Toyota.

Additional investment of an unspecified amount and proportion would be required Mr. Shochiro Toyoda said, adding that Toyota wanted to keep

costs down so that the venture could be profitable as soon as possible after the assembly lines roll, tentatively scheduled for the second half of next year.

Toyota Motor Sales U.S. said its finance subsidiary, with an initial capitalisation of \$20m, will begin U.S. operations this month in Oregon for Toyota's 24 dealers in that state.

A subsidiary, Toyota Motor Credit, will offer both retail and wholesale financing for dealers. Toyota said it plans to expand financing activities to other states this year.

Finance America, a Bank America subsidiary, is to provide support services for the financing operation, including credit approval and billings and collections.

AECI maintains dividend despite fall in earnings

BY OUR JOHANNESBURG CORRESPONDENT

SOUTH AFRICA's deteriorating economic climate affected the operations of the country's largest chemicals group, AECI, last year, though not to the same degree as it hit the country's second largest, Satrix, whose results were published last week.

AECI's turnover rose to R155bn (\$1.43bn) from R147bn in 1981 while pre-tax trading income slipped by 7.5 per cent to R221m from R239m. The poor trading environment obliged the group to dismiss 10 per cent of its workforce last year and further redundancies are likely this year.

A major factor in AECI's trading difficulties was the decline in sales of explosives to

base mineral mines. This led to lower overall sales despite the coal mines having bought more explosives and sales to the gold mines having been virtually unchanged.

Grating agricultural conditions and higher import levels led to a 10 per cent reduction in volume sales of agricultural chemicals, while nylon sales dropped by 18 per cent.

The chemical industry as a whole has been worried by competition from imports across a broad spectrum of products. Negotiations are being held with government in the hope that import policies will be tightened and that local producers will be encouraged by realistic tariff

barriers. This year AECI plans to spend about R200m on capital projects which are expected to include a soda ash plant, a caustic soda plant, to serve Mondi's Richards Bay pulp mill, and a stabilised polyester filament plant.

The total dividend is unchanged at 55 cents despite a drop in earnings to 89.2 cents a share from 102 cents. The directors believe that this year's earnings should be much the same as in 1982, and that the dividend will be maintained. Anglo-American Industrial Corporation owns 39.5 per cent of AECI's equity while Imperial Chemicals Industries owns 39.3 per cent.

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NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(A) of the above Notes, the undersigned will redeem on April 1, 1983, \$6,000,000 aggregate principal amount of said Notes at their principal amount, together with interest accrued to the date of redemption.

The serial numbers of the Notes to be redeemed are as follows:

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 1001 | 1002 | 1003 | 1004 | 1005 | 1006 | 1007 | 1008 | 1009 | 1010 | 1011 | 1012 | 1013 | 1014 | 1015 | 1016 | 1017 | 1018 | 1019 | 1020 | 1021 | 1022 | 1023 | 1024 | 1025 | 1026 | 1027 | 1028 | 1029 | 1030 | 1031 | 1032 | 1033 | 1034 | 1035 | 1036 | 1037 | 1038 | 1039 | 1040 | 1041 | 1042 | 1043 | 1044 | 1045 | 1046 | 1047 | 1048 | 1049 | 1050 | 1051 | 1052 | 1053 | 1054 | 1055 | 1056 | 1057 | 1058 | 1059 | 1060 | 1061 | 1062 | 1063 | 1064 | 1065 | 1066 | 1067 | 1068 | 1069 | 1070 | 1071 | 1072 | 1073 | 1074 | 1075 | 1076 | 1077 | 1078 | 1079 | 1080 | 1081 | 1082 | 1083 | 1084 | 1085 | 1086 | 1087 | 1088 | 1089 | 1090 | 1091 | 1092 | 1093 | 1094 | 1095 | 1096 | 1097 | 1098 | 1099 | 1100 | 1101 | 1102 | 1103 | 1104 | 1105 | 1106 | 1107 | 1108 | 1109 | 1110 | 1111 | 1112 | 1113 | 1114 | 1115 | 1116 | 1117 | 1118 | 1119 | 1120 | 1121 | 1122 | 1123 | 1124 | 1125 | 1126 | 1127 | 1128 | 1129 | 1130 | 1131 | 1132 | 1133 | 1134 | 1135 | 1136 | 1137 | 1138 | 1139 | 1140 | 1141 | 1142 | 1143 | 1144 | 1145 | 1146 | 1147 | 1148 | 1149 | 1150 | 1151 | 1152 | 1153 | 1154 | 1155 | 1156 | 1157 | 1158 | 1159 | 1160 | 1161 | 1162 | 1163 | 1164 | 1165 | 1166 | 1167 | 1168 | 1169 | 1170 | 1171 | 1172 | 1173 | 1174 | 1175 | 1176 | 1177 | 1178 | 1179 | 1180 | 1181 | 1182 | 1183 | 1184 | 1185 | 1186 | 1187 | 1188 | 1189 | 1190 | 1191 | 1192 | 1193 | 1194 | 1195 | 1196 | 1197 | 1198 | 1199 | 1200 | 1201 | 1202 | 1203 | 1204 | 1205 | 1206 | 1207 | 1208 | 1209 | 1210 | 1211 | 1212 | 1213 | 1214 | 1215 | 1216 | 1217 | 1218 | 1219 | 1220 | 1221 | 1222 | 1223 | 1224 | 1225 | 1226 | 1227 | 1228 | 1229 | 1230 | 1231 | 1232 | 1233 | 1234 | 1235 | 1236 | 1237 | 1238 | 1239 | 1240 | 1241 | 1242 | 1243 | 1244 | 1245 | 1246 | 1247 | 1248 | 1249 | 1250 | 1251 | 1252 | 1253 | 1254 | 1255 | 1256 | 1257 | 1258 | 1259 | 1260 | 1261 | 1262 | 1263 | 1264 | 1265 | 1266 | 1267 | 1268 | 1269 | 1270 | 1271 | 1272 | 1273 | 1274 | 1275 | 1276 | 1277 | 1278 | 1279 | 1280 | 1281 | 1282 | 1283 | 1284 | 1285 | 1286 | 1287 | 1288 | 1289 | 1290 | 1291 | 1292 | 1293 | 1294 | 1295 | 1296 | 1297 | 1298 | 1299 | 1300 | 1301 | 1302 | 1303 | 1304 | 1305 | 1306 | 1307 | 1308 | 1309 | 1310 | 1311 | 1312 | 1313 | 1314 | 1315 | 1316 | 1317 | 1318 | 1319 | 1320 | 1321 | 1322 | 1323 | 1324 | 1325 | 1326 | 1327 | 1328 | 1329 | 1330 | 1331 | 1332 | 1333 | 1334 | 1335 | 1336 | 1337 | 1338 | 1339 | 1340 | 1341 | 1342 | 1343 | 1344 | 1345 | 1346 | 1347 | 1348 | 1349 | 1350 | 1351 | 1352 | 1353 | 1354 | 1355 | 1356 | 1357 | 1358 | 1359 | 1360 | 1361 | 1362 | 1363 | 1364 | 1365 | 1366 | 1367 | 1368 | 1369 | 1370 | 1371 | 1372 | 1373 | 1374 | 1375 | 1376 | 1377 | 1378 | 1379 | 1380 | 1381 | 1382 | 1383 | 1384 | 1385 | 1386 | 1387 | 1388 | 1389 | 1390 | 1391 | 1392 | 1393 | 1394 | 1395 | 1396 | 1397 | 1398 | 1399 | 1400 | 1401 | 1402 | 1403 | 1404 | 1405 | 1406 | 1407 | 1408 | 1409 | 1410 | 1411 | 1412 | 1413 | 1414 | 1415 | 1416 | 1417 | 1418 | 1419 | 1420 | 1421 | 1422 | 1423 | 1424 | 1425 | 1426 | 1427 | 1428 | 1429 | 1430 | 1431 | 1432 | 1433 | 1434 | 1435 | 1436 | 1437 | 1438 | 1439 | 1440 | 1441 | 1442 | 1443 | 1444 | 1445 | 1446 | 1447 | 1448 | 1449 | 1450 | 1451 | 1452 | 1453 | 1454 | 1455 | 1456 | 1457 | 1458 | 1459 | 1460 | 1461 | 1462 | 1463 | 1464 | 1465 | 1466 | 1467 | 1468 | 1469 | 1470 | 1471 | 1472 | 1473 | 1474 | 1475 | 1476 | 1477 | 1478 | 1479 | 1480 | 1481 | 1482 | 1483 | 1484 | 1485 | 1486 | 1487 | 1488 | 1489 | 1490 | 1491 | 1492 | 1493 | 1494 | 1495 | 1496 | 1497 | 1498 | 1499 | 1500 | 1501 | 1502 | 1503 | 1504 | 1505 | 1506 | 1507 | 1508 | 1509 | 1510 | 1511 | 1512 | 1513 | 1514 | 1515 | 1516 | 1517 | 1518 | 1519 | 1520 | 1521 | 1522 | 1523 | 1524 | 1525 | 1526 | 1527 | 1528 | 1529 | 1530 | 1531 | 1532 | 1533 | 1534 | 1535 | 1536 | 1537 | 1538 | 1539 | 1540 | 1541 | 1542 | 1543 | 1544 | 1545 | 1546 | 1547 | 1548 | 1549 | 1550 | 1551 | 1552 | 1553 | 1554 | 1555 | 1556 | 1557 | 1558 | 1559 | 1560 | 1561 | 1562 | 1563 | 1564 | 1565 | 1566 | 1567 | 1568 | 1569 | 1570 | 1571 | 1572 | 1573 | 1574 | 1575 | 1576 | 1577 | 1578 | 1579 | 1580 | 1581 | 1582 | 1583 | 1584 | 1585 | 1586 | 1587 | 1588 | 1589 | 1590 | 1591 | 1592 | 1593 | 1594 | 1595 | 1596 | 1597 | 1598 | 1599 | 1600 | 1601 | 1602 | 1603 | 1604 | 1605 | 1606 | 1607 | 1608 | 1609 | 1610 | 1611 | 1612 | 1613 | 1614 | 1615 | 1616 | 1617 | 1618 | 1619 | 1620 | 1621 | 1622 | 1623 | 1624 | 1625 | 1626 | 1627 | 1628 | 1629 | 1630 | 1631 | 1632 | 1633 | 1634 | 1635 | 1636 | 1637 | 1638 | 1639 | 1640 | 1641 | 1642 | 1643 | 1644 | 1645 | 1646 | 1647 | 1648 | 1649 | 1650 | 1651 | 1652 | 1653 | 1654 | 1655 | 1656 | 1657 | 1658 | 1659 | 1660 | 1661 | 1662 | 1663 | 1664 | 1665 | 1666 | 1667 | 1668 | 1669 | 1670 | 1671 | 1672 | 1673 | 1674 | 1675 | 1676 | 1677 | 1678 | 1679 | 1680 | 1681 | 1682 | 1683 | 1684 | 1685 | 1686 | 1687 | 1688 | 1689 | 1690 | 1691 | 1692 | 1693 | 1694 | 1695 | 1696 | 1697 | 1698 | 1699 | 1700 | 1701 | 1702 | 1703 | 1704 | 1705 | 1706 | 1707 | 1708 | 1709 | 1710 | 1711 | 1712 | 1713 | 1714 | 1715 | 1716 | 1717 | 1718 | 1719 | 1720 | 1721 | 1722 | 1723 | 1724 | 1725 | 1726 | 1727 | 1728 | 1729 | 1730 | 1731 | 1732 | 1733 | 1734 | 1735 | 1736 | 1737 | 1738 | 1739 | 1740 | 1741 | 1742 | 1743 | 1744 | 1745 | 1746 | 1747 | 1748 | 1749 | 1750 | 1751 | 1752 | 1753 | 1754 | 1755 | 1756 | 1757 | 1758 | 1759 | 1760 | 1761 | 1762 | 1763 | 1764 | 1765 | 1766 | 1767 | 1768 | 1769 | 1770 | 1771 | 1772 | 1773 | 1774 | 1775 | 1776 | 1777 | 1778 | 1779 | 1780 | 1781 | 1782 | 1783 | 1784 | 1785 | 1786 | 1787 | 1788 | 1789 | 1790 | 1791 | 1792 | 1793 | 1794 | 1795 | 1796 | 1797 | 1798 | 1799 | 1800 | 1801 | 1802 | 1803 | 1804 | 1805 | 1806 | 1807 | 1808 | 1809 | 1810 | 1811 | 1812 | 1813 | 1814 | 1815 | 1816 | 1817 | 1818 | 1819 | 1820 | 1821 | 1822 | 1823 | 1824 | 1825 | 1826 | 1827 | 1828 | 1829 | 1830 | 1831 | 1832 | 1833 | 1834 | 1835 | 1836 | 1837 | 1838 | 1839 | 1840 | 1841 | 1842 | 1843 | 1844 | 1845 | 1846 | 1847 | 1848 | 1849 | 1850 | 1851 | 1852 | 1853 | 1854 | 1855 | 1856 | 1857 | 1858 | 1859 | 1860 | 1861 | 1862 | 1863 | 1864 | 1865 | 1866 | 1867 | 1868 | 1869 | 1870 | 1871 | 1872 | 1873 | 1874 | 1875 | 1876 | 1877 | 1878 | 1879 | 1880 | 1881 | 1882 | 1883 | 1884 | 1885 | 1886 | 1887 | 1888 | 1889 | 1890 | 1891 | 1892 | 1893 | 1894 | 1895 | 1896 | 1897 | 1898 | 1899 | 1900 | 1901 | 1902 | 1903 | 1904 | 1905 | 1906 | 1907 | 1908 | 1909 | 1910 | 1911 | 1912 | 1913 | 1914 | 1915 | 1916 | 1917 | 1918 | 1919 | 1920 | 1921 | 1922 | 1923 | 1924 | 1925 | 1926 | 1927 | 1928 | 1929 | 1930 | 1931 | 1932 | 1933 | 1934 | 1935 | 1936 | 1937 | 1938 | 1939 | 1940 | 1941 | 1942 | 1943 | 1944 | 1945 | 1946 | 1947 | 1948 | 1949 | 1950 | 1951 | 1952 | 1953 | 1954 | 1955 | 1956 | 1957 | 1958 | 1959 | 1960 | 1961 | 1962 | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 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INTL. COMPANIES & FINANCE

Bankers take stock as oil boom wanes

Indonesian borrowing status
cast in a gloomier light

CAREFUL fiscal management and the increase in oil revenues at the turn of the decade earned Indonesia a reputation as one of the most creditworthy and sought after sovereign borrowers in the developing world.

But now the oil boom has run out of steam and bankers—already constrained by the demands made on them and the worldwide swing towards measuring risks more closely, as country after country has encountered debt problems—are expressing concern about Indonesia's ability to finance a rapidly emerging resource deficit.

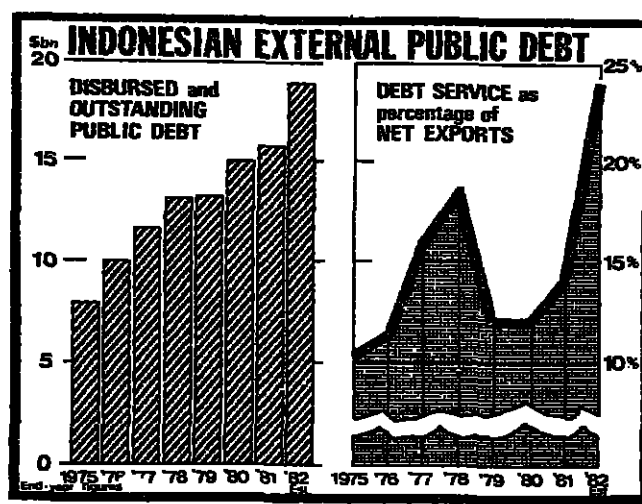
Even before the now widely expected cut of at least 10 per cent in the price of its main export commodity—oil—Indonesia was facing a sharp fall in exports receipts, and suffering from growing balance of payments difficulties. Already this year, the Indonesian Government has moved towards what looks like a goal of doubling its foreign commercial borrowing in 1983.

Last month, Indonesia appointed Morgan Guaranty Trust of New York to arrange a US\$1bn syndicated loan, and this month has asked Dai-ichi Kangyo Bank of Japan to lead the management of a syndication worth the yen equivalent of US\$250m. This is more than US\$1.2bn or so raised by the Indonesian Government in 1982.

Some banks are now concerned as to whether even a doubling of commercial borrowing will be enough to finance a balance of payments deficit on current account which could rise above last year's record US\$7bn. Indonesia's oil price, currently running at \$34.53 is expected to come down by at least \$4 which would add around \$1.2bn to the existing deficit, if no counter measures were taken.

Indonesia is already among the world's top 10 developing country borrowers, with disbursed and outstanding official public overseas debt of around \$19bn. Indonesia does, however, have a number of things in its favour. The country has a claim to political stability, has little short-term or private overseas debt, and its borrowings are widely regarded as relatively light.

However, some bankers fear that Indonesia's additional



in Jakarta may be more pessimistic than international debt problems and oil price cutting require. Even though terms for Indonesia's two latest loan syndications are expected to be considerably stiffer than the 0.375 points above the London inter-bank offered rate (Libor) won on last November's Chase Manhattan \$375m syndicated loan, Jakarta's credit rating is still comparatively high, the officials claim.

In support of this, they argue that Indonesia would have little problem in obtaining more than \$500m from the International Monetary Fund. Indonesia, it now appears, is considering going to the IMF for up to \$600m.

The officials point to Indonesia's having already embarked upon painful economic measures such as a major reduction in Government subsidies, a broad cut in Government spending, a credit squeeze, and at attempts to cut down on corruption and to boost the tax collection system. In addition, they say, import growth is being curbed, so as to reduce the country's overall financing needs.

Indonesia's foreign public and private debt—now estimated at some \$23bn—makes the country the third largest borrower in Asia, after South Korea and India. Among developing countries according to Mr J. E. Ismael, managing director of Indonesia's Central Bank, Indonesia must now be the sixth or seventh largest borrower in the world.

Indonesia's debt service ratio, measured as a percentage of exports taking oil and gas on a net basis, is now running at around 24 per cent, less than a fifth of that being run by countries in Latin America which are being forced to reschedule.

Unlike many Latin American countries, Indonesia has little private overseas debt. Estimates range from \$5bn to \$3bn. If the Indonesian Government is looking—as widely predicted—to boost its straight commercial borrowing in 1983 from \$1.2bn last year to over \$2bn this, it should be able to do so, though at higher rates.

The big question however, is what will the country's requirements be in 1984.

Richard Cowper

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THE OFFICE OF TOMORROW

Automation not an easy path

The Electronic Office:
A Guide for Managers

by John J. Stallard, E. Ray Smith and Donald Reese, Dow Jones Irwin 1983.

USING COMPUTERS to underpin the work of an organisation imposes a discipline that is absolute — much more so than, say, driving a car. Failure to carry out the computing equivalent of a glance in the rear view mirror inevitably leads to trouble.

The various departments which make up any organisation take varying degrees of enthusiasm. Departments like finance and accounting, bound inevitably to work that is organised, well defined and based on the manipulation of figures (which imposes its own discipline), take to automated data processing comparatively easily. The computing office fits well.

But the office? That hand has five thumbs. The kind of disciplined approach which is the staple of accountancy is alien to most other sections of the company. In *The Electronic*

Office, Professors Stallard, Ray Smith and Reese observe: "In an automated office a systems approach is necessary to provide the increased productivity and to maintain consistency and quality."

Quite so. But how best to impose systems thinking on groups who in many instances pride themselves on their independence both of thought and from machinery? Foreign exchange dealers are a case in point. It is easy to convince these specialists they should use video displays which provide them with the necessary data to give them the edge when dealing. Persuading them to use keyboards to enter the details when the transaction is completed is quite another.

The consequence is a host of books, reports and studies from equipment suppliers, consultants and academics (of which *The Electronic Office* is an example) setting out rules to be followed to achieve successful office automation. They are rarely riveting reading. Professor Stallard and his co-authors have produced what is basically a series of check-lists for

managers entrusted with choosing and installing automated office equipment such as word processors, electronic mail systems, records management and the like.

The work is thorough but staid. It conveys the feeling that it was written as a set course text rather than out of any enthusiasm for the business of office automation. (I may be old fashioned but the idea of three professors of office systems management, as these authors are, in the same department of management made me wince.)

But they make a number of common-sense suggestions about the choices to be made between electronic systems and manual systems. A chapter devoted to written communication emphasises the importance of keeping check on the volume of written material. Memos and reports are written. Replies are written when no reply is required and the habit of preparing certain documents remains long after the original need for those documents has ceased.

Inevitably, there are lists of points to be observed when writing or dictating, together with a model questionnaire designed to check the efficiency of a written report.

There are six appendices listing guidelines and setting out model evaluation questionnaires. But *The Electronic Office* is detailed on the how of office automation, it is no better than any other text on the why. It provides advice for action while assuming that cost benefits will be achieved. "The automated office does hold a key for increasing the productivity within the office — but the demands of the automated office will bring about changes in the way of business executives and support personnel," the authors affirm.

Management, it seems, will need far more than faith in an electronic future to accept these urgings and that it is one reason why the electronic office is still the office of tomorrow.

ALAN CANE

MORE ABOUT TAX HAVENS

Islands some leagues apart

Commercial Law of the Cayman Islands
by Ian Paget-Brown. Woodhead-Faulkner, 233 pages, £28.

Jersey: A Low Tax Area
by Mark Solly. Tolley Publishing, 323 pages, £18 paperback, £18 hardback.

TAX HAVENS have been in existence for decades but their renewed popularity can be measured by the flood of technical books now emerging to tempt their attractions. In practice each individual haven has little to offer that is startlingly new or original. The main war on display is minimalism; little or no tax, simple and undemanding commercial law, no answers for snooping foreign tax authorities.

From the potential users' point of view the main issue centres on how to switch funds or profits from a high tax area to a favoured haven — and it looks as if it is becoming much easier to make the switch. Mr Paget-Brown points out that the 2,000 or so companies registered in the Cayman Islands in the early 1970s grew to 14,391 by the end of 1981. In Jersey, company registrations have also been on a rising trend, with more than 2,000 recorded in 1980.

In its recent consultative document "The Taxation of International Business," the Inland Revenue unveiled the conclusions of a survey into how

British companies have been using havens to accumulate income for the investment of surplus funds free from UK tax. The devices embrace "money box", "dividend trap", captive insurance, sales distribution or service; patent holding companies.

Under the "money box" method a UK company with surplus funds puts those funds into a low tax company, possibly by subscribing for shares in it. The funds are invested — possibly in the UK — and the return will be lightly taxed.

To set up a "dividend trap," holding companies are established in a tax haven between the multinational parent and an overseas subsidiary. The holding company "traps" the dividend, which then becomes available for the use of the group without a significant tax charge.

A captive insurance company is a subsidiary of a UK company which takes on, and re-insures, the parent's insurance risks. The premium paid by the parent will normally be deductible in computing taxable profits but no UK tax is payable on the captive's profits. Moreover, income arising from the investment of the captive's funds may be accumulated without a tax liability.

A multinational might divert income to an overseas subsidiary in a tax haven which ostensibly provides a sales, distribution or other service. More often than not the contribution from the subsidiary is minimal but the payments made to it will reduce

the UK tax liability and not be taxed in the tax haven. Companies can be established in tax havens to hold patent rights and receive royalty income.

The Revenue points out that some of these companies may well be in tax havens for genuine commercial reasons. Certainly most books on individual havens tend to play down intimations of tax avoidance.

Mr Paget-Brown's contribution to the oeuvre, however, is more candid than most. The advantages of using the Caymans for most of the devices are spelled out, with a few useful additions. These include the benefits of finance subsidiaries for issuing bonds without a withholding tax liability on interest payments, and the "money box" potential for shipping companies.

The 1976 law on confidentiality acts as an essential backstop. While those conducting offshore business must ensure that their activities abroad do not infringe the regulations of other jurisdictions "it should be made clear that a tax offence in other countries is not an offence in the Cayman Islands."

Mr Solly is considerably more circumspect. While he runs through the background legislation competently enough, many readers will miss the specific guidance they are no doubt seeking. Perhaps Mr Solly's position as Assessor of Income Tax in the Isle of Man has cramped his approach.

DAVID FREUD

LAYMAN'S GUIDE TO CURRENCY DEALING

Livelier market than portrayed

Introduction to Foreign Exchange
by Rudi Weisweiler. Woodhead-Faulkner, £5.95.

FOREIGN EXCHANGE is fun. Anyone who has ever been in the dealing room of a large bank can testify to that. Peculiar whiff of excitement as exchange rates career up and down, dancing to the tune of traders who quite literally at times control the destiny of governments and even nations. And they're at it all the time. From Tokyo in the morning to San Francisco in the evening, round the clock — foreign exchange dealers are making money, reveling in what one senior banker once described to me as "that unique sense of hitting the jackpot."

Of course the whole business has its own mystique, its own customs, even its own language. "Cable" to a foreign exchange dealer does not mean a telegram; it means the rate of exchange for sterling in U.S. dollars. That this rate in the last three years has moved in a

range of roughly 2.50 to 1.50 testifies to the degree to which money can be made and lost by dealing in foreign exchange — and this is where Mr Weisweiler's book comes in.

It purpose, accordingly, to the author is to explain why the foreign exchange market exists and how it works to those whose job brings them into contact with the market, not as professionals but as people whose business or political decisions must be influenced by foreign exchange considerations.

The need for such a book is undisputed. Even those of us whose actual involvement with foreign exchange is limited to picking the right moment for buying travellers' cheques ahead of our next holiday abroad know how agonising such decisions can be. How much more for the businessman who finds himself buying and selling goods abroad for the first time. This involves complex decisions which Mr Weisweiler tackles with commendable attention to technical detail.

My reservation about the book, however, is that its description of the market is too

ponderous. Its plodding tone in no way keeps pace with the vitality of the market. One even fears it could deter the novice from wanting to find out more about a market that is, as we have said, not only fun but intellectually challenging as well.

Of course such a criticism comes naturally. The author is a journalist whose natural inclination is to look for the racier side of things. To such a reader it smacks of banality to read in Mr Weisweiler's book that the north of England stands to lose all his potential extra profit on a foreign exchange deal by spending hours on the phone shopping around for the best price from banks in London; but this is still practical advice for such a businessman who is, one assumes, the principal target reader of this book.

All the same one suspects that the curiosity of such a businessman must extend to subjects not adequately covered by this book. Mr Weisweiler goes to some lengths to explain the relationship between spot exchange rates, Eurocurrency deposit rates and the forward market. Why, however, is a full chapter devoted to the defunct sterling area, a thing of the past, when financial futures, very much a thing of the present, are dismissed in two pages?

At the end one is left with the feeling that this book should either have been shorter, confined to technical advice for the businessman, or longer, a broad brush lively portrait of a market and its history.

PETER MONTAGNON

THE HONDA STORY

Motor group and its founders

Honda Motor: The Men, the Management, the Machines
by Tetsuo Sakiya. Premier Book Marketing, 241 pages, £10.45.

WHEN World War II ended Takeo Fujisawa, obviously a man with an eye for the main chance, bought a forest because he reckoned that a great deal of lumber would be needed to reconstruct Tokyo.

About the same time Seichiro Honda sold the piston-ring manufacturing business he had built up during the war and collected the present-day equivalent of around \$800,000. He spent \$17,000 on a large drum of medical alcohol, installed it at his home where he made his own whisky and spent the next year partying with friends and playing the shakuhachi (a Japanese wind instrument).

The two met in August 1949 when Honda was 42 and Fujisawa 38. Almost immediately they joined forces to set up Honda Motor. Neither man had much formal education. Yet by all accounts Honda is an engineering genius — although his concept of man management in the early days was to hit on the head with a wrench any employee whose work failed to please.

Fujisawa's expertise, fortunately in view of Honda's approach, was in corporate management and strategy. Honda took no part in board meetings, even in the early days, and Fujisawa gave up attending after 1964.

By "taking different routes to the top of the mountain" they pulled Honda Motor through various crises and 25 years later when they retired together they handed over a naturally successful professional management company that was in reasonable health and the most internationally minded of the Japanese vehicle groups.

From these facts, gleaned with some trouble from Tetsuo Sakiya's tome, we can see there is a fascinating book to be written about Fujisawa and Honda as individuals. But though the author apparently spent some time with them, he has given up the chance in order to jumble up their personal histories with dissertations on Japanese politics, economics, culture and psychology.

In the event the material is so badly organised that it is a real slog to wade through it. It follows no obvious chronological pattern nor sticks to one subject at a time.

As a result the book will disappoint most people whether they be interested in the men, the management or the machines.

KENNETH GOODING

100 YEARS OF TELECOMMUNICATIONS

Topsy-turvy tale of changing ownership

Power of Speech: A History of Standard Telephones and Cables 1883-1983
by Peter Young, George Allen and Unwin, 220 pages, £9.95.

MOST CORPORATE histories have their beginnings in a small independent company and ending in a swallowing up by a global multinational. With Standard Telephones and Cables the pattern has been curiously topsy-turvy.

The company began 100 years ago as the UK branch of an American concern, Western Electric. In 1925 the ownership changed but remained American, when International Telephone and Telegraph bought STC's parent International Western Electric from American Telephone and Telegraph. By the late 1970s the American ownership became such a dubious asset that STC went public through the sale of 15 per cent of its share capital in 1979. More shares were sold last autumn, so that STC will celebrate its centenary this year in the first flush of an entirely uncustomed independence.

As Peter Young's history of STC makes clear, for much of the company's earlier life the American connection was a considerable advantage. It gave the company access to the much greater technical resources of Western Electric, although management interference was rarely very prominent.

By 1919, however, political considerations were becoming more obvious. In that year Western Electric made a serious mistake in proposing to manufacture in Antwerp exchange equipment for the British Post Office. It had to change tack and although it retained a position in the UK market its share slipped to 25 per cent and later to 20 per cent in 1937 when a fifth domestic manufacturer came in.

For many years the manufacturing "ring" ensured good profits which underpinned many other STC activities. But mergers strengthened the positions of GEC and Plessey, so that by the late 1960s they had

40 per cent each of the public switching business, with STC as the smallest participant. Later on STC's pioneering efforts with the TXE4 exchange led to a rise in its market share to 35 per cent by 1979.

But last year STC pulled out — or perhaps was squeezed out — of the more advanced System X programme, and although it retains transitional TXE4 orders for at least 5 years, its long-term future is more than ever uncertain. So it was timely that last year STC at last became truly British and could no longer seem as its competitors had often argued — only a front for the Americans.

Mr Young suggests, however, that the influence of the U.S. parent on STC has usually been slight. ITT's founder, Colonel Sutherland Behn, remained fairly distant, communicating only with the long-serving managing director, Tom Spencer. By the 1950s, in fact, STC had become sleepy and complacent.

But in 1968 the U.S. arrived in earnest in the shape of legendary ITT boss Harold S. Genen and his henchmen. The shocked British managers were forced to accept innovations like cash flow analysis and five-year plans and were subjected to inspections by psychologists to investigate the reasons for their resistance to change. Somehow many of them survived.

Peter Young has not quite been able to overcome the common failing of most official corporate histories: that they are stronger on neutral facts than on personalities; people like Behn are disappointingly shadowy. Still, the author is by no means afraid to be critical at times.

He leaves STC a majority-owned British business having solved "a problem of identity that was as old as the company." The future now looms with technology racing ahead but with no wealthy parent and no assurance that the comfortable British Telecom manufacturer "carve-up" will persist for very long. Peter Young concludes: "More is likely to happen to the company in the next few decades than in the whole of its first century."

HARRY RILEY

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Mr Tim Steel has been appointed marketing director of DINERS CLUB INTERNATIONAL for the UK from March 1.

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It is a role which requires maturity of vision, strength of personality and an understanding of the communications web which prevails in the City of London. Previous contact with the financial press would be an asset. The age range is 29-45 but due to the strong management potential of the job, candidates are more likely to be in their early 30's. The salary package will reflect the calibre of the candidate.

Please ring or write to Aine Taylor or Annita Bennett, TAYLOR : BENNETT, Holborn House, 20-23 Holborn, London EC1N 2JD, 01-242 0253.

TAYLOR : BENNETT

SENIOR INVESTMENT MANAGER



A leading firm of stockbrokers wishes to appoint an additional manager at a senior level who will be concerned with the management of a wide range of pension funds, usually on a discretionary basis.

The successful applicant is likely to be a graduate or professionally qualified and to have several years' experience of managing portfolios for an insurance company or pension fund. The preferred age range is 28-40. He or she would also be expected to take an active part in investment in United States, Japanese, and other overseas markets.

Remuneration is negotiable, and there are prospects of partnership for the successful candidate.

Please apply under confidential cover, stating any firms to which your application should not be forwarded, to Peter Jones, quoting ref. SIM. **COURTENAY STEWART INTERNATIONAL LIMITED** Management Selection and Recruitment Consultants 11 Maddox Street, London W1R 9LE. Tel: 01-629 1913.

Sales Financing Manager

Circa £15,000+Car

Our client, a major group in the automotive industry, is searching for an experienced Sales Financing specialist who will complement existing skills in its dynamic, young commercial operation.

The prime task of the Manager will be to plan and implement retail sales financing ventures in home and overseas markets. The Manager will be responsible for devising imaginative financial packages, tailored to suit customers' requirements to facilitate fleet sales and other contracts. This will involve specialised negotiations with banks, finance houses and credit insurance institutions. As the majority of the work will be concerned with exports, experience in this complex area is essential. As well as having a successful track record in this

specialised area, candidates must be prepared to undertake international travel. A background in either merchant banking or a related field would be particularly relevant. Essential personal qualities include drive, tenacity, innovative skills and a high level of intellectual ability. As this position entails substantial external contact, the successful candidate must have the presence and personality to represent our client's interests. Prospects for developing your career beyond your specialism, fringe benefits and the relocation package are excellent. Please telephone for an application form quoting reference SFM/VL or send your curriculum vitae to John Graham. This position is open to both men and women.

Cambridge Recruitment Consultants

1a Rose Crescent, Cambridge CB2 3LL. Telephone: 0223 311316.

APPOINTMENTS WANTED

GRADUATE (Life Sciences) male, financial and business experience seeks employment in business field. Write Box A.8131, Financial Times, 10, Cannon Street, London EC4P 4BY.

GRAND METROPOLITAN PLC Consumer Enterprises

FINANCE & BUSINESS DEVELOPMENT DIRECTOR

Within the Consumer Services Sector of Grand Metropolitan, 'Consumer Enterprises' has been given the mission of identifying opportunities in retailing and the development of associated businesses.

The 'Finance & Business Development Director' will assist the Managing Director of Consumer Enterprises in his role by identifying opportunities both within and outside the existing companies in the portfolio, evaluating and pursuing realistic means of developing them, and negotiating and structuring their initial implementation.

The successful candidate could come from any number of disciplines or experience routes but would be about 35, possibly a graduate with an MBA, and would certainly possess strong finance and business appraisal skills and line management ambitions. He will not be earning less than £20,000 per annum at present.

Brand management or retail experience would be considered significant plusses but candidates would have to show experience of evaluating and negotiating new ventures and acquisitions and substantial success in the identification and bringing to fruition of new business opportunities.

All replies will be treated in the strictest confidence; they should be marked 'Finance and Business Development Director' and sent to The Corporate Consulting Group, 24 Buckingham Gate, London SW1.



Corporate Consulting Group

"WANT TO WORK IN INFORMATION TECHNOLOGY?"

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The Science and Engineering Research Council has an answer:

Studentships for postgraduate conversion courses for up to one year.

They are for graduates in management and the arts, as well as science and engineering.

They will provide essential industrial or commercial training.

IT covers information acquisition, handling and use involving the latest technologies in micro-electronics, computing and telecommunications.

Applicants will need a good honours degree or an equivalent combination of qualifications and experience.

SERC's one-year studentship postgraduate conversion courses are part of an IT initiative promoted by the Department of Education and Science.

For details about SERC studentships contact: Information Technology Studentships Science and Engineering Research Council Polaris House, North Star Avenue, SWINDON SN2 1ET. Telephone: (0793) 26222 Ext 2137.



CONNING OVERSEAS LIMITED

REQUIRE

Institutional Sales Executives FOR UK/EUROPE.

CONNING OVERSEAS LIMITED are recognised leaders in INSURANCE RESEARCH and are expanding into the EMERGING GROWTH sector of the U.S. stock market. We need INSTITUTIONAL SALES EXECUTIVES in our London office

—to cover EUROPEAN AND UK INSTITUTIONS

—to specialise in EMERGING GROWTH

We seek either —current U.S. INSTITUTIONAL SALES EXECUTIVES with a PROVEN RECORD

or —successful UK INSTITUTIONAL SALES EXECUTIVES who wish to consider a career switch.

We offer —a small, flexible organisation in which individuals can make a significant contribution to the growth and direction of the company.

For further details contact

ANDREW OLIVER on 01-248 5858

or write to him at

CONNING OVERSEAS LTD.

1-3 St. Paul's Churchyard, London EC4

Financial Controller — City INTERNATIONAL BANKING

FennoScandia Ltd., is a newly established joint venture banking operation, owned equally by Sparbankernas Bank, Sweden and SKOPbank, Finland.

FennoScandia Ltd. now wishes to recruit a Financial Controller who, reporting directly to the Managing Director, will be responsible for the initial development and subsequent running of financial control and accounting systems, as well as operations, administration and personnel.

This is a key appointment where personal qualities of maturity and leadership are as essential as the technical qualifications. An attractive salary and benefits package will be offered.

Full career and personal details should accompany an application and be addressed in confidence to The Secretary, FennoScandia Ltd., c/o Sparbankernas Bank Representative Office, 7 Birch Lane, London EC3V 9BY.

FennoScandia

Business Development Manager

N.W. London based

circa. £13,500+car

Grand Metropolitan Biotechnology Ltd is a member of the Grand Metropolitan Group of Companies with particular responsibility for the application of new advances in biotechnology, either in collaboration with the research units of other Group companies to their diverse interests and activities, or independently to new related business opportunities.

A Business Development Manager is being sought to be responsible for the market research, financial analyses, and business planning aspects of the potential opportunities which are

arising, and thereby to assist in the decisions regarding whether or not the opportunities should be pursued. The ideal candidate for this position will have a degree in a biologically orientated science and an MBA or equivalent qualification in business and/or a number of years of relevant experience in an innovative environment.

He/She will join the Company at an interesting early stage and will therefore have the opportunity to participate in decisions regarding the direction in which it develops in the future.

Grand Metropolitan Biotechnology Limited

If you wish to be considered please contact Dr G Christie, Managing Director, Grand Metropolitan Biotechnology Ltd., 430 Victoria Road, South Ruislip, Middx., or telephone 01-845 2345, Ext. 3963.



المؤسسة العربية المصرفية ARAB BANKING CORPORATION A.B.C.

London Branch - Licensed Deposit Taker

We are at present engaged in the expansion of our London Branch Dealing operation and require the services of the following:

SENIOR SPOT FX DEALER

Dealer with 4 or more years' experience of active trading in an international bank environment. Preference will be given to candidates in the age group of 27/32 and those with familiarity in two or more of the major trading currencies.

SENIOR DEPOSIT DEALER

The candidate should have 5 or more years' experience of active trading in an international bank environment and be thoroughly knowledgeable in Swap dealing. Excellent salary commensurate with prior experience and the responsibilities of the position offered will be available, together with a competitive benefits package.

Applications in writing, together with current C.V. to:

The Personnel Officer ARAB BANKING CORPORATION 6/8 Bishopsgate London EC2N 4AQ

Top Executives Seeking a career change

Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity. The Counsellors in our partnership encompass a wide range of experience and skills. All have been engaged in a top management role. The Minster Programme, tailored to your individual needs, will be managed by at least two Counsellors so that you are guided along the most effective route to that better opportunity. We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-deployment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HB. Tel: 01-493 1309/1085

SALES EXECUTIVE

FT Business Enterprises is a diversified subsidiary of the Financial Times. The company is committed to growth in the areas of business publishing and the provision of information services for the international business community.

An experienced Sales Executive is needed to help develop the markets for our products. He or she should be capable of representing the company at the highest level in industry and commerce and a commanding appearance with well developed communications skills are regarded as essential in this respect.

The job will entail initially the promotion and presentation of various on-line information products but the successful candidate will be expected to represent all of the company's product lines where appropriate.

The successful candidate is likely to have had at least four to five years' successful experience selling to senior management of commercial organisations in the UK. This should include time dealing with the products of service industry, preferably information-based and within the on-line area. A good educational background is essential and a university degree would be an advantage.

A high salary is negotiable depending upon qualifications and experience. Candidates should send a comprehensive C.V., including details of current salary, to:

David Hawkins, Group Sales Manager FINANCIAL TIMES BUSINESS ENTERPRISES LTD. 102-108 Clerkenwell Road, London EC1M 5SA

JAPANESE RESEARCH



SCRIMGEOUR, KEMP-GEE & CO. wish to establish a Japanese research capability to complement their U.K. research coverage.

What is required is either an existing team of three or four people or individuals who would form their own team. They would be based in London. Some experience of dealing in Japanese stocks with U.K. institutions either as a stockbroker or fund manager is essential.

This is an important new area of development for the firm and offers a chance to join one of London's most successful and profitable stockbrokers. It could be particularly attractive either to those who, although in a successful operation, see their further advancement blocked or, alternatively, those who find their present base limits the further development of their business. Both the remuneration and partnership prospects for the high quality personnel required are excellent.

Please apply, in strict confidence, to:-

I. A. K. Dipple

Scrimgeour, Kemp-Gee & Co. 20, Copthall Avenue London EC2R 7JS



David Grove Associates

Bank Executive Recruitment 60 Cheapside London EC2V 6AX

Telephone 01-236 0640

CURRENT VACANCIES INCLUDE:

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| Credit Manager-(Fluent French) | c. £17,000 | Newly Qualified ACA | To £10,000 |
| Bond Sales (3 years Exp.) | £15,000 + bonus | Documentary Credits Senior | To £10,000 |
| Corporate Finance-ACA | £15,000 | Administration-Premises | To £10,000 |
| Credit Analyst-(U.S. Bank Trained) | £12,000 | Supervisor-Eurobond back-up | £9,500 |
| Experienced Bank Accountant | c. £12,000 | Loan Administration Clerk | £8,500 |

IN RESPECT OF THE ABOVE POSITIONS PLEASE CONTACT JOAN MENZIES ON 01-248 1882

SENIOR ACCOUNT DIRECTOR PUBLIC RELATIONS

The senior partner of our medium but ambitious marketing and public relations consultancy is becoming increasingly irritable and difficult to live with because he has too much work to do. His loyal staff have persuaded him to try to recruit another SENIOR ACCOUNT DIRECTOR to work with him on some of the consultancy's financial accounts.

The successful applicant will have a thorough working knowledge of the City of London, together with the ability and experience to communicate both with clients and financial journalists.

The ability to plan and structure marketing and P.R. policies for financial organisations and to prepare presentations to both existing clients and for new business is essential.

The remuneration package is negotiable but will amount to not less than £15,000 per annum. A performance based share of profits will be insisted upon by the successful applicant.

Please help our over-worked Senior Partner by sending in strictest confidence your comprehensive C.V. including details of current remuneration to:-

P.O. Box A8132, Financial Times, 10 Cannon Street, London EC4P 4BY.

International Appointments

International Corporate Audit Brussels

Our client, a multi-market US international corporation, is seeking to strengthen its European Internal Audit Department with the appointment of two high-calibre professionals to be based at the European Head Office in Brussels.

Senior Operational Auditor £16-20,000

Candidates, 25-35, should have a recognised accounting qualification and at least 3 years' post-qualifying experience in the accountancy profession or in a manufacturing industry. The successful candidate will be responsible for conducting operationally orientated audits at subsidiary locations in Europe. There will also be opportunities to visit other parts of the world including the US. Fluency in English is essential, as is a good command of at least one other European language.

Both positions offer excellent career prospects within line management, together with good benefits packages. The positions call for a high degree of travel (around 75%) and return fare to home base is paid every weekend. Moreover, the high travel element currently results in very advantageous tax arrangements. Initial interviews will be conducted in Brussels and London. Applicants should contact David Sattin on 01-405 0442 (Telex 296091) at 31 Southampton Row, London WC1B 5HY.



Michael Page International
Recruitment Consultants
London Birmingham Manchester Glasgow

BACHE HALSEY STUART (MONACO) INC.

Seeks Account Executives with established clientele. Direct lines to London and U.S.A. Numerous financial advantages. Pleasant offices in ideal Mediterranean location.

Contact:

T. Van Esche, Manager,
BACHE HALSEY STUART,
Sperling d'Hiver,
Monte Carlo (Monaco).
Telephone: (93) 50 71 71

EMPLOYMENT CONDITIONS ABROAD LIMITED

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01-637 7604

TREASURY MANAGER SAUDI ARABIA

The Saudi Investment Banking Corporation (S.I.B.C.) an affiliate of the Chase Manhattan Bank, wishes to identify an experienced treasurer to join its team of professionals in Riyadh, Saudi Arabia.

The successful candidate will be responsible for managing the Bank's treasury activities including foreign exchange and money market dealings. The position reports to the Assistant General Manager, Treasury and Investment Services.

Qualifications should include at least eight years experience in a major money center dealing room, of which at least two years should have involved managerial responsibilities. Familiarity with Middle Eastern banking is desirable. Candidates should be able to work easily with a wide range of nationals and adapt to living and working conditions in the area. Fluent English is essential, and Arabic a distinct asset.

This position is offered on an employment contract basis with S.I.B.C. An attractive base salary and bonus plus a generous range of fringe benefits are included in the compensation package.

Replies, including a contact telephone number, are to be sent in strictest confidence to:

Manager, Human Resources
S.I.B.C.
P.O. Box 3533
Riyadh, Saudi Arabia.

البنك الاستثماري السعودي
The Saudi Investment Banking Corporation

International Finance Director

Paris

FF500,000+

This expanding £100m-turnover British group specialises in consumer goods and employs some 2,500 people. It seeks an International Finance Director to complete its management team located in Central Paris who will soon become a permanent member of the international board. Reporting directly to the Group Managing Director and Deputy Chairman and assisted by a Treasurer and a Budget Controller, he will have functional authority over the Finance Managers of 15 European subsidiaries and be responsible for all aspects of the Group's financial and accounting matters including: centralization of the accounts and consolidation of balance sheets; budgets and cost control; treasury;

exchange problems; financing operations; and relations with the London Stock Exchange and the bankers. He will also supervise the implementation of a new DP structure. This key job would only suit a top-level international financier with successful management and business experience. Candidates, aged 43-53 and preferably British, must be used to working with different nationalities. Knowledge of French is not necessary but would be an advantage. A very attractive compensation package, which includes a car, is offered. Initial interviews will be held in London. Please send full CV in strict confidence, quoting ref: A2292/FT, to J P Rougier.

PA Conseiller de Direction SA,

3 Rue des Gravières, 92200 Neuilly, France.



A member of PA International

Societe Financiere Du Liban S.A.L.

Directeur General Adjoint

S.F.L. is a newly created financial institution in Lebanon owned by 33 major Lebanese banks whose principal objective is to promote and develop financial markets in Lebanon.

Candidates must have had senior management experience in a major investment banking institution, covering:

- money and capital market operations
- private and public placements
- stockbroking underwriting of issues
- mergers, takeovers.

Candidates, in their late thirties and early forties, should be preferably of Lebanese nationality, with an acceptable academic background.

They should have the ability to organize and manage this organization to attain its objective. The remuneration package will fully reflect the importance of the position. Please write in strictest confidence to P.O. Box 11, 7740 Beirut, Lebanon.

CAPITAL INTERNATIONAL S.A.

seeks

INVESTMENT ANALYST

with minimum three years' professional experience in either investment research or industry. Good English essential, other European languages and/or Japanese highly desirable, together with a willingness to travel. Swiss nationality or valid Swiss work permit desired. Capital International S.A. is part of The Capital Group, an international investment management organisation headquartered in Los Angeles, with assets of over US\$10 billion under management.

Please write with curriculum vitae to:

Robert Ronus, Director
CAPITAL INTERNATIONAL S.A.
3, Place des Bergues, CH-1201 Geneva
All applications will be treated in confidence.

FINANCIAL CONTROLLER

SAUDI ARABIA

Up to £25,000 p.a.

Our client is an established and influential trading group in Saudi Arabia. One of the group companies engaged in the building materials trade is currently seeking a qualified accountant who will be responsible for managing the total financial affairs of this multi-store retail business. The main duties of the post will include the preparation of monthly and quarterly reports and statements, management and projection of cash flows, bank and credit facility negotiations and the overall control of accounts receivable and inventory levels. Special project work will be necessary, in particular the incorporation of a computerised accounting system for the company and the recruitment and training of store accountants.

A qualified accountant, aged over 28 years of age, is sought for this challenging, single status position. Candidates should possess a practical background in cost accounting with an in-depth knowledge of computerised accounting systems and their implementation. Several years at senior accountant or controller level in small to medium sized companies is necessary.

The position carries an attractive salary and a generous range of benefits including frequent home leave, free accommodation, transport and insurances. Initially the post is on a one-year, renewable basis but a long-term commitment is sought by our client. Suitably qualified and experienced candidates should ring P. Stacey in the first instance on 01-631 4411 or write to:

MOXON DOLPHIN & KERBY LTD.,
Quoting Ref. No. 5786 at
178/202, Great Portland Street, London W1N 5TB

INTERNATIONAL APPOINTMENTS

APPEAR EVERY THURSDAY

RATE £31.50

PER SINGLE COLUMN CENTIMETRE

BARBADOS NATIONAL BANK VACANT POST OF MANAGING DIRECTOR

The BARBADOS NATIONAL BANK requires a Managing Director.

The Managing Director will be a person of recognised standing and experience in commercial banking, business management or financial matters.

The Managing Director will be the Chief Executive Officer of the Bank and will be responsible to the Board of Directors for the execution of the Bank's policy and its day-to-day management. Appointment to the post of Managing Director is for a period of five years in the first instance and is renewable.

The Bank operates a non-contributory pension scheme. However, a contractual appointment will be considered. An attractive salary and other conditions of employment are offered.

Applications supported by at least two (2) references should be addressed to the Chairman, Barbados National Bank, Head Office, 11, James Street, Bridgetown, Barbados, to reach him not later than 31st March 1988.

REQUIRED

COMPUTER CENTRE MANAGER

The United Arab Emirates Central Bank wishes to recruit a Computer Manager who will be responsible for:

1. THE ESTABLISHMENT OF A NEW COMPUTER DEPARTMENT
2. THE INSTALLATION OF AN IBM 4331 SYSTEM RUNNING DOS 1 VSE AND CICS
3. THE IMPLEMENTATION OF A BANKING PACKAGE

QUALIFICATION, EXPERIENCE AND REQUIREMENTS

The applicants for this position should have:

- 1) University degree in computer science
- 2) A minimum of 10 years' experience working in various areas of computer departments either as a manager or analyst programmer or in operations
- 3) Banking experience is preferable
- 4) Arab national or of Arab background speaking Arabic is an advantage
- 5) Salary and other benefits are determined in accordance with the qualifications and experience
- 6) Interested applicants should forward their applications and CVs with copies of their documents not later than two weeks from date of publication

PERSONNEL OFFICER, UAE CENTRAL BANK
PO BOX 854, ABU DHABI, UAE

HUMAN SIZE AMERICAN COMPANY

with 125 years of world leadership in specialised technical field

SEEKS

Super Motivated International Salesman

Must be self-starter with successful background in opening contacts and closing sales in large corporations and governments.

Intensive travelling from office in own home or small outside office.

Knowledge of a Scandinavian or other European language appreciated but not required.

Company car supplied. Attractive remuneration linked to realistic objectives. Will be employed by Swiss subsidiary of the U.S. Company and report to European M.D. in Paris.

Send c.v. to 83-703 ASSA Annonceurs Suisses SA
Pl. Bel-Air 2 CH-1002 Lausanne (Suisse)

FINANCIAL CONTROLS MANAGER

Bahrain

c. £30,000 + bonus

Our client is an investment bank with offices in Bahrain and London. This is a recently incorporated institution with very substantial financial backing.

The financial controls manager will report to the general manager and be based in the Head Office in Bahrain. He will be responsible for the overall accounting and reporting function of the corporation. Initially, particular emphasis will be placed on the development of budgetary control, implementation of the corporate information system, tax structuring and the design and implementation of relevant data processing systems. The appointment gives involvement at senior level in a new enterprise with exceptional growth opportunities.

Candidates must be qualified accountants. Experience should include a period of 3-5 years as head of the accounting and control function of a financial institution. In addition, evidence of detailed involvement in computer based system development will be required. Experience of working in the Middle East will be an asset.

The salary will be supplemented by bonus and share option schemes which together with other benefits makes an attractive total package. Applicants should send brief personal details and a career summary in confidence to D W E Apps quoting ref FT/183/A at:



Ernst & Whinney Management Consultants
Becket House, 1 Lamberth Palace Road, London SE1 7EU.

Accountancy Appointments

Regional Assistant Controller

Europe + Southern Hemisphere
c. £22,000 + car

A major service industry, a clear corporate image and a leading position in the Regional markets characterise this American multinational. The style is brisk, shirt-sleeved, organised and communicative.

The Assistant Controller's role involves co-ordination of a Regional level, support for field operations and an important interface with the American H/Q. The responsibilities include legal entity and management reporting; financial planning and analysis; systems and accounting policies and standards. There is a Department of 20 people reporting through 4 direct subordinates. The base location is West of London.

Applicants should have a current knowledge of US legal entity requirements, well practiced analytical strengths and an active management style. An accounting qualification is essential.

Five years' recent experience in an American multinational with a strong preference for a Service Sector business is required. Age guide: early 30's.

Applicants (male or female) should reply, in confidence, quoting reference L47, to:

Brian Mason, Mason & Nurse Associates,
1 Lancaster Place, Strand, London WC2E 7EB.
Tel: 01-240 7805.

Mason & Nurse
Selection & Search

ACCOUNTANCY APPOINTMENTS

APPEAR EVERY
THURSDAY

£31.50 per single
column centimetre

Career Opportunities in Oil

Central London
range to £15,000

These new positions offer an excellent opportunity to build on your accounting skills, gaining experience of the North Sea Oil industry and of US reporting techniques.

The company is a major US-owned energy corporation enjoying considerable revenues from North Sea operations. Following recent developments, activities will increase substantially, including operations.

The accounting group is young and professional in approach, achieving high standards through commitment and team work. You could be involved with accounting and cost control of a defined area of exploration activity, or you

could participate in financial accounting or taxation.

To join this team you should be a qualified accountant, aged mid to late 20s, with experience gained in larger companies or the profession. Personal qualities of numeracy, flexibility and enthusiasm will fit in well.

Please write in confidence, giving concise career and personal details and quoting Ref. ERS90FT to P.J. Williamson, Executive Selection.

Arthur Young McClelland Moores & Co.,
Management Consultants,
Holls House, 7 Holls Buildings,
Fetter Lane, London EC4A 3NH.



Arthur Young McClelland Moores & Co.
A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

The sign for a rewarding future.



Qualified and Part-Qualified Accountants

Bayer UK Limited is part of the International Bayer Group marketing a wide range of products in the industrial, medical, agricultural consumer fields. The Head Office is at present situated in Richmond, Surrey but will relocate in September this year to Newbury, Berks.

As a result of this move, and the fact that there is to be a re-organisation of the Central Accounts Department to include financial accounting for all locations, the following vacancies have arisen:

Financial Accountant
Reporting to the Chief Accountant this position calls for the preparation of consolidated accounts and financial reports for the Group to meet both the UK requirements and those of our parent Company in West Germany. You will also be required to advise the Central General, Purchase and Sales Ledger sections on systems development. Supervising a small team you will also administer payroll and cashier functions.

The successful candidate will have had wide experience of financial and cost accounting, with the ability to control staff and liaise with other Divisional Management.

General Ledger Manager
Reporting to the Chief Accountant you will be required to control the General Ledger to ensure that it provides accurate information for statutory and management accounting purposes, and to assist with the preparation of Financial Accounts - for the whole of Bayer UK. In addition, you will be required to assist in the development of computerised systems and to supervise and train staff in their use. The successful candidate will have a broad knowledge of accounting principles and foreign currency transactions. Experience with Software International's General Ledger package would be an advantage.

Budget Accountant
Reporting to the Finance Director and Company Secretary you will be responsible for co-ordinating the preparation of the annual Group operating plans and for monitoring performance against budget for the central Service Departments. In addition, you will be required to assist the Company Secretary with his duties. You should be fully experienced in financial and cost accounting and have the ability to liaise with staff at all levels.

Purchase Ledger Manager
Reporting to the Chief Accountant, and supervising a small team, you will be required to ensure that the Purchase Ledger is correctly maintained and payments are made to suppliers in line with Company policy. In liaison with the central Computer Department you will also assist with the development of new systems, including training and documentation.

The successful candidate will have a sound knowledge of basic accounting principles, VAT regulations, and foreign currencies and will have the ability to communicate well both internally and externally. Experience with an on-line Purchase Ledger system would be an advantage.

Assistant Credit Controller

You will be required to assist the Credit Controller in the supervision of the Credit Control and Sales Ledger functions. In addition, you will assist in the collection of cash in line with Company policy.

The successful candidate - possibly a member of ICM - will have had at least 5 years experience of credit control in a large company including computerised systems and balance sheet analysis and will have knowledge of laws concerning Receivables and the workings of the Companies Act. In addition, you will have a working knowledge of Letters of Credit, Bills of Exchange, Drafts and particularly foreign trade.

Aged 25-35, applicants for all these positions should be self-motivated, seeking new challenges and will have had experience in the development and use of computerised systems in the relevant area of application.

Excellent salaries are offered, together with good Company benefits including pension scheme, BUPA and free life assurance. Assistance will be given with travel/transport until the move and/or relocation as is necessary.

Please write or telephone for an application form to: Recruitment Office, Bayer UK Limited, Bayer House, Richmond, Surrey TW9 1SJ. Telephone: 01-940 6077.



Improving the quality of life

Chief Accountant

London c. £14,500 + Car

Our client is a rapidly-expanding £6 million turnover division of one of the UK's top 20 companies. A qualified accountant is required for this highly challenging and rewarding position, with the division's finance team in Central London.

Duties cover all aspects of the accounting function including planning and systems development, capital appraisal and the review of potential new business. This is an excellent opportunity to work closely with the Finance Director and to participate in the expansion programme during the initial stage.

Candidates will have gained excellent post-qualification experience, preferably in a retail or f.m.c.g. environment. The ability to communicate effectively at a senior level is vital, as there will be significant liaison with senior and operational management.

For someone with enthusiasm, ambition and the ability to work well under pressure, there is a competitive remuneration package and excellent career progression prospects. Age indicator is 26-30.

Candidates should write to Philip Cartwright, A.C.M.A., quoting reference 908, enclosing a comprehensive curriculum vitae, at 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester Glasgow

UNIQUE OPPORTUNITY

£13,000

Are you contemplating that important first move out of the profession? A major US corporation can offer a young, graduate Chartered Accountant:

- An excellent learning environment
- A secondment to the USA
- International travel
- Exposure to top level management
- The opportunity to learn a foreign language per year.

LONDON BASE. Ref: JG/1037H.

FINANCIAL ACCOUNTANT

£12,000 + Car

Based at the busy head office of this multi-unit operation, you will have every opportunity to develop your commercial skills. This responsible position offers considerable autonomy with short-term investments and involvement in computer development in addition to statutory requirements. Excellent group prospects for qualified ACA/ACCA with previous retail experience. SURREY. Ref: VMD/1055K.

MANAGEMENT POTENTIAL

£11,000 + Car

A challenging opportunity to join this major freight-forwarding company as the Financial Accountant. The post carries responsibility for the preparation of month and year end accounts, monitoring budgets and supervising capital investment programmes, plus full involvement with new computerised systems. Suitable candidates should be qualified ACA/ACCA aged 25-30 with the potential to carry the role into general management. ESSEX. Ref: SC/1059G.

All applications will be treated in the strictest confidence.

ROBERT HALF
LEE HOUSE, LONDON WALL, EC2. 01-606 6771.
SEARCH & RECRUITMENT.

Chief Accountant

c. £15,000 + car

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Please write in confidence with full curriculum vitae and details of present salary to: I. L. Puttock, Group Personnel Director, The Prestige Group PLC, 14 - 18 Holborn, London EC1N 2LQ.

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Accountancy Appointments

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All replies, written or by telephone, will be treated in the strictest confidence.

N. P. Halsky, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD. Telephone 01-236 8000 extension 2549. Reference 26311L.



Peat, Marwick, Mitchell & Co.
Executive Selection Division

GUIDE TO ACCOUNTANCY RECRUITMENT CONSULTANTS

On Thursday, 24th March 1983, the Financial Times proposes to publish a recruitment feature for newly-qualified Chartered Accountants to coincide with publication of the list of successful candidates in the Institute of Chartered Accountants Part II examination. As part of this feature we will be including a comprehensive guide to recruitment consultants serving the accountancy sector. Entries, which will include company name, address and telephone number, will be charged at £85. Additional information can be included at £10 per line.

To book space for further information, call
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Chief Accountant

International
Banking

City

This is a senior management position in a foreign owned, long established London bank, with over 240 employees.

Substantially computerised accounting and information systems support a range of business activities, particularly the financing of international trade.

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Financial Controller

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Conditions of employment are attractive, and assistance with relocation expenses will be provided if appropriate.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

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For further details please contact Douglas Llambras F.C.A. A.T.T.L. or Hazel Webber, B.A. quoting reference number 3928 at our London office. All applications will be treated in the strictest confidence.

410 Strand, London WC2R 0NS. Tel: 01-636 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-225 3101
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Group Controller

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Starting salary is for discussion and will not be a limiting factor; significant bonus potential, car and normal executive benefits including relocation help.

Please send brief details - in confidence - to W. A. Griffith, reference B.560, MSL Executive Search Limited.

This appointment is open to men and women.

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Chief Accountant

Maidenhead to £16,500

THE COMPANY - the European headquarters of a major international ethical pharmaceutical company, coordinating activities in Europe, where operating subsidiaries are engaged in the research, development, manufacture and marketing of a large range of ethical pharmaceutical and nutritional products.

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THE PERSON APPOINTED - A qualified accountant, probably aged between 28 to 35, currently either No. 2 in a similar organisation or working at manager level in a firm of auditors. He or she will now be looking for the challenge of total responsibility for the accounting function in a European wide environment.

ACTION - Please write with full career details, indicating companies to whom your application should not be sent, to:

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LOCKYER, BRADSHAW & WILSON
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TECHNOLOGY

CONFERENCE SEES FIRST SELF-REPAIRING COMPUTER

Electronic 'eraser' on a chip

BY LOUISE KEHOE IN NEW YORK

"MICROCOMPUTER — reprogram itself!" Such a command will soon be answered by "self-adaptive" microcomputers, devices that can work out for themselves when something is going wrong and correct it automatically.

The first such device was announced yesterday in New York at the International Solid State Circuits Conference by Seag Technology, a Silicon Valley "start-up" that celebrated its second birthday last month.

The Seag chip gains its "intelligence" from a built-in electrically erasable memory that stores the computer's instruction program. Unlike other computer memory types, the electrically erasable variety can be altered by signals generated within the microcomputer itself.

Alternatively, the adaptive microprocessor can be reprogrammed remotely via a telephone line.

The self-modifying capability of Seag's new micro is made possible by the company's unique memory technology. Other "EEPROMs" cannot be built into a single chip microprocessor because they run off 15 volt supplies. Seag's EEPROM uses the same five volt supply that powers the microprocessor. Another advantage of EEPROM technology is that it is non-volatile, that

is the memory does not "forget" when the power is turned off.

It is not difficult to think of applications for the new adaptive microprocessor. Put it in charge of a machine tool, and it will automatically correct for wear in the mechanical parts of the system. In an industrial robot, it could also adapt to changing environmental conditions. It could be programmed to vary its functions according to the hourly, daily or weekly needs of a manufacturing line, as they change.

A major use of the new chip — called the Seag 72720 — is expected to be in telecommunications. The device will be capable of eliminating "bad lines" by automatically matching the impedances when a connection is made. Designing the chip into a telephone could also provide home and commercial users with such features as pre-programmed speed-calling of frequently dialed and emergency numbers. Currently, even where such services are required they rely upon a computer at the exchange.

The Seag micro is also expected to be cheap enough for consumer applications. Programmable home appliances could be "tailored" to suit the needs of individuals. Home security systems, power meters or even microwave ovens could

be remotely programmed to turn on/off, or read out data. Cable television companies could alter security codes, change programming or examine subscriber statistics remotely.

While remote programming can already be accomplished using separate EEPROMs tied to microprocessors, the Seag part will make such applications economically feasible because it combines both the EEPROM and a microprocessor on a single chip.

How has an "up-start" semiconductor manufacturer like Seag managed to design such a clever new microprocessor before its well-heeled competitors? Seag has combined its own memory technology with an existing microprocessor design from Texas Instruments, one of the industry's veterans, to come up with a chip that is the first to exhibit self-contained "intelligence."

Seag and TI have signed an agreement whereby Seag has developed a new version of TI's eight-bit TMS 7000 microcomputer with 16 k bits of EEPROM on board. Next year, TI will also start making the new 72720, thus providing Seag with an essential "second source" if its chip is to become widely accepted.

The Seag/TI agreement repre-

sents Seag's second attempt to put its EEPROMs onto microcomputer chips. Two years ago Seag signed an agreement with Zilog that was expected to lead to implementation of a similar device based upon the popular Z80 microchip. That plan was scuttled when just a few weeks later Seag was sued by Intel for alleged theft of trade secrets. Seag's founders formerly worked for Intel. Although the Intel suit was soon settled out of court with no major consequences for either company, Zilog had by then got cold feet and Seag was left without a partner for its microcomputer project.

Larry Jordan, Seag Technology vice-president of marketing, says that although initially Seag was disappointed by the failure of the Zilog deal, ultimately it provided Seag with the opportunity to attract a stronger partner. Seag is currently expanding its San Jose production facilities and expects to be in a position to "go public" within the next 12 months. While Seag has taken a lead with EEPROM technology and with the new adaptive microcomputer, other chip makers are expected to follow. Both Intel and Motorola are understood to have similar devices in development, though neither company will comment at this time.

ANOTHER WAY TO STOP CARD FRAUD

Rediffusion introduces low cost signature verification

BY GEOFFREY CHARLISH

A SHOP counter unit that is able to check with a claimed 95 to 100 per cent certainty whether the signature on a cheque is genuine — and at a very low price — has been developed by Rediffusion Computers of Crawley.

Based on some work originally carried out at the National Physical Laboratory, "Signature Check" is not much bigger than a shoe box and has no buttons, knobs or adjustments. The shopkeeper would simply insert the cheque into a slot and within three seconds it will either be passed or rejected via coloured lights visible only to him.

The beauty of the system is that it needs no communication lines back to a central computer and no large-scale memory system since it has nothing to remember. It is likely to cost about £250 if made in volume for the 100,000 retail outlets in the UK.

The necessary remembered data about the signature itself are present on each cheque in the form of a 10-digit number. Each bank customer would be asked to provide the usual six specimens of his signature; these would be scanned on an encoder and the average result stored in digital form in a memory. Then, special logic and encryption circuits in the encoder would derive a 10-digit number which would be a unique description of the signature. The number would be printed on the cheques during manufacture.

In the case of a card, the number would probably be recorded in the magnetic stripe. There is no need for the signature to be written on the card.

When a cheque is presented at a retail outlet the verifier unit scans the handwritten signature and also reads the number. Both end up in the form of special digital codes which are mathematically compared for sufficient similarity. If the match is good enough, a green light tells the retailer it is safe to accept the cheque.

Like most systems of this sort, 100 per cent assurance is not possible. There will always be people who tend to write inconsistent signatures, the elderly, the infirm — or just a



customer who is not feeling too good that day and does not sign characteristically.

Nevertheless, Rediffusion Computers' managing director Mike Aldrich thinks that an occasionally offended genuine customer is a small price to pay for countering £20m of cheque and card fraud in the UK alone. "Even though the bank picks up the tab," he says, "the cost is ultimately borne by the community."

Most fraud of this kind takes place after the villain has stolen cheque book, cheque or credit card and probably some additional means of "identification" such as a driving licence. He carefully replaces the owner's wallet where he found it, delaying any alarm for as long as possible.

He then removes the signature on the card, replacing it with the owner's name signed in his own hand. He signs the cheques and credit card slips similarly. These so-called "unseen" frauds can be detected 100 per cent by Signature Check and they represent the bulk of the problem. "Seen" fraud attempts to copy the true owner's signature — can be detected in about 95 per cent of cases, says the company.

In the UK none of the cost of fraud is borne by the retailer (unlike the U.S.) so there is no direct incentive for him to purchase systems like Signature Check. That is why Aldrich suspects he

will achieve better sales over there.

Would the UK banks pay for such systems to be put into the country's retailers?

Aldrich obviously feels it would be worth their while. At £250 spent at each of 100,000 outlets, the bill comes to £25m, so it would be recouped in 15 months if all the fraud were stopped. The encoders — each bank would only need one or two — cost from £30,000 to £50,000 depending on the throughput and the paper transport systems employed.

But at the moment the banks are faced with a number of choices of equipment of this kind. Only a fortnight ago Data Card International demonstrated a system for digitally recording the owner's face on his card by laser engraving into the plastic surface.

But Aldrich thinks shopkeepers take insufficient notice of these pictures. He cites the case of an investigator in the U.S. who had a card made up with the picture of a gorilla on it. He still bought goods and services without much difficulty.

Demonstrations of Signature Check have been made to the banks in the past 12 months but there are no commitments yet. Rediffusion (and no doubt the proponents of the other systems) realise that agreement will be needed between banks and card companies on layout standards and procedures.

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Personal computer

IBM gets the bit — and bytes

ACCORDING TO a new report from Strategic Incorporated, IBM is getting the bit between its teeth with personal computers and is likely to be pushing its new machine hard in the coming months.

The report suggests that the corporation had previously been pulling its punches due to its traditional fear of reducing sales on its existing products. Also, says Strategic, the corporation did not expect its personal machine to be the runaway success that it has been.

Strategic predicts that IBM will soon introduce a top end PC in response to Apple's Lisa and also a cheaper, portable or handheld version. The systems will use Intel micros.

Other projections by Strategic include the introduction by IBM of a Unix type operating system at the top end of the line and the marketing of high resolution colour graphics and light pen or mouse abilities.

There will be, says the research company, more aggressive pricing policies and discounts and a greater concentration on the consumer and hobbyist markets.

The report is entitled "IBM's Personal Computer Strategy, the Next Round" and costs \$1,500, from the UK representative IFI of London (01-221 0996).

Isolator

FERRANTI Professional Components has introduced a miniature low loss, co-axial isolator for parametric and FET amplifiers in satellite communications systems. More from Ferranti on 6382 89311.

Secrets of the transputer revealed

MORE CLUES to the nature of the "transputer," the revolutionary microprocessor devised by Iann Barron, managing director of Immos UK, were revealed at the conference.

The clues came in a paper from a group of Immos technologists working at the company's Bristol headquarters and ostensibly to do with a computer-aided design system for microprocessors.

The microprocessor designed by the system, according to Mr P. J. Cavill, was "an extremely efficient, small, high performance processor with an efficiency 60 times that of commercially available 16-bit microprocessors."

In 1978, Iann Barron first set out his ideas on the transputer, describing it as a computer on

a chip with all the function of a full-scale computer including processor, program store, data store and interfacing combined in a single circuit.

He also argued: "There is no ready-made mathematical calculus for design at the transputer level. Such a calculus is likely to take the form of a program language which has primitive operations enabling communications between parallel processes."

Now five years on, Mr Cavill says in his paper: "The processor uses a reduced instruction set architecture which is word length independent."

And only a few weeks ago Immos launched its programming language, Occam, which Barron described as "a way to solve the problem of the design

and implementation of the massively parallel systems of the 1980s and beyond."

So it is reasonable to conclude that much of the thinking behind the transputer will have gone into the Immos CAD-designed microprocessor.

Mr Cavill said the processor was organised to maximise throughput (another feature of the proposed transputer).

"An optimum length instruction lookahead — maximises store bandwidth utilisation and minor cycle pipelining is used so that all microsteps are fully overlapped with microcode fetches."

In other words, the system is organised to make the best use of the available space on the chip. Mr Cavill said the microprocessor could achieve

speeds of greater than five million instructions a second. He said the S14 (Immos product name for the chip) could achieve throughputs of more than five times current state-of-the-art devices like the 16-bit Motorola 68000.

Mr Cavill gave bench mark figures for the processing speed of the S14 measured against chips like the Motorola 68000, the Zilog Z8002 and a supermini computer, the Digital Equipment VAX 11/780.

The S14 completed the test (a high level language benchmark emulating an operating system kernel — a tough measure of a processor's capabilities) in 2.34 seconds while the 68000 took 10 seconds, the Z8002 7.84 seconds and the VAX 6.8 seconds. ALAN CANE

Accountancy Appointments

Hoggett Bowers

Executive Selection Consultants

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International Group Accountant

French Speaking
West Yorkshire, c.£14,000 + car

This appointment will appeal to a bright ACA, aged 26-35, who is seeking an opportunity for career development. The client is a successful growing international manufacturing group. Responsibility in the first instance will involve assistance to and reviews of the group's companies throughout Europe — particularly France. This will require at least 3 months overseas travel per annum and further involvement in the broader aspects of the finance function. In addition to financial management experience in a large group, a knowledge of European accounting systems is a prerequisite as is an open mind on mobility. The benefits and future prospects are truly excellent and include relocation assistance where appropriate.

PA. Adderley, Ref: 11445/FT. Male or female candidates should telephone in confidence for a Personal History Form. 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.

Financial Controller
(Director Designate)

c.£18,000 p.a. + car

Western Home Counties

This opportunity to join a rapidly expanding manufacturer and distributor of ethical pharmaceuticals will interest qualified accountants, preferably graduates, aged around 35. Responsible to the Board, the Financial Controller will select the hardware and supervise the installation of a fully computerised system and be responsible for the re-organisation and modernisation

of all the company's financial procedures, liaison with bankers and outside professional advisers. Essential personal qualities are enthusiasm, coolness under pressure and the ability to demonstrate above average technical competence. Benefits include company car, pension scheme and the prospects of early promotion to the Board for the right candidate.

Mervyn Hughes
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Management Recruitment Consultants



Applications in confidence to:
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Accountant

in the Finance Department to take control of the day-to-day accounting of this new and exciting Centre. The Accounts Department consists of seven staff dealing with cashing credit cards, invoicing, debtors control, and creditors for the Centre which has a multi-million pound turnover.

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Professional qualification required.

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DEPUTY DIRECTOR

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John Ridd, Director,
THAMES HOUSING ASSOCIATION LIMITED
22 Ritherden Road, London, SW17 8QD
to whom any requests for further information should be addressed.

Financial
Director

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FT UNIT TRUST INFORMATION SERVICE

INSURANCES

TRADED OPTIONS

| LONDON TRADED OPTIONS | | | | | | | |
|-----------------------|-------|-------|------|-------|-------|-------|-----|
| CALLS | | | | PUTS | | | |
| Option | April | July | Oct. | April | July | Oct. | |
| BP /USP 296 | 260 | 48 | — | — | 4 | — | |
| | 280 | 28 | — | — | 2 | — | |
| | 300 | 14 | 24 | 34 | 26 | 32 | |
| | 320 | 5 | 11 | 16 | 48 | 64 | |
| | 360 | 2 | — | — | 76 | — | |
| CGF /USP 504 | 890 | 117 | 127 | — | 1 1/2 | 2 | — |
| | 420 | 87 | 97 | — | 8 | — | — |
| | 460 | 52 | 50 | 10 | 20 | — | — |
| | 500 | 30 | 47 | 57 | 84 | 45 | 52 |
| | 550 | 15 | — | — | 54 | — | — |
| | 600 | 6 | 15 | 18 | 107 | 110 | 117 |
| CTD /USP 90 | 70 | 23 | 24 | 26 | 3 | 3 1/2 | — |
| | 80 | 18 | 16 | 9 | 3 | 5 1/2 | — |
| | 90 | 6 1/2 | 9 | 11 | 3 | 8 | — |
| CVA /USP 137 | 120 | 17 | 19 | — | 3 | — | — |
| | 140 | 8 | 12 | 16 | 9 | 11 | — |
| | 160 | 8 1/2 | 7 | 11 | 17 | 27 | 38 |
| | 190 | 1 1/2 | 3 | 5 | 35 | 37 | — |
| GEC /USP 200 | 180 | 28 | 34 | 40 | 2 | 6 | 8 |
| | 190 | 7 | — | — | 5 | — | — |
| | 200 | 7 | 21 | 27 | — | 16 | 25 |
| | 217 | 8 | — | 22 | — | — | — |
| | 220 | — | 13 | 17 | — | 27 | 35 |
| | 237 | — | — | — | — | 40 | — |
| | 240 | — | 8 | — | — | 44 | — |
| | 260 | 2 | 4 | — | 68 | 62 | — |
| GNM /USP 360 | 240 | 2 | — | — | 1 | — | — |
| | 260 | 103 | — | — | 1 | — | — |
| | 280 | 85 | 87 | — | 1 | — | — |
| | 300 | 68 | 68 | — | 2 | 4 | — |
| | 330 | 36 | 43 | 49 | 15 | 7 | 11 |
| | 350 | 19 | 23 | 34 | 15 | 11 | 23 |
| | 390 | 9 | 18 | 22 | 34 | 37 | 41 |
| ICI /USP 276 | 260 | 120 | — | — | 2 | — | — |
| | 280 | 100 | — | — | 2 | — | — |
| | 300 | 80 | 88 | — | 2 | 5 | — |
| | 320 | 50 | 58 | — | 12 | 17 | 22 |
| | 360 | 14 | 24 | 44 | 20 | 36 | 40 |
| | 420 | 6 | 11 | 16 | 56 | 56 | 60 |
| LS /USP 300 | 240 | 63 | — | — | 2 | — | — |
| | 260 | 43 | 50 | 57 | — | 4 | 7 |
| | 280 | 34 | 34 | 41 | 8 | — | — |
| | 300 | 14 | 23 | 32 | 12 | 17 | 20 |
| | 350 | 5 | 12 | 17 | 35 | 37 | 40 |
| M & S /USP 199 | 160 | 42 | — | — | 1 1/2 | — | — |
| | 200 | 24 | 30 | 36 | — | 6 | 8 |
| | 220 | 14 | 20 | 23 | 10 | 14 | 19 |
| | 240 | 6 | 10 | 15 | 24 | 26 | 29 |
| | 280 | 2 1/2 | 5 | — | 42 | 45 | — |
| CALLS | | | | | | | |
| Option | Apr. | Jul. | Oct. | Apr. | Jul. | Oct. | |
| SHL /USP 408 | 560 | 54 | — | — | — | — | |
| | 580 | 28 | 36 | 46 | 9 | 14 | 20 |
| | 600 | 16 | 22 | 33 | 8 | 14 | 26 |
| | 660 | 4 | 9 | 16 | 62 | 64 | 66 |
| PUTS | | | | | | | |
| Option | May | Aug. | Nov. | May | Aug. | Nov. | |
| BBL /USP 431 | 560 | 72 | 75 | — | 7 | — | — |
| | 580 | 39 | 42 | — | 8 1/2 | — | — |
| | 620 | 25 | 27 | 36 | 20 | 30 | 37 |
| | 660 | 13 | 17 | 25 | 57 | 62 | 72 |
| IMP /USP 112 | 90 | 25 | — | — | 1 | — | —</ |

Financial Times Conferences

The programme for 1983 includes the following conferences:—

THE EUROMARKETS IN 1983
London, 8 & 9 March, 1983

THE OUTLOOK FOR WORLD GRAINS
London, 22 & 23 March, 1983

VENTURE CAPITAL
Edinburgh, 21 & 22 April, 1983

THE OUTLOOK FOR MOTOR COMPONENTS
Geneva, 1 & 2 June, 1983

This conference will coincide with SITEV '83—the tenth international exhibition for the suppliers of the vehicle industry.

Details of the conference programmes and registration procedures can be obtained from:

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Minster House, Arthur Street
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OFFSHORE AND OVERSEAS

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SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Thursday February 24 1983

WALL STREET

**Industrials
ripe for
the picking**

SELECTIVITY became the name of the game on the New York Stock Exchange yesterday, as the disquiet induced by the shake-out in oil pricing led not to a retreat from the market but a move into those industrial issues which would be most likely to benefit.

This sidestep was encouraged in the early afternoon by the release of healthy figures for durable goods orders last month, which came despite a sharp decline in defence capital procurements.

By 2pm the Dow Jones industrial average was 10.93 ahead at 1,091.33 in a seemingly effortless drive towards recouping the previous day's losses. It closed at 1,096.1, up 16.

Again out front on the early actives list was Pan Am, with buyers anticipating a results turnaround if lower fuel costs follow through from the imminent crude price cuts. By midsession it was 5 1/2% higher at \$57.

AT & T also active, was 3 1/2% ahead by that time at \$67 1/2 and IBM 3 1/2% at \$97 1/2. Gulf and Western rose 3 1/2% to \$20 1/2.

Texas Instruments, by contrast, continued to be beset by selling after its an-

nouncement on Tuesday that it had discovered a potentially dangerous electrical defect in its 99/4A home computer, shipments of which it has been forced to halt.

By midday yesterday its stock was a further 3 1/2% lower at \$157 1/2 after a 10% plunge the afternoon before.

The credit markets held within a narrow range for much of the day, the longer-dated bonds tending slightly higher but Treasury bills affected by a Federal Funds rate which leant once more to the high side. After averaging 8.48 per cent on Tuesday, funds shifted upward to 8% at some stages but generally held to 8%.

At this level the Federal Reserve entered the market on its own account to arrange overnight systems repurchase agreements. The move, a direct support operation which gave prices the desired encouragement, was unexpected by many dealers as Wednesday is the weekly settlements day, and a temporary bulge in Fed Funds has come to be accepted as the norm.

Trading was described as cautious ahead of the auction later yesterday of \$5.5bn in five-year, two-month notes, expected to yield about 10 per cent at auction and on the firm end of 9.97 on a when-issued basis.

Meanwhile the benchmark 10% per cent Treasury bonds due 2012 showed an early rise of 1/2 to 98 1/2 while the three-month Treasury bills traded conversely to produce a yield hovering just above 7.9 per cent, edging up from the average 7.88 per cent set at Tuesday evening's auction.

The six-month bills touched 8 per cent

fore falling back more in line with their 7.973 auction average. The 12-month bills steadied at around 8.08 per cent cent.

Demand for the longer maturities was noted as coming from retail and foreign sources as confidence grew about inflation prospects, while buying on the futures markets was also said to have supported prices. But follow-through interest began later to wane.

Prices in the corporate sector extended Tuesday's gains from the outset, with gains of a further quarter-point common.

Early modest losses among Toronto stocks were extended for much of the day as the resource-biased market failed initially to respond to the more buoyant New York sentiment. Banks were disheartened in Montreal.

FAR EAST

**Tokyo's blue
chips regain
popularity**

BARGAINS abounded in Tokyo yesterday after the four-day, 227.25 slide in the Nikkei-Dow Jones market average, and a revival of light buying by trust funds was enough to encourage the feeling that it was time for a rally. A more buoyant afternoon took the average 13.49 higher to 7,931.65.

Computer makers, precisions, light electricals, vehicles and drugs led the way but trading overall remained light at about 360m shares and was still heaviest in low-priced speculatives. The stock exchange index firmed 0.84 to 579.84.

Gains among international populars were not universal. Sony failed to recover from early losses and ended Y60 down at Y3,050, attributed in part to a poor performance on Wall Street overnight, where it ended 5 1/2% weaker at \$13. In addition, Matsushita Electrical was Y10 off at Y1,120.

But Toshiba rose Y12 to Y309, Fujitsu Y13 to Y888, Fuji Photo Y60 to Y1,550, Toyota Y16 to Y968 and Nippon Electrical Y20 to Y910.

Oil issues did well to recover most of a sharp opening setback, while many mining issues continued to advance despite Tuesday's plunge in the gold price.

A weaker yen brought government bond prices lower as commercial banks turned sellers. Yields at the long end edged up two basis points.

Trading in Hong Kong was again limited ahead of the budget statement yesterday by Mr John Brembridge, Financial Secretary, but selective late buying support gave advances a slight edge over declines. The Hang Seng index ended 2.29 ahead at 992.81.

Hang Seng Bank strengthened a dollar to HK\$56 and Bank of East Asia HK\$1.25 to HK\$32. Elsewhere in the sector Wing Lung was unchanged at HK\$49 and Hongkong Bank eased five cents to HK\$8.95.

Many local investors continued to take profits after the bullish past month, brokers said, but their overseas counterparts remained net buyers.

Singapore showed evidence of revived interest in stocks which are customarily thinly and narrowly traded. MUI added 14 cents to S\$3.60, Hume Industries 20 cents to S\$3.88, Keppel Shipyard 18 cents to S\$4.08 on rumours of an acquisition, and Berjantai 20 cents to S\$8.50 on purchases from abroad.

The Straits Times industrial index finished 4.85 up at 813.71.

AUSTRALIA

Selloff returns

RENEWED selling in Sydney affected golds, base metal miners, oils and industrials almost indiscriminately.

The All Ordinaries index fell 8.8 to 493.4, undermined largely by an 11.7 fall in the resources market to 379.3, while the industrials were 5.2 lower at 639.3. A moderate trading pace left declines ahead of advances by 226 to 38.

In the golds Central Norseman dropped a dollar to A\$8.50. Other mining leaders had BHP 14 cents weaker at A\$6.20. Crusader led the oils 30 cents down at A\$3.50.

Bargain-hunting lifted Melbourne off its lows by the close.

SOUTH AFRICA

Golds down

HEAVY local and overseas selling pulled leading Johannesburg golds sharply lower in a rush to catch up with a plunge in the bullion price overnight.

Heavyweight losses ranged to R10.50 for Randfontein at R157, while in mining financials Amgold fell even further, down R11.25 at R128.50. De Beers was 35 cents off at R8.

Industrials were steadier but oil-from-coal producer Sasol finished 12 cents weaker at R4.03.

EUROPE

**Banks prone
to world
debt nerves**

A FIRMER dollar brought on a correcting of positions on continental European bourses yesterday as stock investors adjusted to the idea of lower world oil prices but a possible consequent unsettling of certain producing nations' debt positions.

This meant that banks generally trailed behind the industrials, most of which were expected to benefit both from the pressure on Opec and from the export allure which weaker domestic currencies would offer.

In a mixed Zurich market, Bank Leu shed SwFr 75 to SwFr 3,975, Swiss Bank a franc to SwFr 322 and Credit Suisse SwFr 5 to SwFr 4,000. The exception was Union Bank which, according to dealers there, purchased its own shares on the day before its annual press conference and finished SwFr 30 ahead at SwFr 3,265.

One major bank was also said to be responsible for much of the buying in Swissair. With the airlines likely to be among the major beneficiaries of lower fuel costs, it ended SwFr 5 up SwFr 795.

U.S. stocks, even the oils, were very steady but North Sea-related issues lost ground. Domestic public authority bonds gained strongly after holding within a narrow range in recent days.

Milan turned lower on profit-taking after an almost uninterrupted advance since the beginning of the month. Again, however, banks and financials fared worse than industrials.

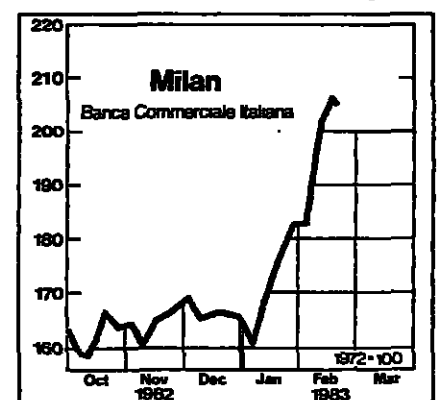
Banca Commerciale Italiana slipped L380 to L36,370 and its index for the market came back 1.35 to 205.00. Fiat moved strongly against the trend, finishing up L98 at L2,450. The two Pirelli stocks also improved, reflecting optimism for the automotive sector.

Convertible and Treasury certificates were well traded in the bond market, where the Treasury announced plans to offer L3,500bn of two and four-year

floating rate certificates with an initial 10 per cent coupon.

Foreign buyers made a late but effective intervention in Frankfurt, taking advantage of a retreat which was continuing from Tuesday. The Commerzbank index, calculated in Düsseldorf at midsession, was unchanged at 791.3 but the FAZ index edged up 0.08 to 263.83 by the close.

Commerzbank itself firmed 90 pf to DM 131.50 but Dresdner was 80 pf weaker at DM 140.50. The car makers again made the best of the running.



Domestic bonds were mixed after an auspicious beginning but the Bundesbank was still able to sell DM 11.8m of paper. This was amid news of an M3 money supply growth at an estimated annual rate of 7 per cent last month against December's 3.7 per cent.

Afternoon encouragement came to Amsterdam from news of still lower short-term money market rates. Banks nonetheless ended mainly on the debit side, with losses of Fl 3 for ABN at Fl 322 and Fl 1 for Ned Mid at Fl 119.

But international industrials picked up, particularly KLM which erased earlier losses to end Fl 2 higher at Fl 160.50, partly on the success of its subordinated guilden bond issue.

A moderately active but mixed Paris session featured a FFr 9.50 boost for Peugeot at FFr 152, while in the oils Elf Aquitaine managed to hold at FFr 112 after Iran reportedly repaid a \$333m debt to the company.

Holding companies performed well in an otherwise mixed Brussels picture, while Stockholm continued on its upward path with a rise of SKr 20 for Alfa-Laval at SKr 450. Madrid held steady in dull trading.

LONDON

**Gilts regain
stability as
strain shifts**

CONFUSION over world oil prices pushed London equities into a retreat yesterday, along with the inflationary implications of a high national water workers' pay settlement. An upturn in international short-term interest rates also caused concern, although the movement in London was not serious enough to exert pressure on the banks' base lending rates.

Dealers noted Wall Street's easier tone overnight and took precautionary action. Leading shares were lowered several pence and the FT Industrial Ordinary share index was 6.4 down at the first calculation, extended to 7.8 before closing 5.2 off at 637.2 as New York prices picked up again.

The one splash of colour was the debut of Superdrug Stores, which attracted a record subscription. It rose to 303p before closing at 268p, a premium of 83p on the offer-for-sale price of 175p.

Sterling's more stable showing yesterday enabled longer-dated government stocks to close a quarter higher. The shorts' gains extended to 1/2, both after initial losses.

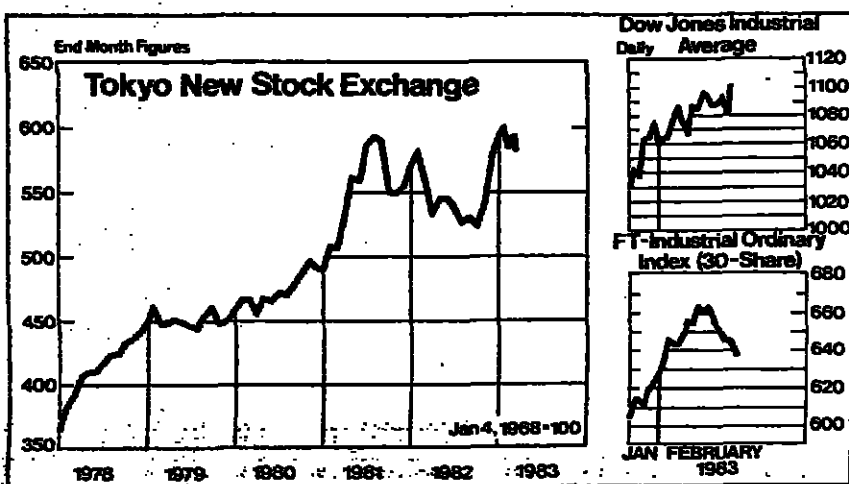
Oil shares remained vulnerable but staged a good rally later. BP settled only 2p down at 300p after 292p. Shell 12p lower at 412p after 404p.

Mining markets suffered another severe setback as golds, financials, platinum and Australians all attracted renewed heavy selling pressure.

In financials, De Beers dipped 20p to 478p, Gencor £2 to £18, Gold Fields of South Africa £3 to £25 and Anglo American £4 to £12 1/2.

With the Australians already unsettled by the prospect of a possible Labor win in the coming federal election, Gold Mines of Kalgoorlie and Central Norseman lost 80p apiece at 710p and 635p respectively. Share information service, Pages 42-43.

KEY MARKET MONITORS



| STOCK MARKET INDICES | | | | |
|----------------------|--------|----------|----------|--|
| NEW YORK | | | | |
| | Feb 23 | Previous | Year ago | |
| DJ Industrials | 1096.1 | 1080.40 | 812.96 | |
| DJ Transport | 485.39 | 482.13 | 334.11 | |
| DJ Utilities | 123.25 | 123.62 | 105.85 | |
| S&P Composite | 145.97 | 145.46 | 111.51 | |

| LONDON | | | | |
|----------------|--------|--------|----------|--|
| | Feb 23 | Prev | Year ago | |
| FT Ind Ord | 637.2 | 642.4 | 552.6 | |
| FT-A All-share | 400.92 | 404.35 | 320.55 | |
| FT-A 500 | 434.28 | 437.81 | 338.19 | |
| FT-A Ind | 410.58 | 413.41 | 311.29 | |
| FT Gold mines | 631.3 | 671.3 | 258.0 | |
| FT Govt secs | 78.72 | 78.65 | 65.39 | |

| TOKYO | | | | |
|------------|---------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Nikkei-Dow | 7931.65 | 7918.16 | 7714.55 | |
| Tokyo SE | 579.84 | 579.00 | 571.0 | |

| AUSTRALIA | | | | |
|----------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| All Ord. | 495.4 | 504.2 | 501.8 | |
| Metals & Mins. | 440.3 | 452.7 | 366.3 | |

| AUSTRIA | | | | |
|---------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Credit Aktien | 48.78 | 48.89 | 54.66 | |

| BELGIUM | | | | |
|------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Belgian SE | 106.81 | 106.66 | 101.39 | |

| CANADA | | | | |
|----------------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Toronto Composite | 2057.3 | 2066.7 | 1658.6 | |
| Montreal Industrials | 351.63 | 353.71 | 290.75 | |
| Combined | 341.80 | 343.22 | 275.32 | |

| DENMARK | | | | |
|---------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Copenhagen SE | n/a | 113.15 | 98.34 | |

| FRANCE | | | | |
|---------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| CAC Gen | 106.5 | 108.3 | 108.8 | |
| Ind. Tendence | 111.8 | 111.8 | 118.5 | |

| WEST GERMANY | | | | |
|--------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| FAZ-Aktien | 263.83 | 263.75 | 228.92 | |
| Commerzbank | 791.3 | 791.3 | 696.2 | |

| HONG KONG | | | | |
|-----------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Hang Seng | 992.81 | 990.52 | 1255.33 | |

| ITALY | | | | |
|------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Banca Com. | 205.0 | 206.35 | 201.03 | |

| NETHERLANDS | | | | |
|-------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| ANP-CBS Gen | 108.1 | 110.7 | 85.9 | |
| ANP-CBS Ind | 96.0 | 97.1 | 89.1 | |

| NORWAY | | | | |
|--------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Olo SE | 143.56 | 147.74 | 107.42 | |

| SINGAPORE | | | | |
|---------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Straits Times | 813.71 | 808.85 | 744.96 | |

| SOUTH AFRICA | | | | |
|--------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Golds | n/a | 531.2 | 478.1 | |
| Industrial | n/a | 552.6 | 584.3 | |

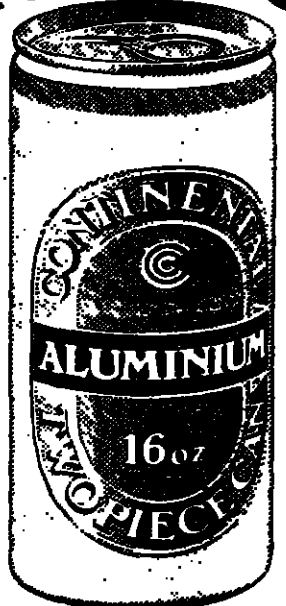
| SPAIN | | | | |
|-----------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Madrid SE | 103.17 | 103.21 | 104.7 | |

| SWEDEN | | | | |
|--------|---------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| J & P | 1258.91 | 1232.19 | 606.06 | |

| SWITZERLAND | | | | |
|----------------|--------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| Swiss Bank Ind | 312.6 | 312.6 | 244.3 | |

| GOLD (per ounce) | | | | |
|------------------------|----------|----------|----------|--|
| | Feb 23 | Previous | Year ago | |
| London | \$472.50 | \$488.00 | | |
| Frankfurt | \$470.25 | \$488.25 | | |
| Zurich | \$471.50 | \$486.50 | | |
| Paris | \$476.83 | \$503.65 | | |
| New York futures (Feb) | \$472.00 | \$480.00 | | |

* Indicates latest pre-close figure

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NEW YORK STOCK EXCHANGE CLOSING PRICES

[illegible]

INTERNATIONAL CAPITAL MARKETS

MARCH 14 1983

The Financial Times is proposing to publish a Survey on International Capital Markets in its issue of March 14 1983. The provisional editorial synopsis is set out below.

INTRODUCTION International capital markets entered a new era during 1982 with the insolvency of several leading international borrowers and a marked decline in interest rates. This produced a sharp contraction in the Euro-credit market and one of the best ever years for international bonds. How will the markets cope in 1983? Editorial comments will also include:

| | |
|--|--|
| <p>The outlook for the world economy</p> <p>The U.S. credit markets</p> <p>The Euro-credit market and the outlook for 1983</p> <p>A look at the major international bond markets</p> | <p>The role of major official institutions in helping to sort out international debt problems</p> <p>The prospects for offshore banking centres</p> <p>Export credits</p> |
|--|--|

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The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor

Continued on Page 39

AMERICAN STOCK EXCHANGE CLOSING PRICES

[illegible]

Continued on Page 40

NEW YORK STOCK EXCHANGE CLOSING PRICES

[illegible]

Continued on Page 40

COMMODITIES AND AGRICULTURE

No decision yet on withholding rubber

KUALA LUMPUR—Delegates of the Association of Natural Rubber Producing Countries (ANRPC) remain undecided whether measures to withhold supplies from the world market to prop up prices should be continued.

They said Malaysia is pressing for the voluntary cut of nearly 200,000 tonnes by Malaysian and Indonesian producers introduced in October to continue in spite of the recent price recovery.

"Malaysia feels that the price recovery is not really a sustained recovery and there could be a possibility that it would slide back to lower levels," they added.

At a meeting of the Malaysian and Indonesian rubber producers' organisations in October, agreement was reached that Malaysia would withhold 120,000 tonnes over a six-month period and Indonesia 70,000 tonnes.

ANRPC said Indonesia told the current standing committee meeting that the cutback should be discontinued or eased as the rubber price is now recovering.

It added that Thailand is not backing further cuts as it feels the industry can recover by itself and that the measures in the International Natural Rubber Agreement are sufficient to help the market.

Our Commodities Staff writes: The London No 1 RSS spot price eased by 0.55p to 68.50 a kilo yesterday, following the jump of 3.50 on Tuesday.

Traders claim that the main buying interest remains speculative, but the continued strength in the market in spite of the fall in gold suggests more fundamental influences are at work too.

The cuts in supplies have helped remove the surplus previously overhanging the market and depressing prices.

Metal markets reacting nervously to the decline in gold

BY JOHN EDWARDS, COMMODITIES EDITOR

YESTERDAY'S CONTINUED decline in the price of gold after Tuesday's shock fall brought erratic and nervous trading conditions in other metal markets.

On the London Metal Exchange three months high grade copper closed only 23.25 lower at £118.25 a tonne, but at one stage in the morning it was down to £109.66. With

aluminium, the three months quotation dropped to £833 before recovering to close at £861.75 a tonne, 23 down on the previous day.

Helping the rally were forecasts of a possible cut in U.S. interest rates, and in the case of copper a report from Lima of further strikes hitting Peruvian output. However, U.S. producer prices announced another cut in its U.S. domestic selling price for copper from \$2 to 81 cents a pound.

While fundamental supply-demand factors helped base metals rally, free market platinum and palladium prices fell on the full brunt of the collapse in gold.

Free market platinum in London fell by £11.10 to £291.55 an ounce and the bullion spot price for silver plunged by 64.25p to \$78.80p an ounce at the morning fixing.

It closed only slightly higher at \$84.5p. In the London gold

futures market turnover jumped to 2,098 lots (of 100 ounces) and the April position closed \$18.95 down to \$474 an ounce. The London bullion gold spot price was \$150.50 lower at \$472.50.

John Wicks in Zurich writes: Both supply and demand of gold are expected to rise on Western markets by 120 tonnes this year, says a report issued by Credit Suisse. The bank considers the market to be "in good shape," particularly since increased Soviet sales are likely only in

the case of firm prices resulting from sufficient demand.

Total supply for 1983 is put by Credit Suisse at 1,270 tonnes, as compared with about 1,180 tonnes in 1982 and 1,296 tonnes the previous year.

Mined production, which is believed to have fallen last year from 962 to 950 tonnes, is expected to rise to 970 tonnes in 1983 and for a further increase in output by smaller producer countries.

Official sales are estimated at a net 50 tonnes and those of eastern bloc countries 250 tonnes.

In the demand sector, the bank expects private purchases to jump from 40 tonnes last year to 120 tonnes in 1983 in net terms.

The bank expects a rise in industrial demand from 900 to 950 tonnes and for coin and medal production from 150 to 200 tonnes.

Sugar prices continue downward trend

BY OUR COMMODITIES STAFF

SUGAR PRICES on the London futures market fell again yesterday with the May position ending 2.40 below Tuesday's close at £113.675 a tonne.

Opening quotations were 7.75 to 22.40 below the previous night's close but slightly up from rates traded after hours.

Dealers said Tuesday's after-hours decline reflected an

easier New York opening based on the decline in gold. Gold's continued weakness also affected yesterday's market though some support was derived from a relatively low export authorisation at the weekly tender in Brussels.

The EEC Commission granted export licences covering 32,350 tonnes of white sugar at a maximum rebate of 37.397 European

currency units per 100 kilos.

The slide in gold values also hit the cocoa market. The May London futures quotation slipped to £1,265 a tonne in the morning before ending the day 2.50 down at £1,272.50 a tonne.

Coffee prices followed the decline in other soft commodities. The May futures quotation ended the day 11 down at £1,642.50 a tonne after touching £1,638 a tonne early in the day.

'Modest' response to EEC surpluses

BY RICHARD MOONEY

EEC COMMISSION proposals for an average 4.4 per cent rise in guaranteed prices for farm products are described in a House of Lords report published today as a modest attempt to tackle the Community's farm surplus problems.

But the Lords Select Committee on the European Community thought that the rises were still too high for

cereals, milk, wine and sugar. It also urged the Commission to resist pressure for its proposals for production thresholds and price penalties to be waived down by the Council of Agriculture Ministers.

The committee examined the case for zero or very small price increases this year, in the light of the substantial rise in farm prices since the start of the recession—the UK Government

revealed yesterday that UK farmers' earnings rose 45 per cent last year. But it concluded that this would not be politically realistic.

It commended the price package for its simplicity, which it considered should help in ensuring restraint on prices and excess production.

*The 1983-84 Farm Price Proposals, price £3.10.

Snow damage may alter Spanish citrus industry fortunes

BY OUR OWN CORRESPONDENT

SPANIARDS gaped recently when for the first time in their lives they awoke to see thousands of citrus trees along the Mediterranean coast of Valencia blanketed in snow.

The damage associated with so novel a sight has not yet been properly assessed, but whatever the tally it will reverse the industry's fortunes in a season that has also been remarkable in another respect for the corresponding period of a year ago by 3 per cent.

Narrowly escaping damage from the freak Mediterranean blizzard, the season for satsumas, on which Spain has lavished the bulk of its \$300,000

advertising budget, closed with the Valencia weather at the other extreme—staging a mini-heavate.

It also ended with a record delivery to the UK of 85,800 tonnes of the soft citrus variety that has fast been gaining popularity in this country because, researchers say, of the ease with which it peels. Spain's total citrus exports have so far exceeded those for the corresponding period of a year ago by 3 per cent.

In percentage terms, lemons have performed even more

spectacularly, 65 per cent more having reached Britain in the past year than in the previous 12 months, though the base for the increase was relatively small at 2,900 tonnes.

The slide in gold values also hit the cocoa market. The May London futures quotation slipped to £1,265 a tonne in the morning before ending the day 2.50 down at £1,272.50 a tonne.

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respectively were forecast, has been optimum, making them less vulnerable to low temperatures than they would otherwise have been.

Moreover, a substantial tonnage of navel and satsumas was already in storage before the cold struck, and much of the balance, still on the trees, is what are normally the warmest parts of the region.

At all events, the Spanish exporters say they can guarantee that deliveries of high quality oranges will be maintained at close to the export levels predicted until the end of April.

Spain estimates total citrus exports for 1982-83 at 1,867,000 tonnes, compared with last season's 1,878,334 tonnes, the highest for some years. This

fact, that farm prices have been so high, has given rise to anxiety as to whether export margins will be adequate.

There is also a possibility that the export quota as estimated might have to be revised upwards in the light of the fact that the season remains favourable to production.

While Spain's satsumas and lemons have boomed here, the 32,424 tonnes of navel oranges delivered to the end of January represent a 12 per cent drop

from last season's figure, maintaining a trend that has persisted for some years.

The situation does not necessarily reflect on the national appetite. Spain has been trying to divert navel oranges as competition here with the growth of supplies from Greece, Cyprus and Egypt.

Even the success of the satsuma in enlarging its market share is qualified by concern that prices could suffer from lack of information enabling supplies to be tailored more closely to demand. With the achievement of volume, exporters are concentrating on the all-important question of price.

S. Africa halts maize exports

By Bernard Simon in Johannesburg

SOUTH AFRICA is to halt its maize export programme as losses mount from the country's worst drought in a decade.

The maize board has already stopped selling maize directly to traders and today's tender for one cargo is likely to be the last until drought damage is accurately assessed.

But Mr. Heine Nel, the board's general manager, says crop estimates have been drastically scaled down in the last week. "We can forget 7m tonnes," he said.

BUDGET problems have forced Indonesia to renege on a promise to buy \$28m (£18.3m) worth of beef breeding cattle from Australia.

INDIAN soybean production is expected to rise to 1.45m tonnes a year by 1985 from 0.7m tonnes now, under an official development programme.

MAITICA expects to reach more counter-trade agreements to help sell surplus bauxite.

Prime Minister Seaga said agreements had already been reached with General Motors and Chrysler for the purchase of automotive equipment for bauxite.

WORKERS at Bernard Matthews turkey processing plant are being shuttled to Hailton, Suffolk. The company's plant at Great Wychingham, Norfolk, was devastated by fire earlier this week.

FRANCE will demand guaranteed intervention at the European Community reference price for breadmaking wheat from April 1 if the Commission decides to stock more wheat and reduce exports, said M. Jean Moullas, director-general of the French grain intervention board.

UK INTERVENTION board for agricultural produce will offer 25,000 tonnes of bread-making wheat for sale by tender onto the European Community market in March.

PRICE CHANGES

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John Foord + Co
Industrial
valuers

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

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| 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 | 593 | 592</ |
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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Nervousness boosts dollar

The dollar was very firm in nervous early foreign exchange trading, as the market looked for a safe haven at a time of uncertainty. Doubts about the impact of falling oil prices on the major economies and the very weak economies of some oil producers, with possible implications for the international banking crisis, pushed the U.S. currency up quite sharply. But it weakened later to finish only slightly above the lowest levels of the day.

Sterling fell to a record trading low against the dollar during the morning, but was generally firm against other currencies, and eventually finished slightly stronger against the dollar.

DOLLAR — Trade-weighted index (Bank of England) 119.5 against 120.3 six months ago. The dollar is showing renewed strength as a safe haven for funds during a period of extreme uncertainty about the effects of falling oil prices on other currencies. U.S. interest rates have not fallen as sharply as once expected, partly because of the high level of Federal funding. These factors are tending to outweigh the present trade position and large U.S. balance of payments deficit.

The dollar rose to DM 2.4190 from DM 2.4200 against the D-Mark; to FF 6.66 from

FF 6.64 against the French franc; to SwFr 2.0340 from SwFr 2.02 in terms of the Swiss franc; and to ¥234.90 from ¥234.15 against the Japanese yen.

STERLING — Trading range against the dollar in 1982-83 is 1.9265 to 1.5150. January average 1.5725. Trade-weighted average 1.50.1, against 1.50.3 at noon, 89.0 at the opening, 79.7 at the previous close, and 91.6 six months ago. Sterling has renewed its recent decline and is still very weak and vulnerable. Uncertainty about the level of world oil prices, despite the recent cut of \$3 a barrel in North Sea values, is the major factor. Falling inflation, a decreasing budget deficit and one of the largest trade surpluses of any major industrialised nation appear to have been ignored for

the time being. Sterling touched an all-time low of \$1.5120-1.5130 in the morning, but then rose steadily to a peak of \$1.5340-1.5350 in the afternoon, before closing at \$1.5225-1.5235, a rise of 25 points on the day. The pound rose to DM 3.6775 from DM 3.67; to FF 6.6775 from FF 6.67; to SwFr 2.0340 from SwFr 2.02; and to ¥234.90 from ¥234.15.

DEUTSCHEMARK — Trading range against the dollar in 1982-83 is 2.4940. Trade-weighted average 2.3900. Trade-weighted index 125.4 against 125.2 six months ago. The Deutsche mark has been unsettled during the recent months. Unfavourable trade figures and little hope of a cut in interest rates before March have helped to underpin the currency however, although there

are now signs of a move back into the dollar which is depressing European currencies in general.

The Deutsche mark weakened against the dollar at the Frankfurt fair. The Bundesbank did not intervene when the U.S. currency rose to DM 2.4238 from DM 2.3960, reflecting nervousness about the present situation regarding world oil prices. Sterling made a partial recovery after its recent weakness on oil fears, rising to DM 3.6750 from DM 3.6580. The French franc was unchanged at DM 3.365 per 100 francs, while the Dutch guilder fell to DM 90.475 from DM 90.495 per 100 guilders.

BEIGIAN FRANC — Trading range against the dollar in 1982-83 is 50.31 to 38.12. January average 46.89. Trade-weighted index 93.9 against 94.7 six months ago. The Belgian franc has fallen against the stronger EMS members over the past year, leading to speculation about a possible devaluation. After showing a particular weakness against the Dutch guilder the Belgian currency has come under renewed pressure against the Deutsche mark, and is now trading outside its official EMS divergence limit. The Belgian franc remained generally weak, but did not encounter any new speculative pressure yesterday.

EMS EUROPEAN CURRENCY UNIT RATES

| ECU | Current amount | % change | % change | Divergence |
|-------------------|----------------|----------|----------|------------|
| central | amount | from | from | limit |
| rate | February 23 | 1982 | 1983 | |
| Belgian Franc | 46.9704 | +0.10 | +1.58 | -1.5901 |
| Dutch Guilder | 8.2340 | +1.34 | +0.51 | -1.0389 |
| French Franc | 6.5596 | +1.34 | +0.51 | -1.0389 |
| German Mark | 6.5596 | +1.34 | +0.51 | -1.0389 |
| Italian Lira | 2.3637 | +0.25 | +1.23 | -1.0389 |
| Spanish Peseta | 166.638 | +0.25 | +1.23 | -1.0389 |
| Portuguese Escudo | 200.482 | +0.25 | +1.23 | -1.0389 |
| Irish Punt | 7.8756 | +0.25 | +1.23 | -1.0389 |
| Yugoslav Dinar | 135.27 | +0.25 | +1.23 | -1.0389 |

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

| Feb. 23 | £ | \$ | ¥ | Note Rates |
|--------------------|---------------|---------------|-----------|-------------|
| Argentina Peso | 89.68/89.73 | 39.00/39.05 | 1.03/1.04 | 25.75/26.00 |
| Australia Dollar | 1.5800/1.5820 | 1.0385/1.0390 | 0.70/0.71 | 75.50/76.00 |
| Brazil Cruzeiro | 576.54/580.34 | 576.54/580.34 | 0.00/0.01 | 0.00/0.01 |
| Canada Dollar | 0.9250/0.9260 | 0.6300/0.6310 | 0.40/0.41 | 10.41/10.51 |
| Denmark Krone | 125.45/125.48 | 85.70/85.90 | 0.00/0.01 | 0.00/0.01 |
| Finland Markka | 5.9400/5.9500 | 6.4000/6.4100 | 0.00/0.01 | 0.00/0.01 |
| Greek Drachma | 125.45/125.48 | 85.70/85.90 | 0.00/0.01 | 0.00/0.01 |
| Hong Kong Dollar | 100.00/100.00 | 6.8000/6.8100 | 0.00/0.01 | 0.00/0.01 |
| India Rupee | 188.00 | 63.95 | 0.00/0.01 | 0.00/0.01 |
| Kuwait Dinar | 0.4430/0.4440 | 10.39/10.40 | 0.00/0.01 | 0.00/0.01 |
| Libyan Dinar | 0.4430/0.4440 | 10.39/10.40 | 0.00/0.01 | 0.00/0.01 |
| Malaysia Dollar | 4.36/4.37 | 2.2750/2.2770 | 0.00/0.01 | 0.00/0.01 |
| New Zealand Dollar | 2.10/2.11 | 1.30/1.31 | 0.00/0.01 | 0.00/0.01 |
| Saudi Arab Riyal | 5.9400/5.9500 | 6.4000/6.4100 | 0.00/0.01 | 0.00/0.01 |
| Singapore Dollar | 1.5150/1.5160 | 0.7045/0.7055 | 0.00/0.01 | 0.00/0.01 |
| South African Rand | 1.5150/1.5160 | 1.50/1.51 | 0.00/0.01 | 0.00/0.01 |
| U.A.E. Dirham | 5.5885/5.5930 | 0.6720/0.6735 | 0.00/0.01 | 0.00/0.01 |

* Selling rates

THE POUND SPOT AND FORWARD

| Feb. 23 | Day's spread | Close | One month | % Three months |
|-------------|---------------|---------------|------------|----------------|
| U.S. | 1.5150/1.5160 | 1.5225/1.5235 | 0.22-0.27c | 0.25 |
| Canada | 1.5800/1.5820 | 1.5810/1.5820 | 0.28-0.28c | 1.82 |
| Netherlands | 4.05/4.06 | 4.05/4.07 | 2.1-1.1c | 6.38 |
| Belgium | 72.55/72.56 | 72.55/72.56 | 1.5-0.5c | 3.14 |
| Denmark | 13.07/13.08 | 13.07/13.08 | 3.1-0.1c | 5.22 |
| Ireland | 1.100/1.110 | 1.100/1.110 | 0.25-0.35c | 2.44 |
| W. Ger. | 3.67/3.68 | 3.67/3.68 | 0.00-0.00c | 0.20 |
| Portugal | 139.00/142.50 | 140.50/142.50 | 0.00-1.25c | 42.97 |
| Spain | 167.00/168.00 | 168.00/168.00 | 0.00-0.00c | 9.26 |
| Italy | 218.00/219.00 | 218.00/219.00 | 0.00-0.00c | 0.15 |
| Norway | 10.87/10.88 | 10.87/10.88 | 0.10-0.10c | 1.53 |
| France | 10.41/10.47 | 10.44/10.45 | 0.4-0.4c | 10.91 |
| Sweden | 11.20/11.25 | 11.22/11.23 | 0.00-0.00c | 0.20 |
| Japan | 355/359 | 357/359 | 1.45-1.25c | 4.52 |
| Austria | 25.75/25.85 | 25.75/25.85 | 1.25-0.75c | 5.32 |
| Switzerland | 3.00/3.01 | 3.00/3.01 | 0.00-0.00c | 0.06 |

Belgian rate is for convertible francs. Financial Times 75.80-75.90. Six-month forward dollar 1.58-1.53c. 12-month 2.00-1.85c pm.

EXCHANGE CROSS RATES

| Feb. 23 | Pound Sterling | U.S. Dollar | Deutsche Mark | Japanese Yen | French Franc | Swiss Franc | Dutch Guilder | Italian Lira | Canada Dollar | Belgian Franc |
|----------------|----------------|-------------|---------------|--------------|--------------|-------------|---------------|--------------|---------------|---------------|
| Pound Sterling | 1.0000 | 2.481 | 2.481 | 2.481 | 2.481 | 2.481 | 2.481 | 2.481 | 2.481 | 2.481 |
| U.S. Dollar | 0.403 | 1.0000 | 0.403 | 0.403 | 0.403 | 0.403 | 0.403 | 0.403 | 0.403 | 0.403 |
| Deutsche Mark | 0.271 | 0.413 | 1.0000 | 0.271 | 0.271 | 0.271 | 0.271 | 0.271 | 0.271 | 0.271 |
| Japanese Yen | 2.793 | 6.424 | 10.80 | 1.0000 | 2.793 | 2.793 | 2.793 | 2.793 | 2.793 | 2.793 |
| French Franc | 0.957 | 1.458 | 0.550 | 0.447 | 1.0000 | 0.957 | 0.957 | 0.957 | 0.957 | 0.957 |
| Swiss Franc | 0.883 | 0.481 | 1.190 | 1.185 | 0.883 | 1.0000 | 0.883 | 0.883 | 0.883 | 0.883 |
| Dutch Guilder | 0.246 | 0.674 | 0.905 | 0.971 | 0.246 | 0.246 | 1.0000 | 0.246 | 0.246 | 0.246 |
| Italian Lira | 0.470 | 0.616 | 0.815 | 0.815 | 0.470 | 0.470 | 0.470 | 1.0000 | 0.470 | 0.470 |
| Canada Dollar | 0.584 | 0.814 | 1.070 | 1.070 | 0.584 | 0.584 | 0.584 | 0.584 | 1.0000 | 0.584 |
| Belgian Franc | 1.576 | 3.006 | 4.074 | 4.074 | 1.576 | 1.576 | 1.576 | 1.576 | 1.576 | 1.0000 |

MONEY MARKETS

Early pressure eases in London

UK clearing bank base lending rate 11 per cent (since January 12 and 13)

London interest rates rose nervously in early trading yesterday, reflecting the continued weakness of sterling on the foreign exchanges. The pound's main problem was against a strong dollar however, and when the U.S. currency lost ground in late trading the immediate pressure on interest rates eased. In the interbank market overnight loans opened at 11-11 1/2 per cent, but drifted away to close at 5 per cent, on indications that the authorities may have given more help to the money market than underlying factors required.

The Bank of England forecast a money market shortage of £450m, and supplied total assistance of £450m. Bills maturing in official hands and a take-up of Treasury bills from Friday's tender drained £142m. The unwinding of repurchase agreements absorbed another £250m, while Exchequer transactions took out £50m from market liquidity, and a rise in the note circulation £70m.

Before lunch the authorities bought £37m bills outright, by way of £15m bank bills in band 1 (up to 14 days maturity) at 11 per cent; £207m bank bills in band 2 (15-30 days) at 11 1/2 per cent; and £45m bills in band 3 (31-63 days) at 11 per cent.

In the afternoon the Bank of England purchased a further £46m bank bills in band 3 at 11 per cent, and £9m bank bills in band 4 (64-84 days) at 11 per cent. In Amsterdam the official rate for Dutch call money fell to 3 per cent from 4 1/2 per cent, in line with money market trends. Call money was quoted on the market at 2 1/2 per cent compared with 4 1/2 per cent on Tuesday. Fixed

LONDON MONEY RATES

| Feb. 23 | Sterling | Interbank | Local Authority | Finance | Compt. & Finance | Discount | Treasury | Eligible | Five |
|---------------|-----------|-----------|-----------------|-----------|------------------|-----------|-----------|-----------|-----------|
| Overnight | 11-11 1/2 | 5-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| 2 days notice | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| 7 days notice | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| One month | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| Three months | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| Six months | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| Nine months | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| One year | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |
| Two years | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 |

ECGD Fixed Rate Export Finance Scheme IV Average Rate for interest period January 5 to February 1 1983 (inclusive) 11.327 per cent.

Local authorities and finance houses seven days' notice others seven days' fixed. Long-term local authority mortgage rates annually three years 11% per cent; five years 11% per cent; four month trade bills 11% per cent.

Approximate selling rate for one month Treasury bills 10 1/2-11 per cent; two months 10 1/2-11 per cent and three months 10 1/2-11 per cent. Approximate selling rate for one month bank bills 11 1/2-12 per cent; two months 10 1/2-11 per cent and three months 10 1/2-11 per cent. Finance House Base Rates (published by the Finance House Association) 11 per cent from February 1, 1983. London and Scottish Clearing Bank Rates for lending 11 per cent. London Deposit Rates for sums at seven days' notice 8 per cent.

Treasury Bills: Average tender rate of discount 10.6348 per cent. Certificates of Tax Deposit (Series 6). Deposits of £100,000 and over held under one month 11 1/2 per cent; one-three month 11 1/2 per cent; three-six month 11 1/2 per cent; six-12 month 11 1/2 per cent. Under £100,000 11 per cent from February 23. Deposits held under Series 3-5 11 1/2 per cent. The rate for all deposits withdrawn for cash 9 1/2 per cent.

INTEREST RATES

EURO-CURRENCY INTEREST RATES (Market closing rates)

| Feb. 23 | Short term | 7 days notice | Month | Three months | Six months | One year |
|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Sterling | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 11-11 1/2 | 10-11 1/2 |
| U.S. Dollar | 8 1/2 | 8 1/2 | 8 1/2 | 8 1/2 | 8 1/2 | 8 1/2 |
| Can. Dollar | 9 1/2-10 1/2 | 9 1/2-9 1/2 | 9 1/2-9 1/2 | 9 1/2-9 1/2 | 9 1/2-9 1/2 | 9 1/2-9 1/2 |
| G. Dollar | 4 1/2-4 3/4 | 4 1/2-4 3/4 | 4 1/2-4 3/4 | 4 1/2-4 3/4 | 4 1/2-4 3/4 | 4 1/2-4 3/4 |
| Sw. Franc | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 |
| Deutsche Mark | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 | 5 1/2-5 3/4 |
| French Franc | 10 1/2-10 3/4 | 10 1/2-10 3/4 | 10 1/2-10 3/4 | 10 1/2-10 3/4 | 10 1/2-10 3/4 | 10 1/2-10 3/4 |
| Italian Lira | 16 1/2-17 1/2 | 17-18 1/2 | 19 1/2-20 1/2 | 21 1/2-22 1/2 | 23 1/2-24 1/2 | 25 1/2-26 1/2 |
| Belg. Franc | 11-12 | 12-13 | 13-14 1/2 | 14-15 1/2 | 16-17 1/2 | 18-19 1/2 |
| Denk. | 11-12 1/2 | 12-12 1/2 | 12 1/2-12 1/2 | 12 1/2-12 1/2 | 12 1/2-12 1/2 | 12 1/2-12 1/2 |
| Yen | 6 1/2-6 1/2 | 6 1/2-6 1/2 | 6 1/2-6 1/2 | 6 1/2-6 1/2 | 6 1/2-6 1/2 | 6 1/2-6 1/2 |
| K. Krone | 11-12 1/2 | 11-12 1/2 | 11-12 1/2 | 11-12 1/2 | 11-12 1/2 | 11-12 1/2 |
| Aus. \$ (Bing.) | 8 1/2-8 1/2 | 8 1/2-8 1/2 | 8 1/2-8 1/2 | 8 1/2-8 1/2 | 8 1/2-8 1/2 | 8 1/2-8 1/2 |

FT LONDON INTERBANK FIXING

(11.00 a.m. FEBRUARY 23)

| 3 month U.S. dollars | 6 months U.S. dollars |
|----------------------|-----------------------|
| 8 1/2-15/16 | offer 9 1/16 |
| offer 9 1/16 | bid 9 1/8 |
| offer 9 1/8 | offer 9 1/4 |

The fixing rates are the arithmetic mean, rounded to the nearest one-tenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

CURRENCY RATES

| Feb. 23 | Bank of England | Special Drawing Rights | European Currency Unit |
|---------|-----------------|------------------------|------------------------|
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |
| U.S. \$ | 0.718355 | 0.680589 | 0.680589 |

* CS/SOR rate for Feb. 21, 1.34288.

CURRENCY MOVEMENTS

| Feb. 23 | Bank of England | Morgan Guaranty | Index |
|----------|-----------------|-----------------|-------|
| Sterling | 80.1 | 80.1 | 80.1 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |
| U.S. \$ | 119.8 | 119.8 | 119.8 |

Based on trade weighted changes from Washington agreement December 1971. Bank of England index (base average 1975=100).

THE DOLLAR SPOT AND FORWARD

| Feb. 23 | Day's spread | Close | One month | % Three months |
|---------|--------------|-------|-----------|----------------|
|---------|--------------|-------|-----------|----------------|